



# General Assembly

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## Eightieth session

Items 137 and 138 of the preliminary list\*

## Proposed programme budget for 2026

### Programme planning

## Proposed programme budget for 2026

### Part V

### Regional cooperation for development

## Section 18

## Economic and social development in Africa

### Programme 15

### Economic and social development in Africa

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\* A/80/50.

\*\* In keeping with paragraph 10 of General Assembly resolution 77/267, the part consisting of the programme plan and programme performance information (part II) is submitted through the Committee for Programme and Coordination for the consideration of the Assembly.



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\*\*\* In keeping with paragraph 10 of General Assembly resolution [77/267](#), the part consisting of the post and non-post resource requirements (part III) is submitted through the Advisory Committee on Administrative and Budgetary Questions for the consideration of the Assembly.

## I. Economic Commission for Africa

### A. Proposed programme plan for 2026 and programme performance in 2024

#### Overall orientation

#### Mandates and background

- 18.1 The Economic Commission for Africa (ECA) is responsible for promoting the economic and social development of its members, fostering intraregional integration and promoting international cooperation for the development of Africa. The mandate derives from the priorities established in relevant General Assembly resolutions and decisions, and Economic and Social Council resolution [671 A \(XXV\)](#).
- 18.2 ECA provides innovative solutions, together with demand-driven and tailor-made policy and technical advice, grounded in evidence, to its members and regional economic communities to strengthen their social and economic resilience and achieve the goals of the 2030 Agenda for Sustainable Development and Agenda 2063: The Africa We Want, of the African Union. ECA is well positioned to support member States, within its mandate, in the implementation of relevant commitments and actions outlined in the Pact for the Future (General Assembly resolution [79/1](#)). ECA also works to build the capacity of its members to formulate and implement policies for sustainable development, including through the implementation of the regular programme for technical cooperation and United Nations Development Account projects.

#### Strategy and external factors for 2026

- 18.3 In 2026, ECA will concentrate on five strategic directions:
- (a) Deploying knowledge to support policymaking to drive the development agenda of Africa and foster infrastructure development, including in the areas of energy; technology, innovation and connectivity; and climate action and food security;
  - (b) Formulating policy options, including macroeconomic policies, to accelerate sustainable industrialization and economic diversification;
  - (c) Enhancing the mainstreaming of data and statistics, designing and implementing financing models and leveraging them for the development of human, physical and social infrastructure assets;
  - (d) Supporting deeper regional integration and the development of regional public goods, focusing on social inclusion and considering synergies between the economic and social development programmes of Africa;
  - (e) Advocating a common position for Africa at the global level and developing regional responses as a contribution to global governance issues.
- 18.4 Within its existing mandate, and in line with the actions and decisions contained in the Pact for the Future and the commitments contained in the Global Digital Compact and the Declaration on Future Generations, ECA will pay particular attention to supporting member States in leveraging technology and artificial intelligence for economic and social development and promoting digital cooperation, as well as further developing sustainable regional value chains for economic diversification, harnessing the demographic dividend and increasing engagement with young people in the design of policies and programmes.
- 18.5 In pursuing these strategic directions, ECA will employ its convening function, through the provision of multilateral and multi-stakeholder platforms; its think tank function, by conducting interdisciplinary

research and the analysis of key challenges facing its members and Africa as a whole, while promoting peer learning and development; and its operational function, through the provision of tailor-made policy and technical advice to its members, including in cooperation with other entities of the United Nations system. In line with action 45 (a) of the Pact for the Future, ECA will further strengthen its institutional capabilities to better support member States in delivering on its mandates.

- 18.6 With regard to cooperation with other entities, ECA will continue its close cooperation with the African Union Commission and will build upon its existing strategic partnerships with regional and subregional organizations, central banks, universities, think tanks and civil society and private sector organizations and forge new partnerships towards the fulfilment of the 2030 Agenda and Agenda 2063. Regarding South-South and triangular cooperation, ECA will leverage partnerships premised on the principle of enhancing complementarity and impact.
- 18.7 With regard to inter-agency coordination and liaison, ECA will continue to work through the Regional Collaborative Platform for Africa and its opportunity and issue-based coalitions, and will enhance collaboration with regional United Nations entities, the Department of Economic and Social Affairs, the United Nations Conference on Trade and Development, resident coordinators and country teams.
- 18.8 With regard to the external factors, the overall plan for 2026 is based on the following planning assumptions:
  - (a) Members of ECA and regional economic communities continue to cooperate among and between themselves for harmonized action, focusing on implementation of the 2030 Agenda and Agenda 2063 and operationalization of the African Continental Free Trade Area;
  - (b) The Africa Regional Forum for Sustainable Development, the Conference of African Ministers of Finance, Planning and Economic Development, and the subregional intergovernmental committees of experts and senior officials continue to provide policy advice to ECA on emerging priorities.
- 18.9 The Commission integrates a gender perspective in its operational activities, deliverables and results, as appropriate, by promoting further alignment and coherence between global, regional and national frameworks on gender equality and the empowerment of women and girls. Moreover, subprogramme 6 will continue to provide technical support to the Commission's other subprogrammes to integrate a gender perspective in their work.
- 18.10 In line with the United Nations Disability Inclusion Strategy, ECA will pursue the implementation of measures to ensure the inclusion of persons with disabilities, through its programme design, implementation and evaluation, including the provision of reasonable accommodation for conference and workshop participants.

### Legislative mandates

- 18.11 The list below, which was reviewed in preparation of the proposed programme budget, provides all mandates entrusted to the programme.

#### *General Assembly resolutions*

|        |                                                                                     |        |                                                                                              |
|--------|-------------------------------------------------------------------------------------|--------|----------------------------------------------------------------------------------------------|
| 57/2   | United Nations Declaration on the New Partnership for Africa's Development          | 69/313 | Addis Ababa Action Agenda of the Third International Conference on Financing for Development |
| 61/234 | Enhancing the role of the subregional offices of the Economic Commission for Africa | 70/1   | Transforming our world: the 2030 Agenda for Sustainable Development                          |
| 67/302 | Cooperation between the United Nations and the African Union                        | 71/1   | New York Declaration for Refugees and Migrants                                               |
|        |                                                                                     | 73/195 | Global Compact for Safe, Orderly and Regular Migration                                       |

|        |                                                                                                                                                                                                                                                                              |        |                                                                                                                                                                                                                                                     |
|--------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 76/258 | Doha Programme of Action for the Least Developed Countries                                                                                                                                                                                                                   |        | of the 2030 Agenda for Sustainable Development, building on Agenda 21                                                                                                                                                                               |
| 76/298 | Implementation of the recommendations contained in the report of the Secretary-General on the causes of conflict and the promotion of durable peace and sustainable development in Africa                                                                                    | 79/203 | Follow-up to and implementation of the SIDS Accelerated Modalities of Action (SAMOA) Pathway and the Mauritius Strategy for the Further Implementation of the Programme of Action for the Sustainable Development of Small Island Developing States |
| 77/331 | Cooperation between the United Nations and the International Organization of la Francophonie                                                                                                                                                                                 | 79/205 | Disaster risk reduction                                                                                                                                                                                                                             |
| 77/334 | Follow-up to the United Nations Conference on the Midterm Comprehensive Review of the Implementation of the Objectives of the International Decade for Action, "Water for Sustainable Development", 2018–2028                                                                | 79/208 | Implementation of the Convention on Biological Diversity and its contribution to sustainable development                                                                                                                                            |
|        |                                                                                                                                                                                                                                                                              | 79/210 | Harmony with Nature                                                                                                                                                                                                                                 |
|        |                                                                                                                                                                                                                                                                              | 79/211 | Ensuring access to affordable, reliable, sustainable and modern energy for all                                                                                                                                                                      |
| 78/1   | Political declaration of the high-level political forum on sustainable development convened under the auspices of the General Assembly                                                                                                                                       | 79/215 | Towards a New International Economic Order                                                                                                                                                                                                          |
|        |                                                                                                                                                                                                                                                                              | 79/216 | Role of the United Nations in promoting development in the context of globalization and interdependence                                                                                                                                             |
| 78/139 | Financial inclusion for sustainable development                                                                                                                                                                                                                              |        |                                                                                                                                                                                                                                                     |
| 78/162 | Development cooperation with middle-income countries                                                                                                                                                                                                                         | 79/218 | Follow-up to the Fifth United Nations Conference on the Least Developed Countries                                                                                                                                                                   |
| 79/1   | The Pact for the Future                                                                                                                                                                                                                                                      |        |                                                                                                                                                                                                                                                     |
| 79/146 | Implementation of the outcome of the World Summit for Social Development and of the twenty-fourth special session of the General Assembly                                                                                                                                    | 79/219 | Follow-up to the Third United Nations Conference on Landlocked Developing Countries                                                                                                                                                                 |
|        |                                                                                                                                                                                                                                                                              | 79/220 | Promotion of sustainable and resilient tourism, including ecotourism, for poverty eradication and environmental protection                                                                                                                          |
| 79/149 | Inclusive development for and with persons with disabilities                                                                                                                                                                                                                 |        |                                                                                                                                                                                                                                                     |
|        |                                                                                                                                                                                                                                                                              | 79/221 | Implementation of the Third United Nations Decade for the Eradication of Poverty (2018–2027)                                                                                                                                                        |
| 79/170 | The right to development                                                                                                                                                                                                                                                     |        |                                                                                                                                                                                                                                                     |
| 79/171 | The right to food                                                                                                                                                                                                                                                            |        |                                                                                                                                                                                                                                                     |
| 79/178 | Human rights and extreme poverty                                                                                                                                                                                                                                             | 79/222 | Industrial development cooperation                                                                                                                                                                                                                  |
| 79/190 | Preventing and combating corrupt practices and the transfer of proceeds of corruption, facilitating asset recovery and returning such assets to legitimate owners, in particular to countries of origin, in accordance with the United Nations Convention against Corruption | 79/223 | Women in development                                                                                                                                                                                                                                |
|        |                                                                                                                                                                                                                                                                              | 79/225 | Eradicating rural poverty to implement the 2030 Agenda for Sustainable Development                                                                                                                                                                  |
|        |                                                                                                                                                                                                                                                                              | 79/226 | Quadrennial comprehensive policy review of operational activities for development of the United Nations system                                                                                                                                      |
| 79/194 | Information and communications technologies for sustainable development                                                                                                                                                                                                      | 79/228 | Towards global partnerships: a principle-based approach to enhance cooperation between the United Nations and all relevant partners                                                                                                                 |
| 79/195 | International trade and development                                                                                                                                                                                                                                          |        |                                                                                                                                                                                                                                                     |
| 79/196 | International financial system and development                                                                                                                                                                                                                               | 79/233 | Programme of Action for Landlocked Developing Countries for the Decade 2024–2034                                                                                                                                                                    |
| 79/197 | External debt sustainability and development                                                                                                                                                                                                                                 |        |                                                                                                                                                                                                                                                     |
|        |                                                                                                                                                                                                                                                                              | 79/234 | Promotion of international cooperation to combat illicit financial flows and strengthen good practices on assets return to foster sustainable development                                                                                           |
| 79/198 | Promoting investments for sustainable development                                                                                                                                                                                                                            |        |                                                                                                                                                                                                                                                     |
|        |                                                                                                                                                                                                                                                                              | 79/236 | South-South cooperation                                                                                                                                                                                                                             |
| 79/199 | Follow-up to and implementation of the outcomes of the International Conferences on Financing for Development                                                                                                                                                                |        |                                                                                                                                                                                                                                                     |
|        |                                                                                                                                                                                                                                                                              | 79/263 | New Partnership for Africa's Development: progress in implementation and international support                                                                                                                                                      |
| 79/201 | Entrepreneurship for sustainable development                                                                                                                                                                                                                                 |        |                                                                                                                                                                                                                                                     |
| 79/202 | Promoting sustainable consumption and production patterns for the implementation                                                                                                                                                                                             |        |                                                                                                                                                                                                                                                     |

*Economic and Social Council resolutions*

|             |                                                                                                                                        |         |                                                                                                                                       |
|-------------|----------------------------------------------------------------------------------------------------------------------------------------|---------|---------------------------------------------------------------------------------------------------------------------------------------|
| 671 A (XXV) | Establishment of an Economic Commission for Africa                                                                                     | 2024/5  | Social dimensions of the New Partnership for Africa's Development                                                                     |
| 2014/5      | Promoting empowerment of people in achieving poverty eradication, social integration and full employment and decent work for all       | 2024/13 | Assessment of the progress made in the implementation of and follow-up to the outcomes of the World Summit on the Information Society |
| 2021/10     | Socially just transition towards sustainable development: the role of digital technologies on social development and well-being of all | 2024/18 | Doha Programme of Action for the Least Developed Countries for the decade 2022–2031                                                   |

*Economic Commission for Africa resolutions*

|              |                                                                                                                                                                                                                    |            |                                                                                                                                                                                                               |
|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 748 (XXVIII) | Population, family and sustainable development                                                                                                                                                                     | 965 (LII)  | Luxembourg Protocol to the Convention on International Interests in Mobile Equipment on Matters Specific to Railway Rolling Stock                                                                             |
| 819 (XXXI)   | Promotion of energy resources development and utilization in Africa                                                                                                                                                | 966 (LII)  | Review of the intergovernmental structure of the Economic Commission for Africa pursuant to its resolution 943 (XLIX) and resolution 957 (LI)                                                                 |
| 822 (XXXI)   | Implementation of the treaty establishing the African Economic Community: strengthening regional economic communities; rationalization and harmonization of the activities of regional and subregional communities | 967 (LII)  | Progress in the implementation of the Programme of Action for the Least Developed Countries for the Decade 2011–2020 and preparation for the Fifth United Nations Conference on the Least Developed Countries |
| 862 (XLII)   | Enhancing domestic resource mobilization                                                                                                                                                                           |            |                                                                                                                                                                                                               |
| 874 (XLIII)  | Strengthening the subregional offices of the United Nations Economic Commission for Africa                                                                                                                         | 968 (LII)  | Fiscal policy, trade and the private sector in a digital era: a strategy for Africa                                                                                                                           |
| 907 (XLVI)   | Industrialization for an emerging Africa                                                                                                                                                                           | 969 (LII)  | Digitization and the digital economy initiative                                                                                                                                                               |
| 909 (XLVI)   | Realizing and harnessing the demographic dividend in Africa                                                                                                                                                        | 972 (LIII) | African Continental Free Trade Area                                                                                                                                                                           |
| 914 (XLVII)  | African regional integration index                                                                                                                                                                                 | 973 (LIII) | Data and statistics                                                                                                                                                                                           |
| 922 (XLVII)  | Industrialization for inclusive and transformative development in Africa                                                                                                                                           | 974 (LIII) | Civil registration and vital statistics                                                                                                                                                                       |
| 928 (XLVIII) | Implementing Agenda 2063: planning, mobilizing and financing for development                                                                                                                                       | 975 (LIII) | Sustainable industrialization and diversification of Africa in the digital era in the context of the coronavirus disease pandemic                                                                             |
| 931 (XLVIII) | Data revolution and statistical development                                                                                                                                                                        | 977 (LIII) | Economic Commission for Africa support for least developed countries in the context of the Fifth United Nations Conference on the Least Developed Countries                                                   |
| 934 (XLVIII) | Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014–2024                                                                                                                            | 978 (LIII) | Midterm review of the Vienna Programme of Action for the Landlocked Developing Countries for the Decade 2014–2024                                                                                             |
| 935 (XLVII)  | Least developed countries in Africa                                                                                                                                                                                |            |                                                                                                                                                                                                               |
| 937 (XLIX)   | Mainstreaming the 2030 Agenda for Sustainable Development and Agenda 2063 into national strategic frameworks, action plans and programmes                                                                          | 979 (LIII) | African Institute for Economic Development and Planning                                                                                                                                                       |
| 938 (XLIX)   | Integrated reporting and follow-up on sustainable development                                                                                                                                                      | 2023/4     | Accelerating sustainable development through regional integration and trade                                                                                                                                   |
| 939 (XLIX)   | Africa Regional Forum on Sustainable Development                                                                                                                                                                   | 2023/11    | African High-level Working Group on the Global Financial Architecture                                                                                                                                         |
| 941 (XLIX)   | Organization of an annual African regional review of progress in the implementation of the outcomes of the World Summit on Information Society                                                                     | 2023/13    | Strengthening the cooperation between the Economic Commission for Africa and the African Union Commission to address development challenges in Africa                                                         |
| 960 (LI)     | Harnessing the potential of the African Continental Free Trade Area and creating fiscal space for jobs and economic diversification                                                                                | 2024/1     | Strengthening tax cooperation for enhanced domestic resource mobilization                                                                                                                                     |
|              |                                                                                                                                                                                                                    | 2024/4     | Optimizing African tax regimes concerning information and communications technology for economic growth and job creation                                                                                      |

### Subprogramme 1 Macroeconomic policy, finance and governance

#### General Assembly resolutions

|        |                                                                                                                                                          |                  |                                                                                                                                               |
|--------|----------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|
| 48/180 | Entrepreneurship and privatization for economic growth and sustainable development                                                                       | 65/123           | Cooperation between the United Nations, national parliaments and the Inter Parliamentary Union                                                |
| 51/191 | United Nations Declaration against Corruption and Bribery in International Commercial Transactions                                                       | 65/146           | Innovative mechanisms of financing for development                                                                                            |
| 54/197 | Towards a stable international financial system, responsive to the challenges of development, especially in the developing countries                     | 65/286           | Implementing the smooth transition strategy for countries graduating from the list of least developed countries                               |
| 58/4   | United Nations Convention against Corruption                                                                                                             | 66/209           | Promoting the efficiency, accountability, effectiveness and transparency of public administration by strengthening supreme audit institutions |
| 64/193 | Follow-up to and implementation of the Monterrey Consensus and the outcome of the 2008 Review Conference (Doha Declaration on Financing for Development) | 66/256<br>79/235 | The United Nations in global governance<br>Promotion of inclusive and effective international tax cooperation at the United Nations           |

#### Economic and Social Council resolutions

|        |                                       |
|--------|---------------------------------------|
| 2005/3 | Public administration and development |
|--------|---------------------------------------|

#### Economic Commission for Africa resolutions

|            |                                                                                   |             |                         |
|------------|-----------------------------------------------------------------------------------|-------------|-------------------------|
| 879 (XLIV) | Governing development in Africa: the role of the State in economic transformation | 916 (XLVII) | Illicit financial flows |
|------------|-----------------------------------------------------------------------------------|-------------|-------------------------|

### Subprogramme 2 Regional integration and trade

#### General Assembly resolutions

|        |                                                            |        |             |
|--------|------------------------------------------------------------|--------|-------------|
| 70/293 | Third industrial development decade for Africa (2016–2025) | 78/138 | Commodities |
|--------|------------------------------------------------------------|--------|-------------|

#### Economic Commission for Africa resolutions

|             |                                                          |           |                                                                    |
|-------------|----------------------------------------------------------|-----------|--------------------------------------------------------------------|
| 847 (XL)    | Aid for trade                                            | 891 (XLV) | Accelerating regional integration and boosting intra-African trade |
| 867 (XLIII) | Assessment of progress on regional integration in Africa |           |                                                                    |

### Subprogramme 3 Technology, innovation, connectivity and infrastructure development

#### General Assembly resolutions

|        |                                                                                                                                                                               |                  |                                                                                                                                                   |
|--------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|
| 70/125 | Outcome document of the high-level meeting of the General Assembly on the overall review of the implementation of the outcomes of the World Summit on the Information Society | 76/294<br>78/160 | Political declaration of the high-level meeting on improving global road safety<br>Science, technology and innovation for sustainable development |
|--------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|

#### Economic and Social Council resolutions

|         |                                                    |
|---------|----------------------------------------------------|
| 2024/14 | Science, technology and innovation for development |
|---------|----------------------------------------------------|

*Economic Commission for Africa resolutions*

|            |                                                            |        |                                                                              |
|------------|------------------------------------------------------------|--------|------------------------------------------------------------------------------|
| 887 (XLIV) | Enhancing science and technology for development in Africa | 2023/1 | Enhancing energy security and ensuring a just energy transition in Africa    |
| 969 (LII)  | Digitization and the digital economy initiative            | 2023/3 | Digital transformation for a secure, inclusive and sustainable common future |

**Subprogramme 4**  
**Data and statistics**

*General Assembly resolutions*

|                        |                                               |                        |                      |
|------------------------|-----------------------------------------------|------------------------|----------------------|
| <a href="#">68/261</a> | Fundamental Principles of Official Statistics | <a href="#">69/282</a> | World Statistics Day |
|------------------------|-----------------------------------------------|------------------------|----------------------|

*Economic and Social Council resolutions*

|                          |                                                                                               |                         |                                                                               |
|--------------------------|-----------------------------------------------------------------------------------------------|-------------------------|-------------------------------------------------------------------------------|
| <a href="#">131 (VI)</a> | Coordination of cartographic services of specialized agencies and international organizations | <a href="#">2016/27</a> | Strengthening institutional arrangements on geospatial information management |
| <a href="#">476 (XV)</a> | International cooperation on cartography                                                      | <a href="#">2022/24</a> | Enhancing global geospatial information management arrangements               |
| <a href="#">2013/21</a>  | Fundamental Principles of Official Statistics                                                 | <a href="#">2024/2</a>  | An inclusive and representative Statistical Commission to leave no one behind |
| <a href="#">2015/10</a>  | 2020 World Population and Housing Census Programme                                            |                         |                                                                               |

*Economic Commission for Africa resolutions*

|              |                                                                                                             |                      |                                                                                                                    |
|--------------|-------------------------------------------------------------------------------------------------------------|----------------------|--------------------------------------------------------------------------------------------------------------------|
| 758 (XXVIII) | The role of cartography, remote sensing and geographic information systems (GIS) in sustainable development | 882 (XLIV)           | Implementation of the African Charter on Statistics and the Strategy for the Harmonization of Statistics in Africa |
| 849 (XL)     | Statistics and statistical capacity-building in Africa                                                      | 911 (XLVI)<br>2023/2 | Statistics and statistical development<br>Data and statistics                                                      |

**Subprogramme 5**  
**Climate change, food security and natural resources**

*General Assembly resolutions*

|                        |                                                                 |                        |                                                                              |
|------------------------|-----------------------------------------------------------------|------------------------|------------------------------------------------------------------------------|
| <a href="#">76/300</a> | The human right to a clean, healthy and sustainable environment | <a href="#">79/206</a> | Protection of global climate for present and future generations of humankind |
| <a href="#">78/144</a> | Agricultural technology for sustainable development             | <a href="#">79/227</a> | Agriculture development, food security and nutrition                         |
| <a href="#">79/144</a> | Oceans and the law of the sea                                   |                        |                                                                              |

*Economic Commission for Africa resolutions*

|             |                                                                                                                                   |                     |                                                                            |
|-------------|-----------------------------------------------------------------------------------------------------------------------------------|---------------------|----------------------------------------------------------------------------|
| 818 (XXXI)  | Promotion of mineral resources development and utilization in Africa                                                              | 989 (LIV)<br>2023/5 | Carbon certification<br>Accelerating food systems transformation in Africa |
| 877 (XLIII) | Towards realizing a food-secure Africa                                                                                            |                     |                                                                            |
| 884 (XLIV)  | Climate change and sustainable development in Africa                                                                              | 2023/6              | Climate finance mobilization to accelerate a green recovery                |
| 919 (XLVII) | Green economy and structural transformation in Africa                                                                             | 2023/7              | Advancing the sustainable debt coalition initiative in Africa and beyond   |
| 975 (LIII)  | Sustainable industrialization and diversification of Africa in the digital era in the context of the coronavirus disease pandemic | 2023/8              | Great Blue Wall Initiative                                                 |
| 982 (LIV)   | Financing the recovery of Africa and beyond                                                                                       |                     |                                                                            |

## Subprogramme 6 Gender equality and women's empowerment

### *General Assembly resolutions*

|        |                                                                                                    |        |                                                                                                                                                                                                          |
|--------|----------------------------------------------------------------------------------------------------|--------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 63/157 | Future operation of the International Research and Training Institute for the Advancement of Women | 76/142 | Follow-up to the Fourth World Conference on Women and full implementation of the Beijing Declaration and Platform for Action and the outcome of the twenty-third special session of the General Assembly |
| 69/147 | Intensification of efforts to eliminate all forms of violence against women and girls              |        |                                                                                                                                                                                                          |
| 69/236 | World Survey on the Role of Women in Development                                                   | 78/180 | Violence against women migrant workers                                                                                                                                                                   |
| 70/131 | Convention on the Elimination of All Forms of Discrimination against Women                         | 78/181 | Improvement of the situation of women and girls in rural areas                                                                                                                                           |
| 70/176 | Taking action against gender-related killing of women and girls                                    | 78/188 | The girl child                                                                                                                                                                                           |
| 70/176 | Taking action against gender-related killing of women and girls                                    | 79/153 | Intensifying global efforts for the elimination of female genital mutilation                                                                                                                             |
| 75/157 | Women and girls and the response to the coronavirus disease (COVID-19)                             | 79/154 | Trafficking in women and girls                                                                                                                                                                           |

### *Economic and Social Council resolutions*

|         |                                                                                                                                                                                                                                                                    |        |                                                                                                                                                                                                                                |
|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2003/44 | Agreed conclusions of the Commission on the Status of Women on women's participation in and access of women to the media, and information and communication technologies and their impact on and use as an instrument for the advancement and empowerment of women | 2011/5 | The role of the United Nations system in implementing the internationally agreed goals and commitments in regard to gender equality and the empowerment of women                                                               |
|         |                                                                                                                                                                                                                                                                    | 2024/3 | Mainstreaming a gender perspective into all policies and programmes in the United Nations system                                                                                                                               |
| 2004/4  | Review of Economic and Social Council agreed conclusions 1997/2 on mainstreaming the gender perspective into all policies and programmes in the United Nations system                                                                                              | 2024/4 | Promoting care and support systems for social development                                                                                                                                                                      |
|         |                                                                                                                                                                                                                                                                    | 2024/6 | Fostering social development and social justice through social policies to accelerate progress on the implementation of the 2030 Agenda for Sustainable Development and to achieve the overarching goal of poverty eradication |

## Subprogramme 8 Economic development and planning

### *Economic and Social Council resolutions*

|         |                                                                                                               |         |                                                                                                                                                                                                                                                                                                                                      |
|---------|---------------------------------------------------------------------------------------------------------------|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2013/2  | Refocusing and recalibrating the Economic Commission for Africa to support Africa's structural transformation | 2023/17 | Reinforcing the role of the African Institute for Economic Development and Planning in assisting members of the Economic Commission for Africa in strengthening development planning and improving their capacity to formulate and manage effective public sector policies for structural transformation and sustainable development |
| 2018/22 | African Institute for Economic Development and Planning                                                       |         |                                                                                                                                                                                                                                                                                                                                      |

### *Economic Commission for Africa resolutions*

|           |                                                                                                         |         |                                                         |
|-----------|---------------------------------------------------------------------------------------------------------|---------|---------------------------------------------------------|
| 58 (IV)   | Establishment of the African Institute for Economic Development and Planning                            | 2023/10 | African Institute for Economic Development and Planning |
| 858 (XLI) | Special Meeting of the Governing Council of the African Institute for Economic Development and Planning |         |                                                         |

**Subprogramme 9**  
**Poverty, inequality and social policy**

*General Assembly resolutions*

|        |                                                                                                                |                  |                                                                      |
|--------|----------------------------------------------------------------------------------------------------------------|------------------|----------------------------------------------------------------------|
| 65/312 | Outcome document of the High-level Meeting of the General Assembly on Youth: Dialogue and Mutual Understanding | 71/256<br>78/177 | New Urban Agenda<br>Follow-up to the Second World Assembly on Ageing |
| 66/290 | Follow-up to paragraph 143 on human security of the 2005 World Summit Outcome                                  | 78/179           | Policies and programmes involving youth                              |

**Deliverables**

18.12 Table 18.1 lists all cross-cutting deliverables of the programme.

Table 18.1

**Cross-cutting deliverables for the period 2024–2026, by category and subcategory**

| Category and subcategory                                                                                                                                                                                         | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                                                                                        |                 |                |                 |                 |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                                                                                                                                         | 7               | 7              | 7               | 7               |
| 1. Coordination meetings on the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda for Sustainable Development                                                     | 1               | 1              | 1               | 1               |
| 2. Annual Africa Business Forum                                                                                                                                                                                  | 1               | 1              | 1               | 1               |
| 3. Meetings of the Regional Coordination Platform for Africa                                                                                                                                                     | 2               | 2              | 2               | 2               |
| 4. Meetings of the Fifth Committee                                                                                                                                                                               | 1               | 1              | 1               | 1               |
| 5. Meetings of the Committee for Programme and Coordination                                                                                                                                                      | 1               | 1              | 1               | 1               |
| 6. Meetings of the Advisory Committee on Administrative and Budgetary Questions                                                                                                                                  | 1               | 1              | 1               | 1               |
| <b>B. Generation and transfer of knowledge</b>                                                                                                                                                                   |                 |                |                 |                 |
| <b>Publications</b> (number of publications)                                                                                                                                                                     | 2               | 2              | 2               | 2               |
| 7. Overview of economic and social conditions in Africa for the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa | 1               | 1              | 1               | 1               |
| 8. On the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda                                                                                                       | 1               | 1              | 1               | 1               |
| <b>C. Substantive deliverables</b>                                                                                                                                                                               |                 |                |                 |                 |
| <b>Consultation, advice and advocacy:</b> advocacy and advisory services on the African Union-United Nations Framework for the Implementation of Agenda 2063 and the 2030 Agenda.                                |                 |                |                 |                 |
| <b>D. Communication deliverables</b>                                                                                                                                                                             |                 |                |                 |                 |
| <b>Outreach programmes, special events and information materials:</b> information materials on regional integration and emerging socioeconomic issues for awareness-raising with members of ECA.                 |                 |                |                 |                 |

**Evaluation activities**

18.13 The following evaluations completed in 2024 have guided the proposed programme plan for 2026:

- (a) Synthesis review of evaluation results for regional economic commissions: contributions to economic development, conducted by the Office of Internal Oversight Services;

- (b) Four project evaluations conducted by ECA in the areas of debt, taxation and financing for development; social protection; the demographic dividend and gender equality; and pooled procurement of essential drugs and local pharmaceutical production through the African Continental Free Trade Area.
- 18.14 In response to the results of the evaluations referenced above, the Commission will strengthen its collaboration with resident coordinators and United Nations country teams, in a more structured manner, to enhance coherence in the support provided to member States. ECA will also strengthen the monitoring and evaluation of its projects and programmes and integrate lessons learned to improve programming. For instance, in response to the recommendations from the project evaluation on pooled procurement of essential drugs and local pharmaceutical production, a more robust knowledge management system will be developed as part of the next phase of the project.
- 18.15 The following evaluations to be conducted by ECA are planned for 2026:
- (a) Seven project evaluations on ECA support in the areas of tourism and transport; land governance; public finance; gender statistics; improving data for national public health initiatives; and international migration;
  - (b) Evaluation of subprogramme 4, Data and statistics.

## **Programme of work**

### **Subprogramme 1**

#### **Macroeconomic policy, finance and governance**

#### **Objective**

- 18.16 The objective, to which this subprogramme contributes, is to achieve structural transformation and inclusive growth in Africa through strengthened and effective development planning, macroeconomic policy analysis, enhanced economic governance and management, and innovative public and private sector financing.

#### **Strategy**

- 18.17 To contribute to the objective, the subprogramme will:
- (a) Provide technical assistance, capacity-building and policy advice to members of ECA on:
    - (i) Tracking progress in the implementation of the 2030 Agenda, Agenda 2063 and the Doha Programme of Action for the Least Developed Countries, and designing, implementing and monitoring their national development plans;
    - (ii) Designing and implementing policy frameworks that promote transparency and accountability in public financial management, including debt management, and resource mobilization and allocation to build resilience to shocks;
    - (iii) Identifying priority growth sectors and promoting the development and implementation of initiatives to improve their competitiveness, attract investment and stimulate entrepreneurship;
    - (iv) Developing and deepening their domestic capital markets and developing innovative and sustainable financing solutions for mobilizing additional resources to meet development financing needs and increase financial resilience;
  - (b) Convene platforms for policy dialogue on matters related to macroeconomic policy, economic governance, financing and development planning, including the annual session of the Conference of African Ministers of Finance, Planning and Economic Development;

- (c) Publish policy-relevant knowledge products underpinned by research and macroeconomic modelling tools and produce, upon request, forecasts with recommendations for responding to the impacts of external shocks.
- 18.18 The above-mentioned work is expected to result in:
- (a) More coordinated and integrated policy design and implementation by members of ECA;
  - (b) Accelerated and sustainable graduation of African countries from the least developed country category;
  - (c) Increased mobilization of resources and capital for development and investment in priority areas;
  - (d) Improved debt management and reduced debt vulnerabilities among members of ECA;
  - (e) An enabling environment that allows for improved access to markets and a diversified investor base with an increased appetite for domestic currency debt markets.

## Programme performance in 2024

### A common African position on financing for development

- 18.19 Africa faces significant gaps in development financing, which hinders progress towards the 2030 Agenda and Agenda 2063. Millions of people still lack access to essential services, such as education, healthcare and infrastructure. Bridging these financing gaps is critical to unlocking the full potential of Africa and to accelerating development and achieving inclusive and sustainable growth for the continent. The International Conference on Financing for Development offers a vital opportunity for African nations to influence financing frameworks to better address their unique challenges. To leverage this platform effectively, it is essential for African countries to establish a common position and agree on priority areas. To this end, the subprogramme, in collaboration with the African Union Commission, the African Tax Administration Forum, the African Development Bank, the United Nations Conference on Trade and Development and the Department of Economic and Social Affairs, conducted regional consultations on financing for development. The consultations facilitated exchange of experience and contributed to the identification of priority actions, including in the areas of domestic resource mobilization, international trade, debt sustainability and addressing systemic challenges to financing for development.
- 18.20 Progress towards the objective is presented in the performance measure below (see table 18.2).

Table 18.2  
Performance measure

| 2022 (actual) | 2023 (actual)                                                                                                                 | 2024 (actual)                                                                                                                                                                            |
|---------------|-------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| —             | ECA members reviewed the Addis Ababa Action Agenda, identifying gaps and emerging issues related to financing for development | ECA members agreed on a common position for Africa and drafted an outcome document highlighting key priorities ahead of the Fourth International Conference on Financing for Development |

## Planned results for 2026

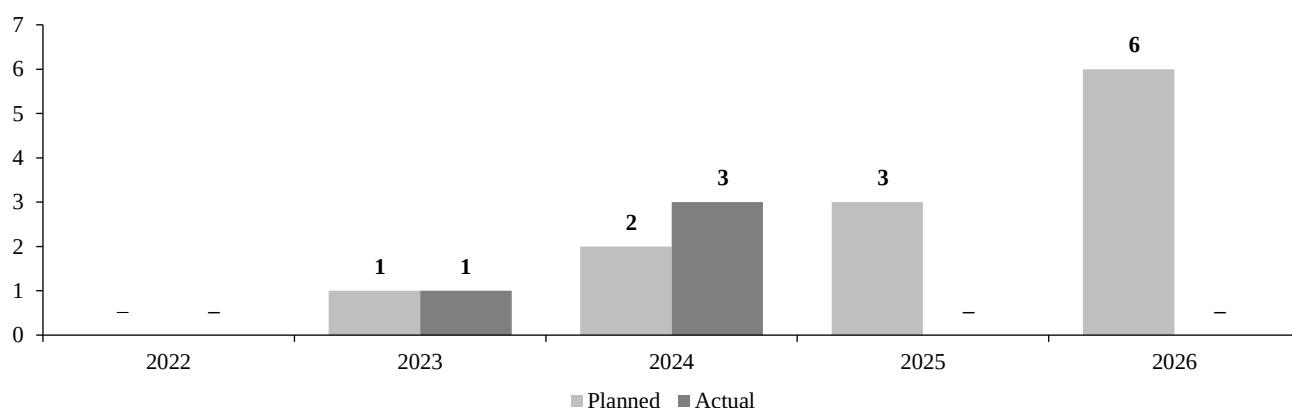
### Result 1: enhanced economic governance and improved tax policy and administration for the mobilization of public resources

#### Programme performance in 2024 and target for 2026

- 18.21 The subprogramme's work contributed to the implementation of recommendations on improved tax policy and administration by two additional members of ECA (Uganda and Zambia), for a total of three members of ECA, which exceeded the planned target of two members of ECA.
- 18.22 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.I).

Figure 18.I

**Performance measure: number of members of ECA implementing recommendations on improved tax policy and administration (cumulative)**



### Result 2: members of ECA apply innovative approaches to mobilize domestic resources and external private capital

#### Programme performance in 2024 and target for 2026

- 18.23 The subprogramme's work contributed to two members of ECA (Botswana and United Republic of Tanzania) reviewing and updating the legal and regulatory frameworks of the money market to increase liquidity in their financial systems, which met the planned target.
- 18.24 Progress towards the objective and the target for 2026 are presented in the performance measure below (see table 18.3).

Table 18.3

**Performance measure**

| 2022 (actual)                                                      | 2023 (actual)                                                                                       | 2024 (actual)                                                                            | 2025 (planned)                                                                                                          | 2026 (planned)                                                                                     |
|--------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|
| First issuance of 8- and 10-year bonds in local currency in Angola | Uganda designed a strategic plan and road map for the development of its local currency bond market | The United Republic of Tanzania adopted an interest rate-based monetary policy framework | Two members of ECA design a programme to develop their financial systems with a view to mobilizing additional resources | Two members of ECA initiate implementation of their programmes to increase finance for development |
|                                                                    | Development of the first securities                                                                 | Botswana implemented the                                                                 |                                                                                                                         |                                                                                                    |

| 2022 (actual) | 2023 (actual)                                                                           | 2024 (actual)                                                                                                                                  | 2025 (planned) | 2026 (planned) |
|---------------|-----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|
|               | exchange in Ethiopia                                                                    | Bank of Botswana (Amendment) Act, which included measures on the establishment of the Monetary Policy Committee and a deposit insurance scheme |                |                |
|               | Strengthened governance and improved sovereign risk management in Guinea and Mauritania |                                                                                                                                                |                |                |

### Result 3: enhanced macroeconomic forecasting and development planning for inclusive and sustainable growth

#### Proposed programme plan for 2026

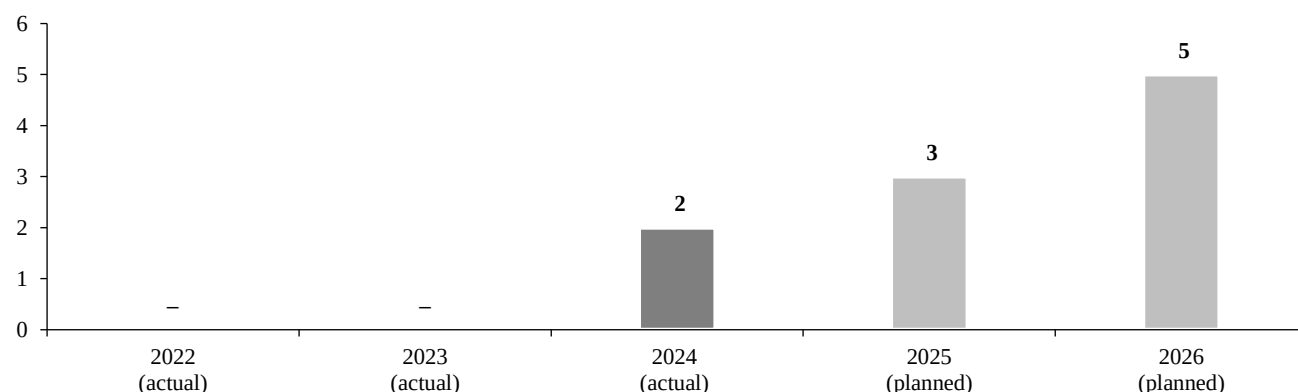
- 18.25 Utilization of robust macroeconomic models is a critical foundation for macroeconomic management and effective development planning. The subprogramme has supported members of ECA in the development of tailored macroeconomic analysis while also providing technical assistance and policy advice for the development of national development plans. The subprogramme also utilizes a comprehensive macroeconomic analysis tool and an integrated planning and reporting toolkit to build the capacity of member States to generate accurate macroeconomic forecasts and integrate global and regional priorities into national plans.

#### *Lessons learned and planned change*

- 18.26 The lessons for the subprogramme were the importance of effective macroeconomic analysis that uses reliable data to ensure accurate macroeconomic forecasting and reporting in the development and implementation of national development plans and the need to further strengthen the capacities of member States to apply economic policy analysis in the formulation of their national development plans. In applying the lessons, the subprogramme will support member States in engaging in more accurate macroeconomic forecasting, in order to plan and monitor national development plans, and ensure their alignment with international commitments.
- 18.27 Expected progress towards the objective is presented in the performance measure below (see figure 18.II).

Figure 18.II

**Performance measure: number of members of ECA applying macroeconomic analysis tools in the development of national development plans (cumulative)**



## Deliverables

18.28 Table 18.4 lists all deliverables of the subprogramme.

Table 18.4

### Subprogramme 1: deliverables for the period 2024–2026, by category and subcategory

| Category and subcategory                                                                                                                                                                                                                                                                                          | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                                                                                                                                                                                         |                 |                |                 |                 |
| <b>Parliamentary documentation</b> (number of documents)                                                                                                                                                                                                                                                          | <b>2</b>        | <b>2</b>       | <b>2</b>        | <b>2</b>        |
| 1. Overview of economic and social conditions in Africa to the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa                                                                                                   | 1               | 1              | 1               | 1               |
| 2. Progress report on the implementation of the priority areas of the Doha Programme of Action for the Least Developed Countries for the decade 2011–2020 to the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa | 1               | 1              | 1               | 1               |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                                                                                                                                                                                                                                          | <b>4</b>        | <b>4</b>       | –               | <b>4</b>        |
| 3. Meetings of the Committee on Economic Governance                                                                                                                                                                                                                                                               | 4               | 4              | –               | 4               |
| <b>B. Generation and transfer of knowledge</b>                                                                                                                                                                                                                                                                    |                 |                |                 |                 |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                                                                                                                                                                                              | <b>12</b>       | <b>12</b>      | <b>13</b>       | <b>8</b>        |
| 4. On countering illicit financial flows from Africa                                                                                                                                                                                                                                                              | 1               | 1              | 1               | 1               |
| 5. On the use of the ECA macroeconomic model for selected countries                                                                                                                                                                                                                                               | 2               | 2              | 1               | 1               |
| 6. On the integrated planning and reporting toolkit                                                                                                                                                                                                                                                               | 3               | 3              | 3               | 1               |
| 7. Internship and fellowship programme for young African economists to build their capacity to formulate, implement and monitor development policies and programmes                                                                                                                                               | 1               | 1              | 1               | 1               |
| 8. On strengthening the capacity of members of ECA in public finance                                                                                                                                                                                                                                              | 3               | 3              | 3               | 2               |
| 9. On market access and private sector financing, investment and partnerships                                                                                                                                                                                                                                     | 2               | 2              | 2               | 2               |
| 10. On capital market development                                                                                                                                                                                                                                                                                 | –               | –              | 2               | –               |
| <b>Seminars, workshops and training events</b> (number of days)                                                                                                                                                                                                                                                   | <b>7</b>        | <b>13</b>      | <b>8</b>        | <b>6</b>        |
| 11. Workshop on macroeconomic modelling for African policymakers and experts                                                                                                                                                                                                                                      | 1               | 1              | 1               | 1               |
| 12. Training event on public finance and development planning in Africa (policy dialogue)                                                                                                                                                                                                                         | –               | 1              | 2               | 1               |
| 13. Workshop on market access and private sector financing, investment and partnerships                                                                                                                                                                                                                           | 6               | 11             | 5               | 4               |
| <b>Publications</b> (number of publications)                                                                                                                                                                                                                                                                      | <b>2</b>        | <b>2</b>       | <b>3</b>        | <b>2</b>        |
| 14. Africa Sustainable Development Report                                                                                                                                                                                                                                                                         | 1               | 1              | 1               | 1               |
| 15. Economic Report on Africa                                                                                                                                                                                                                                                                                     | 1               | 1              | 1               | 1               |
| 16. Economic Governance Report                                                                                                                                                                                                                                                                                    | –               | –              | 1               | –               |
| <b>Technical materials</b> (number of materials)                                                                                                                                                                                                                                                                  | <b>14</b>       | <b>14</b>      | <b>14</b>       | <b>7</b>        |
| 17. On emerging economic issues and challenges to growth and development in Africa                                                                                                                                                                                                                                | 3               | 2              | 3               | 1               |
| 18. Policy briefs on emerging issues related to macroeconomic analysis, economic governance and public finance                                                                                                                                                                                                    | 3               | 3              | 3               | 1               |
| 19. Africa economic performance and outlook report                                                                                                                                                                                                                                                                | 4               | 3              | 4               | 2               |
| 20. Sovereign credit rating outlook                                                                                                                                                                                                                                                                               | –               | 2              | 2               | 2               |
| 21. On market access and private sector financing, investment and partnerships                                                                                                                                                                                                                                    | 2               | 2              | 1               | 1               |
| 22. On purchase-agreement markets among African regulators and market stakeholders                                                                                                                                                                                                                                | 2               | 2              | 1               | –               |

| Category and subcategory | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|--------------------------|-----------------|----------------|-----------------|-----------------|
|--------------------------|-----------------|----------------|-----------------|-----------------|

**C. Substantive deliverables**

**Consultation, advice and advocacy:** advisory services to seven members of ECA and regional bodies on emerging macroeconomic issues, development planning and economic governance issues.

**D. Communication deliverables**

**Outreach programmes, special events and information materials:** annual African Economic Conference; Pan-African Conference on Illicit Financial Flows and Taxation.

## Subprogramme 2 Regional integration and trade

### Objective

- 18.29 The objective, to which this subprogramme contributes, is to strengthen regional cooperation and integration among members of ECA through increased trade flows, improved industrialization and increased investment.

### Strategy

- 18.30 To contribute to the objective, the subprogramme will:
- (a) Provide advisory services and technical assistance to members of ECA on market access and business opportunities arising from the African Continental Free Trade Area to minimize potential adverse effects (such as import surges, dumping and customs revenue loss risks) in the context of the implementation of their national strategies, and multilateral and bilateral trade issues;
  - (b) Develop and disseminate knowledge products and provide technical assistance to identify opportunities for diversification, value addition and the development of manufacturing and industrial clusters for members of ECA in support of the Action Plan for the Accelerated Industrial Development of Africa, contributing to the achievement of Sustainable Development Goals 9 and 17;
  - (c) Provide training, with a particular focus on least developed countries, landlocked developing countries and regional economic communities, on the implementation of existing regional cooperation frameworks;
  - (d) Provide advisory services and technical assistance to members of ECA and regional economic communities on regional integration, national, regional and continental competition policies, intellectual property policies and measures for investment facilitation.
- 18.31 The above-mentioned work is expected to result in:
- (a) Improved implementation by countries of their respective strategies for the operationalization of the African Continental Free Trade Area;
  - (b) More coherent, coordinated and responsive interfaces between the African Continental Free Trade Area and the free trade areas and customs unions of the regional economic communities;
  - (c) More coherent trade and industrialization policies aligned with the 2030 Agenda and Agenda 2063;
  - (d) Accelerated industrialization and increased diversification of productive capacities and production patterns;
  - (e) Reduced transaction risks and intermediation costs for members of ECA;

- (f) An improved business environment characterized by enhanced opportunities for private sector operators to leverage transboundary opportunities and improved market access conditions for African trade of goods and services, as well as the free movement of capital and people.

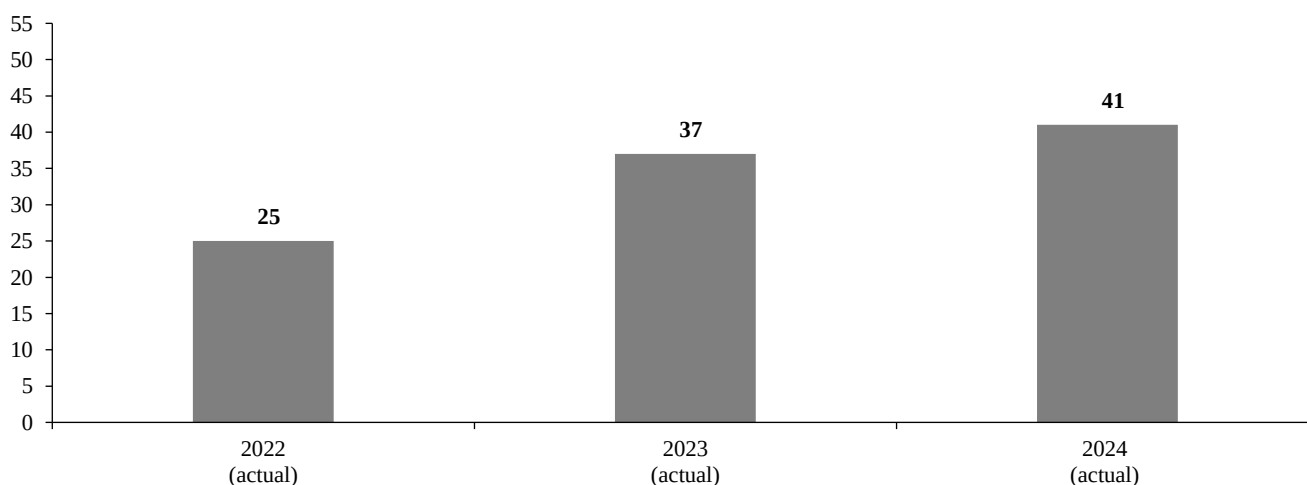
## Programme performance in 2024

### Members of ECA improved readiness for continental trade integration

- 18.32 National strategies for the implementation of the African Continental Free Trade Area help to identify priority products or services in each African country with high export potential to other African markets and to define concrete steps to achieve such exports. These strategies also outline risks and opportunities for integration into regional and global value chains, as well as vulnerable sectors and products that may require special consideration and support measures. The subprogramme has provided extensive support to members of ECA in formulating national strategies for implementation of the African Continental Free Trade Area, including through facilitation of multi-stakeholder consultations, policy advice on alignment with national development plans and technical assistance to conduct rigorous assessment of trade competitiveness and regulatory constraints. In 2024, building on work undertaken in previous years, the subprogramme supported Equatorial Guinea, Eswatini, Liberia and Morocco in the finalization and validation of their national implementation strategies; it also supported the Arab Maghreb Union in the development of a subregional strategy on trade integration. The strategy of Equatorial Guinea was designed to leverage the country's energy resources to expand intra-African trade and attract investment in downstream industries. The strategy of Eswatini targeted export diversification through enhanced trade facilitation and digital trade systems, whereas the strategy of Liberia emphasized trade infrastructure upgrades and the competitiveness of small and medium-sized enterprises. The strategy of Morocco prioritized strengthening industrial and agroprocessing value chains to capitalize on the country's export potential, while the plan of the Arab Maghreb Union was focused on the reduction of non-tariff barriers and the harmonization of customs procedures among its member States. These strategies mark a critical step towards realizing the objectives of the African Continental Free Trade Area, supporting industrialization, job creation and sustainable development across the continent.
- 18.33 Progress towards the objective is presented in the performance measure below (see figure 18.III).

Figure 18.III

**Performance measure: number of countries that finalized and validated national strategies for the implementation of the African Continental Free Trade Area (cumulative)**



## Planned results for 2026

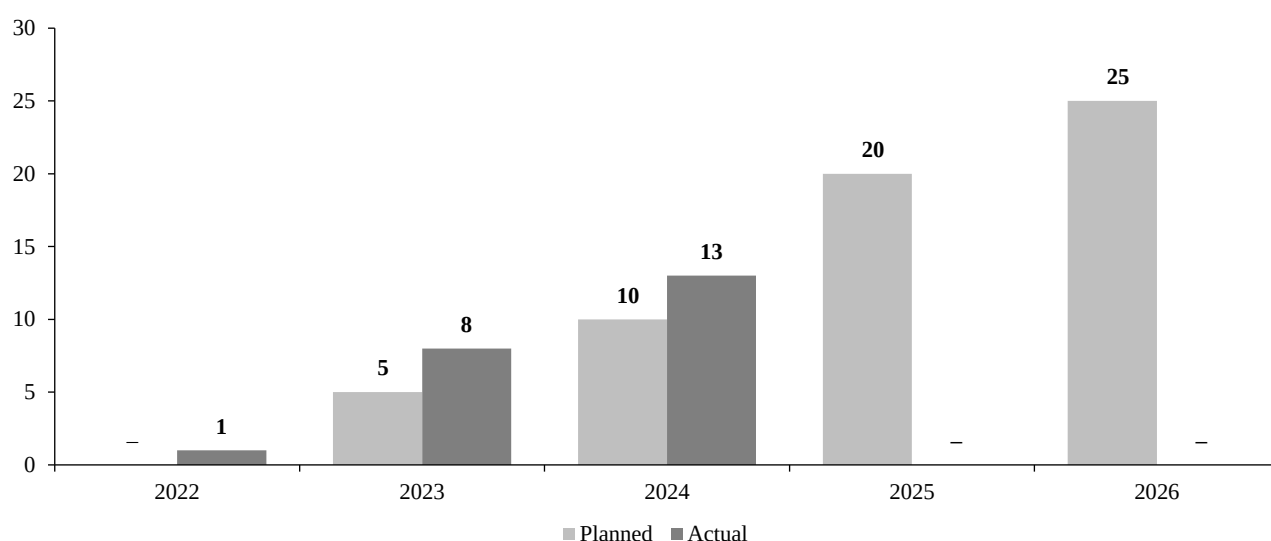
### Result 1: members of ECA implement priority areas of their strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area related to industrialization

#### Programme performance in 2024 and target for 2026

- 18.34 The subprogramme's work contributed to the implementation by five additional members of ECA of the priority areas of their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area, for a total of 13, which exceeded the planned target of 10 members of ECA.
- 18.35 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.IV).

Figure 18.IV

**Performance measure: number of members of ECA implementing the priority areas of their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area related to industrialization (cumulative)**



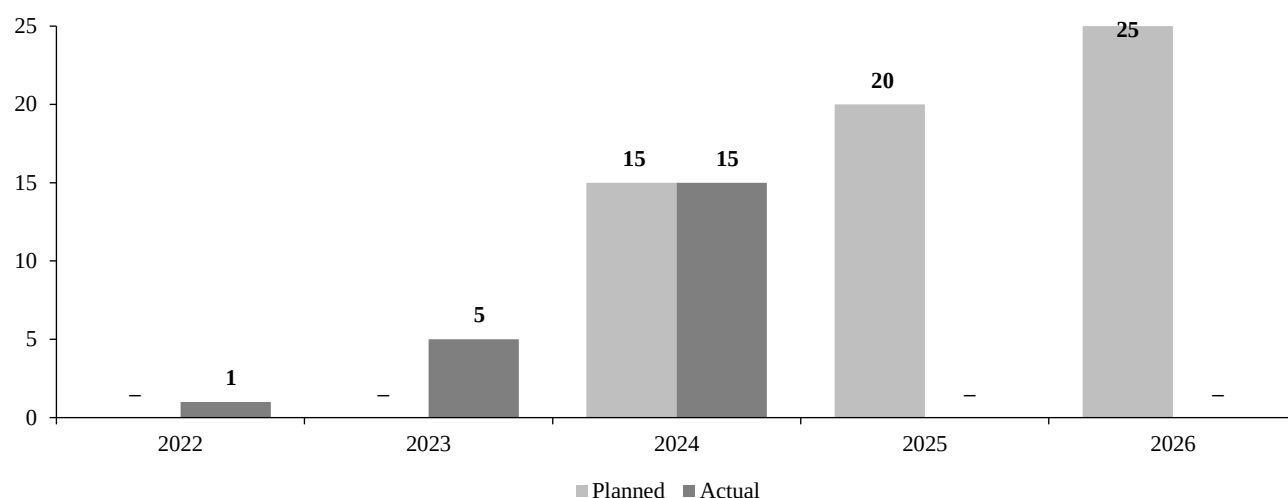
### Result 2: sustainable trade strategies to mitigate the impact of climate change

#### Programme performance in 2024 and target for 2026

- 18.36 The subprogramme's work contributed to the adoption by an additional 10 countries of sustainable trade strategies that include considerations related to climate change, for a total of 15 countries, which met the planned target.
- 18.37 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.V).

Figure 18.V

**Performance measure: number of members of ECA adopting sustainable trade strategies that include considerations related to climate change (cumulative)**



**Result 3: members of ECA adopt measures to de-risk investments in regional value chains and special economic zones**

**Proposed programme plan for 2026**

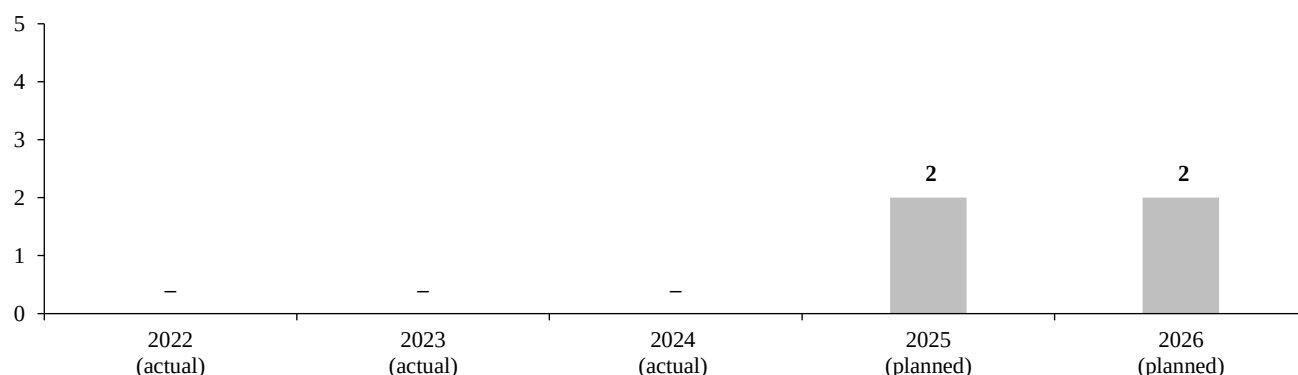
- 18.38 The number of special economic zones on the African continent has expanded considerably in the past three decades, to approximately 240. These zones contributed to increased foreign direct investment inflows during their initial operation, but sustaining that level of inflows has proved challenging, owing to, in part, a focus on extractive industries, limited diversification and restriction of investment within national boundaries. In response, new special economic zones have been identified, with the aim of fostering horizontal and vertical linkages in supply chains, capitalizing on cross-border complementarities, and promoting local and regional sourcing, and which are aligned closely with national and regional development goals.

*Lessons learned and planned change*

- 18.39 The lessons for the subprogramme were the need to foster greater regional collaboration in the development and operation of special economic zones and the establishment of regional value chains and the need to provide greater support to member States in de-risking investments, including through diversification. In applying the lessons, the subprogramme will facilitate increased communication and cooperation among member States to promote the development of cross-border special economic zones; it will also develop knowledge products and provide capacity-building support on diversification with a view to expanding such zones beyond the extractive industries. Furthermore, the subprogramme will facilitate policy dialogues involving member States and investors on the de-risking of investments and on solutions to address potential investor concerns.
- 18.40 Expected progress towards the objective is presented in the performance measure below (see figure 18.VI).

Figure 18.VI

**Performance measure: number of ECA member States adopting measures to de-risk investments in regional value chains and special economic zones (annual)**



## Deliverables

18.41 Table 18.5 lists all deliverables of the subprogramme.

Table 18.5

**Subprogramme 2: deliverables for the period 2024–2026, by category and subcategory**

| Category and subcategory                                                                                                                                                                                                                                                                                                                                                                                                | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                                                                                                                                                                                                                                                                                               |                 |                |                 |                 |
| <b>Parliamentary documentation</b> (number of documents)                                                                                                                                                                                                                                                                                                                                                                | <b>3</b>        | –              | <b>2</b>        | <b>2</b>        |
| 1. Report for the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology                                                                                                                                                                                                                                                                                         | 1               | –              | 1               | 1               |
| 2. Report on the status of implementation of the Vienna Programme of Action for Landlocked Developing Countries for the Decade 2014–2024 for the Conference of African Ministers of Finance, Planning and Economic Development and updates on the status of international and intra-African trade for the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology | 2               | –              | 1               | 1               |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                                                                                                                                                                                                                                                                                                                                                | <b>3</b>        | –              | <b>3</b>        | –               |
| 3. Meetings of the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology                                                                                                                                                                                                                                                                                        | 3               | –              | 3               | –               |
| <b>B. Generation and transfer of knowledge</b>                                                                                                                                                                                                                                                                                                                                                                          |                 |                |                 |                 |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                                                                                                                                                                                                                                                                                                    | <b>7</b>        | <b>5</b>       | <b>4</b>        | <b>6</b>        |
| 4. On boosting intra-African trade by enhancing the capacity of members of ECA and regional economic communities to increase the African share of international trade                                                                                                                                                                                                                                                   | 1               | 1              | 1               | 1               |
| 5. On inclusive and equitable African trade arrangements                                                                                                                                                                                                                                                                                                                                                                | 1               | –              | –               | –               |
| 6. On deepening African trade integration through effective implementation of the Agreement Establishing the African Continental Free Trade Area                                                                                                                                                                                                                                                                        | 1               | –              | –               | –               |
| 7. Fellowship programme for enhancing the capacity of young African scholars in the areas of industrialization, investment, regional integration, trade and markets                                                                                                                                                                                                                                                     | 1               | 1              | 1               | 1               |
| 8. On the trade model                                                                                                                                                                                                                                                                                                                                                                                                   | 1               | 1              | 1               | 1               |
| 9. On operationalization of the Agreement Establishing the African Continental Free Trade Area: strategic interventions in investment, services competition policy, digitalization, regional trade and integration                                                                                                                                                                                                      | 1               | 1              | 1               | 3               |

| Category and subcategory                                                                                                                                                                                                                                                                                                                                                                                   | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| 10. On the opportunities created by the African Continental Free Trade Area for the pooled procurement of essential drugs and products and local pharmaceutical production for the continent                                                                                                                                                                                                               | 1               | 1              | –               | –               |
| <b>Seminars, workshops and training events</b> (number of days)                                                                                                                                                                                                                                                                                                                                            | <b>10</b>       | <b>10</b>      | <b>10</b>       | <b>10</b>       |
| 11. Training events on trade economics, regional integration and capacity-building for trade policy and structural transformation, aid for trade, basic and intermediate trade modelling and advanced trade modelling                                                                                                                                                                                      | 10              | 10             | 10              | 10              |
| <b>Publications</b> (number of publications)                                                                                                                                                                                                                                                                                                                                                               | <b>3</b>        | <b>2</b>       | <b>2</b>        | <b>2</b>        |
| 12. Topical issue report on the second phase of the African Continental Free Trade Area negotiations                                                                                                                                                                                                                                                                                                       | 1               | –              | 1               | 1               |
| 13. On assessing regional integration in Africa                                                                                                                                                                                                                                                                                                                                                            | 1               | 1              | –               | –               |
| 14. On revisiting policy, legislation and institutions for industrial development in Africa                                                                                                                                                                                                                                                                                                                | 1               | 1              | 1               | 1               |
| <b>Technical materials</b> (number of materials)                                                                                                                                                                                                                                                                                                                                                           | <b>11</b>       | <b>8</b>       | <b>11</b>       | <b>10</b>       |
| 15. On investments                                                                                                                                                                                                                                                                                                                                                                                         | 3               | 3              | 3               | 3               |
| 16. On topical international and intraregional trade issues                                                                                                                                                                                                                                                                                                                                                | 5               | 5              | 5               | 5               |
| 17. On the African Union integration agenda                                                                                                                                                                                                                                                                                                                                                                | 1               | –              | 1               | 1               |
| 18. On industrialization in Africa                                                                                                                                                                                                                                                                                                                                                                         | 2               | –              | 2               | 1               |
| <b>C. Substantive deliverables</b>                                                                                                                                                                                                                                                                                                                                                                         |                 |                |                 |                 |
| <b>Consultation, advice and advocacy:</b> advisory services to members of ECA and regional or subregional cooperation groups in the context of the New Partnership for Africa's Development and the Framework for a Renewed United Nations-African Union Partnership on Africa's Integration and Development Agenda 2017–2027; analytical advice for the implementation of the Vienna Programme of Action. |                 |                |                 |                 |
| <b>Databases and substantive digital materials:</b> Africa Regional Integration Index; regional digital trade integration database; digital services trade restrictiveness database.                                                                                                                                                                                                                       |                 |                |                 |                 |
| <b>D. Communication deliverables</b>                                                                                                                                                                                                                                                                                                                                                                       |                 |                |                 |                 |
| <b>Outreach programmes, special events and information materials:</b> information materials on regional integration and trade; information kits; high-level policy dialogue on trade.                                                                                                                                                                                                                      |                 |                |                 |                 |
| <b>Digital platforms and multimedia content:</b> content for the subprogramme's social media accounts on regional integration and trade.                                                                                                                                                                                                                                                                   |                 |                |                 |                 |

### Subprogramme 3 Technology, innovation, connectivity and infrastructure development

#### Objective

- 18.42 The objective, to which this subprogramme contributes, is to advance inclusive growth, sustainable development and economic transformation in Africa through science, technology and innovation, improved connectivity, logistics and infrastructure development.

#### Strategy

- 18.43 To contribute to the objective, the subprogramme will:
- (a) Conduct policy research and analysis on:
    - (i) Digital trends on the continent, including those related to the economic impact of new and emerging technologies and technology-driven solutions for sustainable development;

- (ii) The state of energy, transport and information and communications technology infrastructure at the national and regional levels and the impact of logistics and connectivity on economic development;
- (b) Provide technical assistance and advisory services to members of ECA, the African Union and its bodies, and subregional organizations on:
  - (i) The design and implementation of regulatory frameworks that promote digital public infrastructure, digital systems and policies related to technology and innovation, including principles for good digital identification, data governance, information and communications technology security, financial technology and responsible use of artificial intelligence;
  - (ii) The design and implementation of policies and strategies to bridge technological and innovation gaps and promote digital inclusivity and digital connectivity across the continent;
  - (iii) The development of an academic and entrepreneurial ecosystem for science, technology and innovation through partnerships and capacity-building initiatives with a view to developing a critical mass of researchers, experts and innovators for evidence-based decision-making and innovation-driven growth in member States;
  - (iv) The implementation of the Programme for Infrastructure Development in Africa and the design of regulatory frameworks to enhance private sector investment in infrastructure while managing risk;
  - (v) The development of transport infrastructure and services, including transport facilitation, norms and standards, regulations, road safety and asset management, with a particular focus on the liberalization of intra-African air transport in the context of the Single African Air Transport Market and the digitalization of transport infrastructure;
  - (vi) The development of infrastructure to improve energy access, advance market development and foster the transition to renewable sources of energy.

18.44 The above-mentioned work is expected to result in:

- (a) Improved digital ecosystems across the continent, enabling the implementation of better policy and regulatory frameworks that enhance the use of digital public infrastructure, innovation and digital systems;
- (b) Strengthened and enhanced digital inclusivity and connectivity in members of ECA and across the continent, through effective policies and strategies, reducing technological disparities and ensuring broader access to digital resources and innovations;
- (c) A strengthened science, technology and innovation ecosystem with a greater number of capacity-building initiatives, leading to a critical mass of researchers, experts and innovators driving evidence-based decision-making and innovation-driven growth;
- (d) Increased efficiency and safety of the African transport sector;
- (e) Increased energy access and innovative financing for energy infrastructure;
- (f) Increased private sector investment in new and emerging technologies and public infrastructure.

18.45 In doing so, the subprogramme will support members of ECA in making progress towards Sustainable Development Goals 1, 2, 3, 4, 5, 7, 8, 9, 10, 11, 13 and 17.

## Programme performance in 2024

### Member States committed to actions to achieve a people-centred, inclusive and development-oriented information society

- 18.46 The goal of the World Summit on the Information Society is the establishment of a people-centred, inclusive and development-oriented information society. With 2025 marking 20 years since its inception, and in accordance with General Assembly resolution [70/125](#), the subprogramme provided support to members of ECA in the regional review of the overall implementation of the outcomes of the Summit. In 2024, the subprogramme, in collaboration with the Government of the United Republic of Tanzania, convened a review workshop in Dar es Salaam, United Republic of Tanzania, to evaluate the progress made in Africa over nearly two decades. Some 150 stakeholders representing 37 member States participated. Member States assessed achievements and identified gaps, with a focus on national-level implementation of the Summit's action lines. They also established new priorities for the digital future of Africa. A significant outcome of the workshop was the adoption of a declaration on the regional review process. In that declaration, member States highlighted, among other points, the need to prioritize capacity-building, education and digital skills development to unlock the potential of artificial intelligence and digital public infrastructure; digitalize government services; promote entrepreneurship, in particular for women, young people and persons with disabilities; and harmonize legal and policy frameworks to support cross-border data-sharing and e-commerce. In addition, member States were called upon to adopt, with the support of ECA, the African Union and regional economic communities, multi-stakeholder processes to fast-track the implementation of nine key initiatives identified in the declaration.
- 18.47 Progress towards the objective is presented in the performance measure below (see table 18.6).

Table 18.6

#### Performance measure

| 2022 (actual) | 2023 (actual) | 2024 (actual)                                                                                                                                                                                                                 |
|---------------|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| —             | —             | 37 member States adopted a declaration on the regional review of the implementation of the outcomes of the World Summit on the Information Society, outlining key commitments and priorities for the digital future of Africa |

## Planned result for 2026

### Result 1: increased use of new technologies by members of ECA, reinforced by robust regulatory frameworks

#### Programme performance in 2024 and target for 2026

- 18.48 The subprogramme's work contributed to the African Union Commission endorsing the Continental Artificial Intelligence Strategy and the African Digital Compact, which met the planned target.
- 18.49 The performance measure below presents progress towards the objective and the target for 2026 (see table 18.7).

Table 18.7  
Performance measure

| 2022 (actual)                                                                | 2023 (actual) | 2024 (actual)                                                                                                     | 2025 (planned)                                                                                                                       | 2026 (planned)                                                                                                                          |
|------------------------------------------------------------------------------|---------------|-------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|
| African Research Centre for Artificial Intelligence established by the Congo | –             | Continental Artificial Intelligence Strategy and African Digital Compact endorsed by the African Union Commission | Two regional transport corridor authorities use data generated through artificial intelligence to manage their infrastructure assets | Two countries apply artificial intelligence to road safety<br><br>One member State develops a national artificial intelligence strategy |

**Result 2: members of ECA leverage technology and innovation to manage their transport and energy infrastructure**

**Proposed programme plan for 2026**

- 18.50 Harnessing the natural resources of Africa through technology can provide a pathway for the transition to renewable sources of energy. The use of innovative technology solutions for energy storage and management can help to address intermittency issues associated with solar and wind power, ensuring a consistent and reliable energy supply. Similarly, innovative technology solutions in the transport sector can help to address such challenges as limited access to affordable and reliable transport, traffic congestion and pollution, paving the way towards more sustainable transportation systems. The subprogramme has supported member States in this regard, including through the development of a methodology for using satellite imagery and artificial intelligence to monitor transport corridors, as well as through the development of software for assessing regulatory openness, attractiveness and readiness for private investment in the electricity value chain.

*Lessons learned and planned change*

- 18.51 The lesson for the subprogramme was the need to provide targeted technical assistance to facilitate the adoption of technology solutions to upgrade energy and transport infrastructure. In applying the lesson, the subprogramme will provide technical assistance with regard to applying technology platforms to improve the management of transport and energy assets of member States and their institutions. The subprogramme will also provide capacity-building support to enable regional and national institutions to leverage innovation in policies, actions and measures aimed at improving access to energy and strengthening transport systems.
- 18.52 Expected progress towards the objective is presented in the performance measure below (see table 18.8).

Table 18.8  
Performance measure

| 2022 (actual) | 2023 (actual) | 2024 (actual)                                                                                                                                                           | 2025 (planned)                                                                                        | 2026 (planned)                                                                                                   |
|---------------|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|
| –             | –             | Egypt, Kenya and Madagascar utilized web-based platforms to monitor transport corridors<br><br>Madagascar used GIS and satellite imagery to assess its energy resources | Two countries apply digital technologies in managing their transport and energy infrastructure assets | Two additional countries apply digital technologies in managing their transport and energy infrastructure assets |

## Deliverables

18.53 Table 18.9 lists all deliverables of the subprogramme.

Table 18.9

### Subprogramme 3: deliverables for the period 2024–2026 by category and subcategory

| Category and subcategory                                                                                                                                                                                                                                                                                                                                          | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                                                                                                                                                                                                                                         |                 |                |                 |                 |
| <b>Parliamentary documentation</b> (number of documents)                                                                                                                                                                                                                                                                                                          | <b>1</b>        | <b>1</b>       | <b>3</b>        | <b>2</b>        |
| 1. Report for the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology                                                                                                                                                                                                                                   | –               | –              | 1               | –               |
| 2. Report on new technologies and innovative solutions for the transformation of Africa and implementation of the Sustainable Development Goals for the Africa Regional Forum on Sustainable Development and the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa | 1               | 1              | 1               | 1               |
| 3. Report on the implementation of the outcomes of the World Summit on the Information Society in Africa                                                                                                                                                                                                                                                          | –               | –              | 1               | 1               |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                                                                                                                                                                                                                                                                                          | <b>–</b>        | <b>6</b>       | <b>12</b>       | <b>12</b>       |
| 4. Meetings of the Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology                                                                                                                                                                                                                                  | –               | –              | 4               | –               |
| 5. African Regional Science, Technology and Innovation Forum, in preparation for the high-level political forum on sustainable development                                                                                                                                                                                                                        | –               | –              | 4               | 4               |
| 6. Africa World Summit on the Information Society review meeting                                                                                                                                                                                                                                                                                                  | –               | 6              | 4               | 4               |
| 7. African Internet Governance Forum                                                                                                                                                                                                                                                                                                                              | –               | –              | –               | 4               |
| <b>B. Generation and transfer of knowledge</b>                                                                                                                                                                                                                                                                                                                    |                 |                |                 |                 |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                                                                                                                                                                                                                                              | <b>–</b>        | <b>–</b>       | <b>4</b>        | <b>6</b>        |
| 8. Public-private partnerships for financing the energy transition and infrastructure in Africa                                                                                                                                                                                                                                                                   | –               | –              | 1               | 1               |
| 9. On regulatory improvement to de-risk investment in the electricity market                                                                                                                                                                                                                                                                                      | –               | –              | 1               | 1               |
| 10. On the establishment and operationalization of a digital technology centre                                                                                                                                                                                                                                                                                    | –               | –              | 1               | –               |
| 11. Fellowship programme for young African scholars on policy research, analysis and advocacy                                                                                                                                                                                                                                                                     | –               | –              | 1               | –               |
| 12. On the implementation of connectivity projects                                                                                                                                                                                                                                                                                                                | –               | –              | –               | 1               |
| 13. On the operationalization of the Single African Air Transport Market                                                                                                                                                                                                                                                                                          | –               | –              | –               | 1               |
| 14. On the application of science and technology in the transport sector                                                                                                                                                                                                                                                                                          | –               | –              | –               | 1               |
| 15. On the development of digital platforms                                                                                                                                                                                                                                                                                                                       | –               | –              | –               | 1               |
| <b>Seminars, workshops and training events</b> (number of days)                                                                                                                                                                                                                                                                                                   | <b>5</b>        | <b>28</b>      | <b>20</b>       | <b>14</b>       |
| 16. On regulatory analysis using the regulatory openness, attractiveness and readiness methodology and reform planning                                                                                                                                                                                                                                            | 5               | 15             | 3               | –               |
| 17. Workshops on technology adoption                                                                                                                                                                                                                                                                                                                              | –               | 2              | 9               | 9               |
| 18. Workshop on a continental regulatory framework for private sector investment in the energy sector                                                                                                                                                                                                                                                             | –               | 3              | 4               | –               |
| 19. Seminar on low-emission hydrogen                                                                                                                                                                                                                                                                                                                              | –               | 2              | 1               | 1               |
| 20. On digitalization and use of artificial intelligence in regional transport corridors in Africa                                                                                                                                                                                                                                                                | –               | 1              | 1               | 1               |
| 21. Regional training on the scaled adoption of electricity vehicles                                                                                                                                                                                                                                                                                              | –               | 2              | 2               | 1               |
| 22. Forum of the Alliance of Entrepreneurial Universities in Africa                                                                                                                                                                                                                                                                                               | –               | 3              | –               | 2               |
| <b>Publications</b> (number of publications)                                                                                                                                                                                                                                                                                                                      | <b>4</b>        | <b>4</b>       | <b>3</b>        | <b>5</b>        |
| 23. On emerging issues and trends in new technologies and innovation in the context of sustainable development                                                                                                                                                                                                                                                    | 3               | 3              | 2               | 2               |

| Category and subcategory                                                                                                                     | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|----------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| 24. On African science, technology and innovation                                                                                            | 1               | 1              | 1               | 1               |
| 25. On the performance of public-private partnerships in Uganda and Zambia                                                                   | –               | –              | –               | 2               |
| <b>Technical materials</b> (number of materials)                                                                                             | <b>10</b>       | <b>7</b>       | <b>18</b>       | <b>10</b>       |
| 26. On energy access, for the high-level political forum on sustainable development                                                          | 2               | –              | 1               | 1               |
| 27. On the African transport policy programme                                                                                                | 1               | –              | 1               | 1               |
| 28. On road safety policies, strategies and action plans                                                                                     | 3               | 2              | 2               | 2               |
| 29. On supporting regional railway infrastructure development in Africa                                                                      | 1               | –              | 1               | –               |
| 30. Methodology approach for the assessment of road corridors using GIS and other digitalized tools                                          | 1               | 1              | 1               | 1               |
| 31. Infographics on the African Continental Free Trade Area and demand for transport infrastructure and services                             | 1               | 1              | 1               | –               |
| 32. Infographics on the African strategic directions for the post-2020 Decade of Action for Road Safety                                      | –               | 1              | 1               | –               |
| 33. Documentation for meetings of the African Union and the African Union Development Agency in the areas of new technologies and innovation | 1               | –              | 1               | –               |
| 34. On the continental framework for enhancing energy security in Africa                                                                     | –               | –              | 1               | –               |
| 35. On the implementation of principles for good digital identification                                                                      | –               | 2              | 2               | 2               |
| 36. Policy brief on low-emission hydrogen technology and application in Africa                                                               | –               | –              | 2               | 1               |
| 37. Performance assessment of the Single African Air Transport Market                                                                        | –               | –              | 1               | 1               |
| 38. Regulatory readiness assessment for the electric vehicle market                                                                          | –               | –              | 3               | 1               |

#### C. Substantive deliverables

**Consultation, advice and advocacy:** advisory services to members of ECA and regional bodies on issues related to technology, innovation, connectivity and infrastructure development, including road safety, corridor management and use of digital tools, and digital identification.

#### D. Communication deliverables

**Outreach programmes, special events and information materials:** booklet on digital transformation and emerging technologies; booklet on energy infrastructure finance and development; brochures, newsletters, flyers, briefs and information kits on technology-related issues for members of ECA and implementing partners.

**External and media relations:** press releases, podcasts and videos on relevant issues.

**Digital platforms and multimedia content:** websites, social media and platforms on technology and infrastructure.

## Subprogramme 4 Data and statistics

### Objective

- 18.54 The objective, to which this subprogramme contributes, is to strengthen the production, dissemination and use of credible data, statistics and geospatial information at the national, regional and global levels for evidence-based policy and decision-making.

### Strategy

- 18.55 To contribute to the objective, the subprogramme will:
- (a) Support African national statistical systems in transforming their data governance and management methods by digitalizing the data collection, compilation and dissemination process for statistical areas, including censuses and civil registration systems, and provide

technical assistance and training in the design and implementation of national strategies for the development of statistics and national spatial data infrastructure with related integrated geospatial information frameworks;

- (b) Maintain and regularly update databases that are accessible for public use, with available harmonized data, statistics and geospatial information disaggregated by location on such topics as African economies, demographics, social indicators, the environment and other statistics needed for monitoring and reporting on the implementation of the 2030 Agenda and Agenda 2063;
- (c) Provide training and make platforms available for the exchange of best practices among members of ECA and their respective statistical agencies;
- (d) Integrate policy advice and sustained capacity-building activities on data, statistics and geospatial information to support members of ECA in enhancing monitoring and reporting on the implementation of the 2030 Agenda and Agenda 2063;
- (e) Enhance communication and advocacy to members of ECA on the use of statistics and geospatial information.

18.56 The above-mentioned work is expected to result in:

- (a) Improved capacity, resilience and efficiency of national statistical systems, including the uptake of innovative tools and technologies to collect comparable statistics at various levels of disaggregation, and improved statistical operations, including the conduct of censuses and surveys and administrative data processing and analysis, and dissemination of timely data;
- (b) Improved uptake of geospatial information management, closer collaboration between components and stakeholders of the national spatial data infrastructures, and better integrated geospatial information frameworks;
- (c) Enhanced monitoring and reporting on the implementation of the 2030 Agenda and Agenda 2063.

## **Programme performance in 2024**

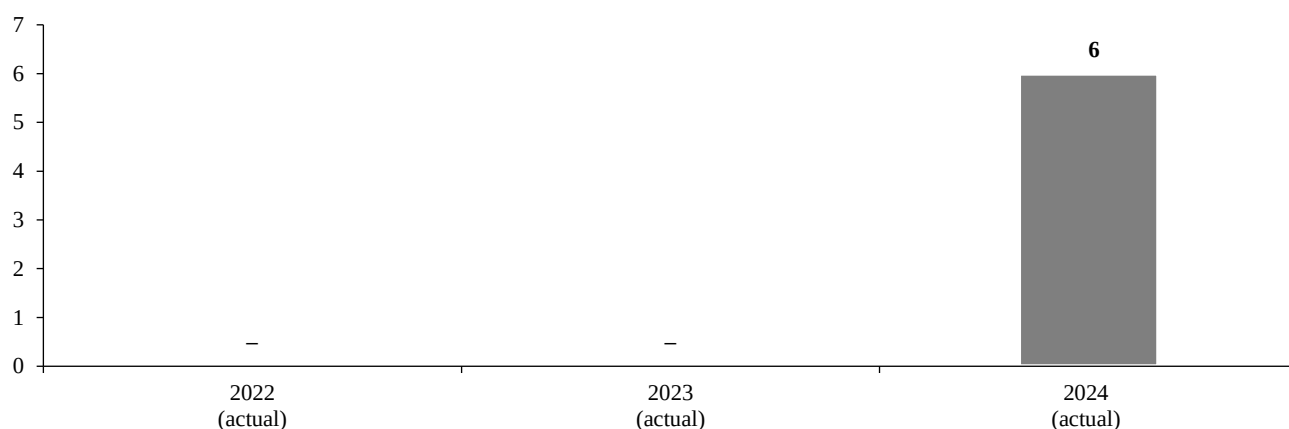
### **Strengthened monitoring of the Sustainable Development Goals and improved dissemination of data**

18.57 Monitoring and reporting on the Sustainable Development Goals are crucial for identifying progress and challenges and provide the insights needed to inform evidence-based decision-making on policies and the allocation of resources. Moreover, researchers, academia, civil society and development partners also rely on good-quality and relevant data on the Goals. The subprogramme has assisted requesting member States in developing national reporting platforms for the Goals using Open SDG, an open source platform that enables the creation of an online website for disseminating data on the Goals. The website can be multilingual and is designed with users and accessibility in mind. Disaggregated data and metadata can be reported in a variety of formats, and can be downloaded as tables, charts and maps. Other frameworks, such as national development plans, can also be reported on, using the same functionalities. Such platforms also enable the harmonization and standardization of monitoring and reporting on progress made, enabling more accurate and comparable assessments of regional and global progress. In 2024, the subprogramme organized policy dialogues on monitoring and reporting on the Goals, including statistical concepts and data sources, and provided technical assistance and capacity-building to 10 member States in establishing Open SDG as a national reporting platform. As a result of this support, six member States established Open SDG platforms and have standardized monitoring and reporting on the Goals.

18.58 Progress towards the objective is presented in the performance measure below (see figure 18.VII).

Figure 18.VII

**Performance measure: number of members of ECA that have established a standardized national reporting platform on the Sustainable Development Goals (annual)**



## Planned results for 2026

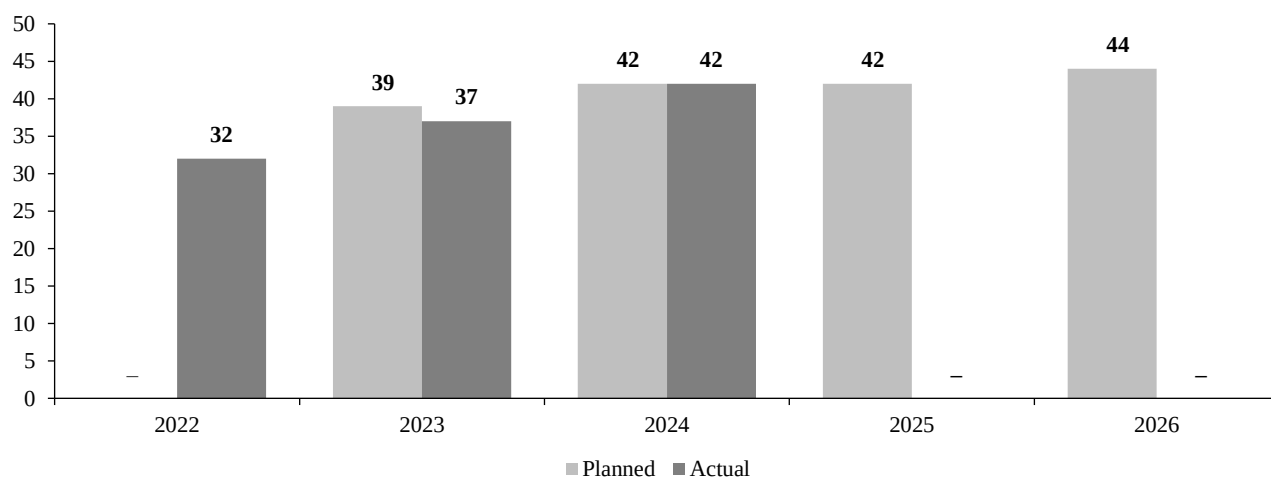
### Result 1: members of ECA produce and disseminate comparable economic statistics

#### Programme performance in 2024 and target for 2026

- 18.59 The subprogramme's work contributed to the adoption and application by five additional members of ECA of the recommended international standards and methodology in economic statistics, for a cumulative total of 42 members of ECA, which met the planned target.
- 18.60 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.VIII).

Figure 18.VIII

**Performance measure: number of members of ECA having adopted and applied the recommended international standards and methodology (2008 System of National Accounts and extensions) in economic statistics (cumulative)**



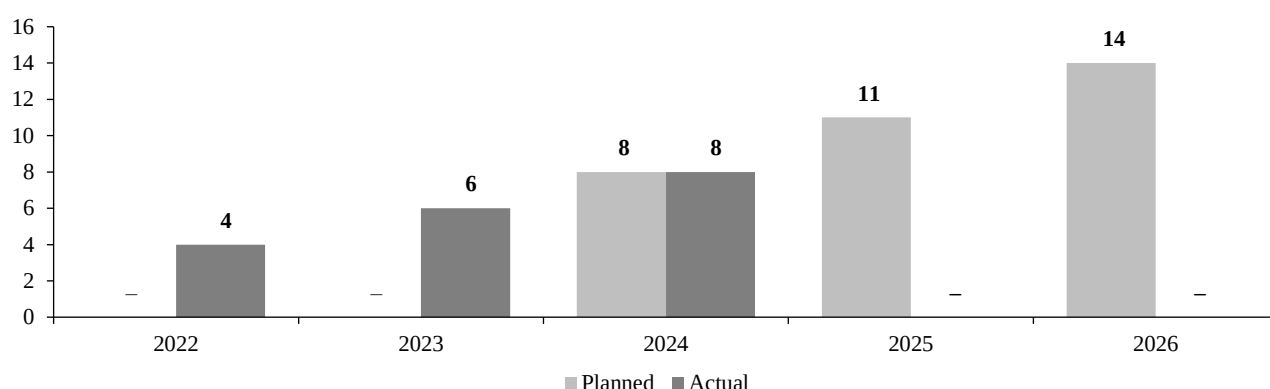
## Result 2: progress towards integrated statistical and geospatial information frameworks

### Programme performance in 2024 and target for 2026

- 18.61 The subprogramme's work contributed to two additional members of ECA applying the strategic pathways of the United Nations Integrated Geospatial Information Framework to improve their national statistical frameworks and address challenges in the collection, processing, analysis and dissemination of data, which met the planned target.
- 18.62 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.IX).

Figure 18.IX

**Performance measure: number of members of ECA applying at least one of the strategic pathways of the United Nations Integrated Geospatial Information Framework (cumulative)**



## Result 3: improved civil registration and vital statistics systems

### Proposed programme plan for 2026

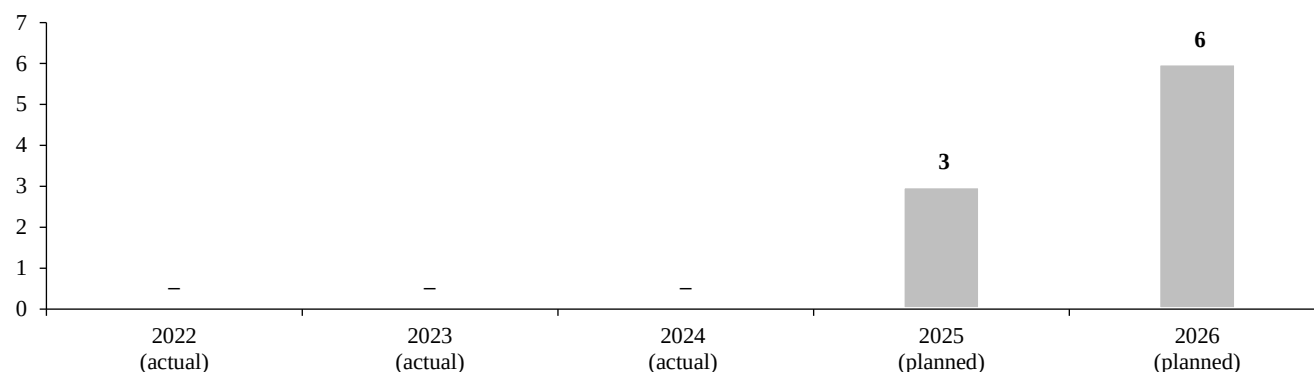
- 18.63 Civil registration and vital statistics systems are crucial for both individuals and Governments, providing legal identity, access to services and valuable data to inform policymaking and national development planning. Civil registration and vital statistics systems across Africa exhibit fragmentation and are constructed according to diverse standards and specifications. This variability complicates the provision of standardized technical assistance for common challenges.

#### *Lessons learned and planned change*

- 18.64 The lesson for the subprogramme was the need to provide tailored support for the harmonization of civil registration and vital statistics systems, and for their digitalization, considering that harmonization and digitalization will increase operational functionality, create efficiencies and improve service delivery by increasing access to digital registration services for populations in remote areas. The experiences of countries such as Rwanda and South Africa, which have developed innovative information technology systems, demonstrate that it is possible to significantly enhance the coverage of civil registration and vital statistics systems through the application of technological innovations and tools. In applying the lesson, the subprogramme will provide technical support for the digitalization of civil registration and vital statistics systems, in accordance with the recommendations from the Conference of African Ministers responsible for Civil Registration. In addition, the subprogramme will focus on developing the technical capacity of national officials to manage and sustain the use of these systems. The subprogramme will also develop a standardized digital asset that can be referenced and adopted across countries, to better align civil registration and vital statistics systems across the continent.
- 18.65 Expected progress towards the objective is presented in the performance measure below (see figure 18.X).

Figure 18.X

**Performance measure: number of members of ECA adopting innovative technology applications in civil registration and vital statistics systems (cumulative)**



## Deliverables

18.66 Table 18.10 lists all deliverables of the subprogramme.

Table 18.10

**Subprogramme 4: deliverables for the period 2024–2026, by category and subcategory**

| Category and subcategory                                                                                                                                                          | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                                                         |                 |                |                 |                 |
| <b>Parliamentary documentation</b> (number of documents)                                                                                                                          | 7               | 7              | 2               | 7               |
| Reports on:                                                                                                                                                                       |                 |                |                 |                 |
| 1. Statistical capacity development, to the Statistical Commission for Africa                                                                                                     | 1               | 1              | —               | 1               |
| 2. Progress in population and housing censuses, to the Statistical Commission for Africa                                                                                          | 1               | 1              | —               | 1               |
| 3. State of a gender perspective and social development statistics, to the Statistical Commission for Africa                                                                      | 1               | 1              | —               | 1               |
| 4. Integration of geospatial and statistical data, to the Statistical Commission for Africa                                                                                       | 1               | 1              | —               | 1               |
| 5. Implementation of the 2008 System of National Accounts, to the Statistical Commission for Africa                                                                               | 1               | 1              | —               | 1               |
| 6. Implementation of civil registration and vital statistics, to the Conference of African Ministers Responsible for Civil Registration                                           | 1               | 1              | 1               | 1               |
| 7. Geospatial information management, to the Regional Committee of United Nations Global Geospatial Information Management for Africa at its tenth, eleventh and twelfth meetings | 1               | 1              | 1               | 1               |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                                                                                                          | 14              | 10             | 13              | 15              |
| 8. Statistical Commission for Africa                                                                                                                                              | 1               | 1              | —               | 1               |
| 9. Conference of African Ministers Responsible for Civil Registration                                                                                                             | 4               | —              | 4               | 1               |
| 10. Regional Committee of United Nations Global Geospatial Information Management for Africa                                                                                      | 8               | 8              | 8               | 12              |
| 11. Advisory Expert Group on National Accounts                                                                                                                                    | 1               | 1              | 1               | 1               |
| <b>B. Generation and transfer of knowledge</b>                                                                                                                                    |                 |                |                 |                 |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                                                              | 16              | 12             | 16              | 19              |
| 12. On sectoral statistics, including agricultural, health, energy and employment statistics                                                                                      | 2               | 2              | 1               | 2               |
| 13. On the data warehouse                                                                                                                                                         | 1               | 1              | 1               | 1               |
| 14. On the environmental-economic accounting initiative                                                                                                                           | 1               | 1              | 1               | —               |

**Section 18 Economic and social development in Africa**

| <i>Category and subcategory</i>                                                                                                                                                           | <i>2024<br/>planned</i> | <i>2024<br/>actual</i> | <i>2025<br/>planned</i> | <i>2026<br/>planned</i> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------|-------------------------|-------------------------|
| 15. On the development of supply-use tables, intraregional input-output tables and trade-in-value-added model                                                                             | 1                       | 1                      | 1                       | 1                       |
| 16. On technical assistance on gross domestic product updating and rebasing in members of ECA                                                                                             | 1                       | 1                      | 1                       | 1                       |
| 17. On leading African countries to participate in the global updating and related testing of the 2008 System of National Accounts programme                                              | 1                       | 1                      | 1                       | 1                       |
| 18. On consumer price index data collection, compilation and application                                                                                                                  | 1                       | 1                      | 1                       | 1                       |
| 19. African programme on a gender perspective and statistics                                                                                                                              | 1                       | —                      | 1                       | 1                       |
| 20. African programme on population and housing censuses                                                                                                                                  | —                       | —                      | 1                       | 1                       |
| 21. On the establishment of a digital identity platform for Africa                                                                                                                        | 1                       | —                      | —                       | —                       |
| 22. On mainstreaming and implementing the United Nations Integrated Geospatial Information Framework and harmonizing with the African Geodetic Reference Frame                            | 3                       | 3                      | 2                       | 3                       |
| 23. On the Global Strategy to Improve Agricultural and Rural Statistics (second phase)                                                                                                    | —                       | —                      | 1                       | —                       |
| 24. Africa Programme on Accelerated Improvement of Civil Registration and Vital Statistics Systems                                                                                        | —                       | —                      | 1                       | 1                       |
| 25. On the development of a data science campus                                                                                                                                           | 1                       | —                      | 1                       | 1                       |
| 26. On support for African countries in the implementation of the 2030 Agenda and Agenda 2063                                                                                             | 1                       | —                      | 1                       | 1                       |
| 27. Fellowship programme for young African scholars to build their capacity in data and statistics                                                                                        | 1                       | 1                      | 1                       | 1                       |
| 28. On the performance data management dashboard                                                                                                                                          | —                       | —                      | —                       | 1                       |
| 29. On census and survey data tools and dissemination                                                                                                                                     | —                       | —                      | —                       | 2                       |
| <b>Seminars, workshops and training events (number of days)</b>                                                                                                                           | <b>98</b>               | <b>62</b>              | <b>92</b>               | <b>48</b>               |
| 30. Workshop on a statistical data exchange system for national statistical offices                                                                                                       | 5                       | 1                      | 5                       | 2                       |
| 31. Training events on statistical leadership for heads and senior experts of national statistical offices and line ministries responsible for the production of statistics               | 5                       | 5                      | 5                       | 2                       |
| 32. Workshop on modernizing statistical systems in Africa for the leaders and managers of national statistical offices                                                                    | 5                       | —                      | 5                       | 2                       |
| 33. Workshop on population and housing censuses and progress on related population and housing censuses for experts and managers of national statistical offices and planning commissions | 2                       | 2                      | 2                       | 2                       |
| 34. Regional workshops on gender statistics for experts in national statistical offices and line ministries                                                                               | 2                       | 2                      | 2                       | 2                       |
| 35. Workshops on civil registration and vital statistics for experts of national ministries responsible for the production of civil registration and vital statistics data                | 4                       | 4                      | 4                       | 2                       |
| 36. Workshop on measuring and monitoring Sustainable Development Goal indicators related to demographic and social statistics for experts in national statistical offices                 | —                       | —                      | 3                       | —                       |
| 37. Training events on national accounts, environmental and economic statistics and accounting for national statistical offices and ministries of finance                                 | 15                      | 11                     | 15                      | 3                       |
| 38. Regional seminars on the consumer price index, agricultural statistics and energy statistics                                                                                          | 20                      | 6                      | 20                      | 2                       |
| 39. Training workshop on geospatial knowledge infrastructure and fundamental geospatial datasets for monitoring the Sustainable Development Goals                                         | 10                      | 10                     | 5                       | 10                      |
| 40. Workshop on the strategy for the integration of statistical and geospatial information for national mapping agencies and statistical offices                                          | 5                       | 5                      | 5                       | 5                       |
| 41. Training events on the development of national action plans on the United Nations Integrated Geospatial Information Framework for national mapping agencies                           | 5                       | 5                      | 5                       | 5                       |
| 42. Training events on geospatial knowledge infrastructure with innovative geospatial responses and solutions for a post-pandemic recovery                                                | 5                       | —                      | —                       | 5                       |
| 43. Training events on big data and data science for the modernization of the production of economic statistics                                                                           | 5                       | 5                      | 5                       | 2                       |
| 44. Advisory Expert Group on National Accounts meeting                                                                                                                                    | —                       | —                      | 1                       | 1                       |
| 45. Technical workshop on environmental statistics                                                                                                                                        | 5                       | 1                      | 5                       | —                       |

| <i>Category and subcategory</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <i>2024<br/>planned</i> | <i>2024<br/>actual</i> | <i>2025<br/>planned</i> | <i>2026<br/>planned</i> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------|-------------------------|-------------------------|
| 46. Technical workshop on environmental-economic accounting                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 5                       | 5                      | 5                       | 3                       |
| <b>Publications</b> (number of publications)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <b>3</b>                | <b>2</b>               | <b>3</b>                | <b>2</b>                |
| 47. Africa Sustainable Development Report                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1                       | 1                      | 1                       | 1                       |
| 48. African Development Bank Statistics Pocketbook                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 1                       | 1                      | 1                       | –                       |
| 49. Africa Statistics Flash                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 1                       | –                      | 1                       | 1                       |
| <b>Technical materials</b> (number of materials)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <b>4</b>                | <b>3</b>               | <b>3</b>                | <b>10</b>               |
| 50. African regional geospatial databases, online services and geoportals                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1                       | 1                      | 1                       | 1                       |
| 51. African atlas of spatial statistics                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 1                       | 1                      | –                       | 1                       |
| 52. African Statistical Yearbook                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 1                       | 1                      | 1                       | 1                       |
| 53. Compendium of Intra-African and Related Foreign Trade Statistics                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 1                       | –                      | 1                       | 1                       |
| 54. Census and survey results issues tracker, monitoring dashboard, communication, dissemination, and knowledge management toolkit                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | –                       | –                      | –                       | 4                       |
| 55. Automated country data harvester                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | –                       | –                      | –                       | 1                       |
| 56. Performance data management dashboard                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | –                       | –                      | –                       | 1                       |
| <b>C. Substantive deliverables</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                         |                        |                         |                         |
| <p><b>Consultation, advice and advocacy:</b> technical advice on civil registration and vital statistics, on the 2025 planned population and housing censuses for members of ECA, on Sustainable Development Goal indicators and on developing integrated geospatial information frameworks at the national and regional levels.</p> <p>Technical advice to members of ECA on matters related to digitalization, statistical management, economic statistics, survey and census and data science.</p> <p>Technical advice to three members of ECA on geospatial-related matters.</p> <p><b>Databases and substantive digital materials:</b> ECA statistical data portal (ECAStats), providing data for members of ECA; geospatial databases (2), online applications, services and platforms (2); Africa GeoPortal.</p> |                         |                        |                         |                         |
| <b>D. Communication deliverables</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                         |                        |                         |                         |
| <p><b>Outreach programmes, special events and information materials:</b> African Statistics Day; annual Africa Symposium on Statistical Development; dissemination of information through outreach programmes and mobile applications.</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                         |                        |                         |                         |

## Subprogramme 5

### Climate change, food security and natural resources

#### Objective

- 18.67 The objective, to which this subprogramme contributes, is to enhance climate resilience, achieve food security, and advance inclusive and sustainable development by harnessing land, natural resources, and the green and blue economies.

#### Strategy

- 18.68 To contribute to the objective, the subprogramme will:
- (a) Conduct policy research and analysis, and provide technical assistance and advisory services to members of ECA on:
    - (i) Extractives-led production linkages and the design and implementation of mineral policies, strategies and plans that consider economic, environmental and social aspects and matters related to gender equality, in line with the principles of the Africa Mining Vision;

- (ii) The circular economy,<sup>1</sup> the development of the green economy in the context of sustainable development and poverty eradication, including the conduct of voluntary national and local reviews, and the blue economy, in line with the Africa Blue Economy Strategy of the African Union;
- (iii) Climate resilience and disaster vulnerability of African economies, societies, ecosystems and agrifood systems and the integrated implementation of climate action;
- (iv) Modelling of the economic impacts of climate change and private sector investments for the implementation of nationally determined contributions;
- (v) Land governance, including policy and regulatory reforms for land tenure security, in particular for women and young people, and the use of the Framework and Guidelines on Land Policy in Africa and geographic information system-based tools to support decision-making regarding responsible land-based investments by the private sector;
- (vi) Agriculture and food systems transformation, through financing, insurance and de-risking investment, youth and women entrepreneurship in agriculture, regional value chains, common agro-parks and agro-industrialization;
- (b) Provide technical advice to the African Union Commission, regional economic communities and intergovernmental organizations on sustainable development planning and policy formulation in the context of the second 10-year implementation plan of Agenda 2063;
- (c) Convene peer-learning policy dialogues and regional consensus-building platforms and support African universities and research institutions in knowledge generation in the above-mentioned areas.

18.69 The above-mentioned work is expected to result in:

- (a) Sustainable and diversified economies in African countries rich in natural resources;
- (b) Development of policies, strategies and plans in agriculture and natural resource sectors to enable the transition to environmentally sustainable and climate-resilient economies;
- (c) Improved competitiveness, productivity, value addition and trade in agricultural goods and services;
- (d) Resilient, inclusive and nutrition-oriented food systems;
- (e) Inclusive land-based investments in agriculture and other natural resource sectors, in accordance with the African Union guiding principles for large-scale land-based investments in Africa;
- (f) Improved land tenure security, in accordance with the African Union framework and guidelines on land policy in Africa.

## Programme performance in 2024

### Strengthened regional capacity for utilization of article 6 of the Paris Agreement

18.70 Article 6 of the Paris Agreement sets out how countries can pursue voluntary cooperation to reach their climate targets. It enables international cooperation to address climate change and can unlock financial support for developing countries. Article 6 establishes a mechanism to contribute to the mitigation of greenhouse gas emissions and support sustainable development, while also enabling non-market approaches to assist in the implementation of nationally determined contributions. In 2023, the subprogramme partnered with the African Group of Negotiators to strengthen regional capacity to utilize article 6, including through various training and awareness-raising events. In 2024, the subprogramme provided capacity-building support on policies and regulatory frameworks

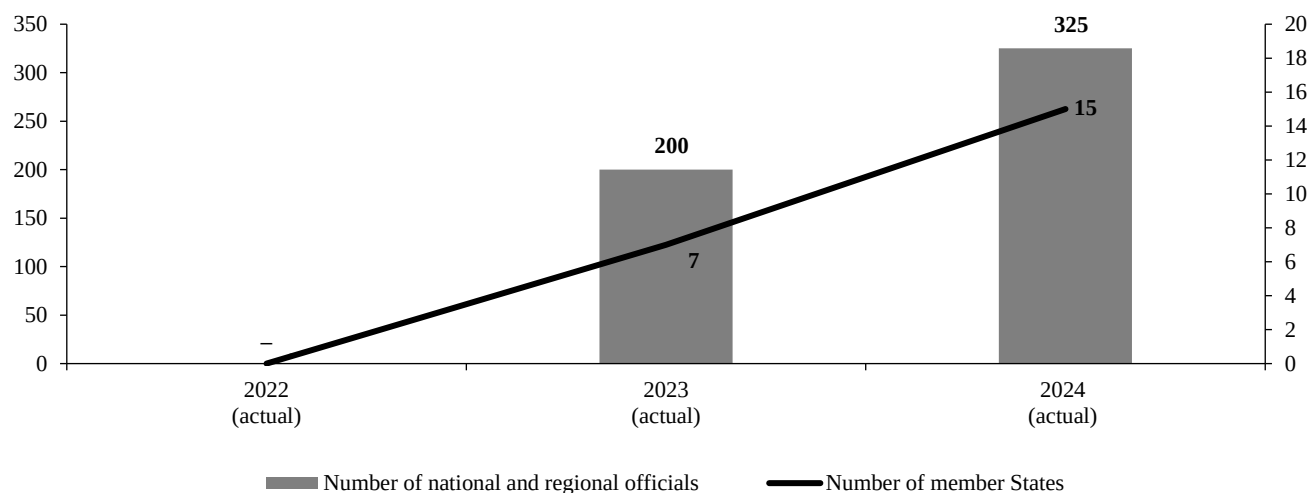
<sup>1</sup> United Nations Environment Assembly resolution 5/11.

linked to article 6 to national United Nations Framework Convention on Climate Change focal points and regional experts.

18.71 Progress towards the objective is presented in the performance measure below (see figure 18.XI).

Figure 18.XI

**Performance measure: number of national and regional officials with strengthened capacity to utilize article 6 of the Paris Agreement (cumulative)**



## Planned results for 2026

**Result 1: members of ECA develop and implement national and regional policy and cooperation frameworks for the sustainable use of natural resources**

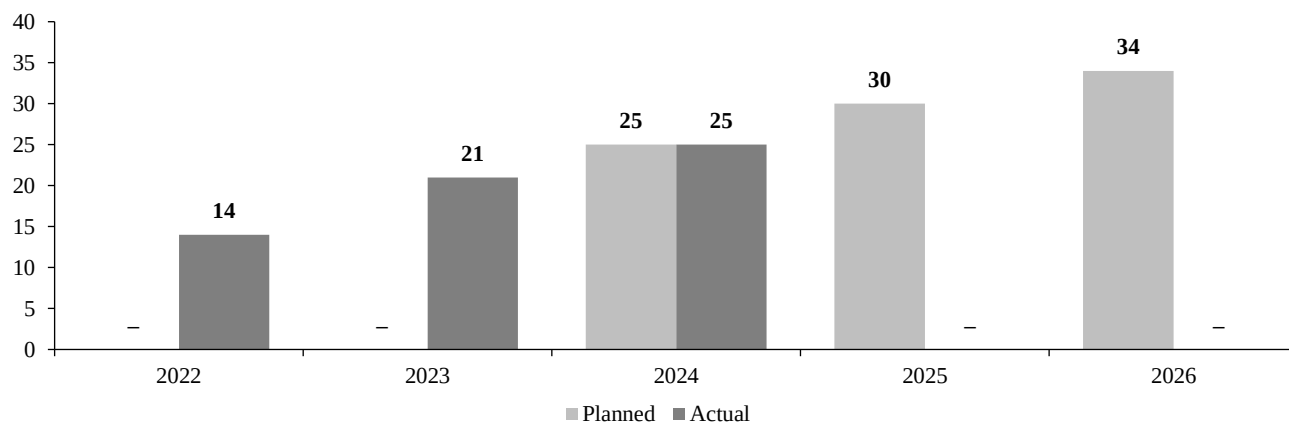
**Programme performance in 2024 and target for 2026**

18.72 The subprogramme's work contributed to the adoption of four policy frameworks by members of ECA for the sustainable use of natural resources, which met the planned target.

18.73 Progress toward the objective and the target for 2026 are presented in the performance measure below (see figure 18.XII).

Figure 18.XII

**Performance measure: number of policy frameworks adopted by members of ECA for the sustainable use of natural resources (cumulative)**



## Result 2: resilient and inclusive agrifood systems

### Proposed programme plan for 2026

- 18.74 The ability of Africa to address food insecurity is hampered by insecure land rights, land degradation and low use of agricultural inputs, technologies, mechanization and practices that increase productivity and build resilience to climate and disaster risks. The subprogramme has engaged in advocacy, developed evidence and tools and strengthened the capacities of member States to develop policies, strategies and programmes to promote value chains, agro-parks, land rights and investments, gender equality, youth entrepreneurship and agricultural insurance.

### *Lessons learned and planned change*

- 18.75 The lesson for the subprogramme was the importance of fostering synergies and coherence in policy development and implementation. In applying the lesson, the subprogramme will establish platforms for greater collaboration among national and regional authorities, as well as with the private sector, civil society and academia, to enable more collaborative approaches to policy development and implementation. The subprogramme will also provide support to enable meaningful integration of its guidelines and tools into strategies, policies and programmes, with a particular focus on agricultural value chains, agro-parks, land governance and management, and the resilience of food systems to climate and other shocks.
- 18.76 Expected progress towards the objective is presented in the performance measure below (see table 18.11).

Table 18.11  
Performance measure

| 2022 (actual)                                                                  | 2023 (actual)                                                                                                                                                                                                                | 2024 (actual)                                                                                                | 2025 (planned)                                                                                                             | 2026 (planned)                                                                                                               |
|--------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------|
| Twelve members of ECA designed policies and programmes to support land reforms | Two members of ECA implemented policies in line with outcomes of the Specialized Technical Committee on Agriculture, Rural Development, Water and Environment of the African Union on the United Nations Food Systems Summit | Two additional members implemented policies in line with the outcomes of the Specialized Technical Committee | One member of ECA or one regional economic community develops a policy framework to enhance land governance and management | One member of ECA or one regional economic community develops a policy framework on resilient and inclusive agrifood systems |

## Deliverables

- 18.77 Table 18.12 lists all deliverables of the subprogramme.

Table 18.12

**Subprogramme 5: deliverables for the period 2024–2026, by category and subcategory**

| <i>Category and subcategory</i>                                                                                                                                                                                                                                                    | <i>2024<br/>planned</i> | <i>2024<br/>actual</i> | <i>2025<br/>planned</i> | <i>2026<br/>planned</i> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------|-------------------------|-------------------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                                                                                                                                                          |                         |                        |                         |                         |
| <b>Parliamentary documentation</b> (number of documents)                                                                                                                                                                                                                           | <b>3</b>                | <b>3</b>               | <b>3</b>                | <b>3</b>                |
| 1. Report on the Africa Regional Forum on Sustainable Development to inform the high-level political forum on sustainable development                                                                                                                                              | 1                       | 1                      | 1                       | 1                       |
| 2. Report to the Africa Regional Forum on Sustainable Development on the implementation of the Sustainable Development Goals                                                                                                                                                       | 1                       | 1                      | 1                       | 1                       |
| 3. Report to the Africa Regional Forum on Sustainable Development on inclusive green economy policies in the context of structural transformation and sustainable development in the region                                                                                        | 1                       | 1                      | 1                       | 1                       |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                                                                                                                                                                                                           | <b>8</b>                | <b>8</b>               | <b>8</b>                | <b>8</b>                |
| 4. Africa Regional Forum on Sustainable Development, in preparation for the high-level political forum on sustainable development                                                                                                                                                  | 8                       | 8                      | 8                       | 8                       |
| <b>B. Generation and transfer of knowledge</b>                                                                                                                                                                                                                                     |                         |                        |                         |                         |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                                                                                                                                                               | <b>7</b>                | <b>2</b>               | <b>12</b>               | <b>12</b>               |
| 5. Technical support for selected members of ECA to review and improve their mineral-led local content, policies and legal and regulatory frameworks                                                                                                                               | 1                       | 1                      | 1                       | 1                       |
| 6. On strengthening the capacity of members of ECA in the development of regional carbon and biodiversity credit markets and green, circular and blue economies to advance inclusive and resource-efficient economic diversification and sustainable development                   | 2                       | –                      | 2                       | 2                       |
| 7. Technical support for the Africa Regional Forum on Sustainable Development in the area of the green economy in the context of sustainable development and poverty eradication and the blue economy in preparation for the high-level political forum on sustainable development | 1                       | 1                      | 1                       | 1                       |
| 8. Fellowship programme for young African scholars to enhance their capacity in policy research, analysis and advocacy in relevant areas                                                                                                                                           | 2                       | –                      | 2                       | 2                       |
| 9. On climate, land, energy and water strategies                                                                                                                                                                                                                                   | 1                       | –                      | 2                       | 2                       |
| 10. On regional agricultural value chains and the development of agro-poles in accordance with African Union guidelines                                                                                                                                                            | –                       | –                      | 1                       | 1                       |
| 11. Conference on land policy in Africa                                                                                                                                                                                                                                            | –                       | –                      | 1                       | 1                       |
| 12. On supporting women's land tenure security and entrepreneurship through policy, legal and institutional reforms and integrating a gender perspective in land and agriculture                                                                                                   | –                       | –                      | 1                       | 1                       |
| 13. On regional organizations and institutions of higher learning to enhance skills and knowledge on land, agriculture and food systems                                                                                                                                            | –                       | –                      | 1                       | 1                       |
| <b>Seminars, workshops and training events</b> (number of days)                                                                                                                                                                                                                    | <b>24</b>               | <b>6</b>               | <b>57</b>               | <b>60</b>               |
| 14. On building resilient, inclusive and sustainable food systems in Africa                                                                                                                                                                                                        | –                       | –                      | 1                       | 1                       |
| 15. Training event on an inclusive, green and sustainable economy in the context of sustainable development and poverty eradication and structural transformation for experts and policymakers                                                                                     | 1                       | –                      | 1                       | 1                       |
| 16. Training event on climate change and development for decision makers, legislators, parliamentarians, planners, the media, civil society organizations and other communities of practice                                                                                        | 5                       | 5                      | 2                       | 2                       |
| 17. Training event on global climate negotiations to strengthen the capacity of young African climate professionals                                                                                                                                                                | 10                      | –                      | 5                       | 5                       |
| 18. Workshops on climate change, the green and blue economies, land and natural resources in the context of sustainable development and poverty eradication                                                                                                                        | 8                       | 1                      | 9                       | 10                      |
| 19. Training event on value chains, land, agribusiness, land-based investment and infrastructure                                                                                                                                                                                   | –                       | –                      | 4                       | 4                       |
| 20. Training event on promoting regional value chains and agro-parks in Africa                                                                                                                                                                                                     | –                       | –                      | 6                       | 6                       |
| 21. Training event on building resilient, inclusive and sustainable food systems in Africa                                                                                                                                                                                         | –                       | –                      | 3                       | 3                       |
| 22. Training event on decision-support and mapping tools for investing in agrifood systems                                                                                                                                                                                         | –                       | –                      | 9                       | 9                       |

**Section 18 Economic and social development in Africa**

| <i>Category and subcategory</i>                                                                                                                                                                                                                                                                                                               | <i>2024<br/>planned</i> | <i>2024<br/>actual</i> | <i>2025<br/>planned</i> | <i>2026<br/>planned</i> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------|-------------------------|-------------------------|
| 23. Seminars for agribusiness stakeholders to promote investment in agrifood systems                                                                                                                                                                                                                                                          | –                       | –                      | 3                       | 3                       |
| 24. Training event on developing agriculture-related insurance schemes                                                                                                                                                                                                                                                                        | –                       | –                      | 3                       | 3                       |
| 25. Training event on strengthening land tenure security and entrepreneurship through policy, legal and institutional reforms                                                                                                                                                                                                                 | –                       | –                      | 6                       | 6                       |
| 26. Training event on the political economy of land governance in Africa                                                                                                                                                                                                                                                                      | –                       | –                      | 5                       | 5                       |
| 27. Regional workshop on voluntary national and local reviews                                                                                                                                                                                                                                                                                 | –                       | –                      | –                       | 1                       |
| 28. Regional workshop for major groups and other stakeholders                                                                                                                                                                                                                                                                                 | –                       | –                      | –                       | 1                       |
| <b>Publications</b> (number of publications)                                                                                                                                                                                                                                                                                                  | <b>7</b>                | <b>4</b>               | <b>12</b>               | <b>13</b>               |
| 29. On an inclusive green economy and structural transformation                                                                                                                                                                                                                                                                               | 1                       | 1                      | 1                       | 1                       |
| 30. On climate change and development in Africa                                                                                                                                                                                                                                                                                               | 2                       | 1                      | 1                       | 1                       |
| 31. On the state of the climate in Africa                                                                                                                                                                                                                                                                                                     | –                       | –                      | 1                       | 1                       |
| 32. On emerging issues and trends in climate change, the green economy in the context of sustainable development and poverty eradication, the blue economy and natural resources                                                                                                                                                              | 2                       | 1                      | 3                       | 3                       |
| 33. Path to 2030–2063: outlook on resources for the transformation of Africa                                                                                                                                                                                                                                                                  | 1                       | –                      | 1                       | 1                       |
| 34. On land, agribusiness, land-based investment and infrastructure                                                                                                                                                                                                                                                                           | 1                       | 1                      | 1                       | 1                       |
| 35. Africa regional overview of food security and nutrition                                                                                                                                                                                                                                                                                   | –                       | –                      | 1                       | 1                       |
| 36. On assessing the potential for policy and legislative reforms to enhance index-based insurance schemes for agriculture in Africa                                                                                                                                                                                                          | –                       | –                      | 1                       | 1                       |
| 37. On strengthening the case for increased public spending on agrifood systems                                                                                                                                                                                                                                                               | –                       | –                      | 1                       | 1                       |
| 38. Macroeconomic analysis in support of accelerating agrifood systems transformation                                                                                                                                                                                                                                                         | –                       | –                      | 1                       | 1                       |
| 39. On harnessing mineral resources for socioeconomic development                                                                                                                                                                                                                                                                             | –                       | –                      | –                       | 1                       |
| <b>Technical materials</b> (number of materials)                                                                                                                                                                                                                                                                                              | <b>14</b>               | <b>4</b>               | <b>21</b>               | <b>20</b>               |
| 40. Guidelines related to local policies and strategies aligned with the Africa Mining Vision, including on mineral supply chain development for small and medium-sized enterprises, value addition, empowerment of women and entrepreneurship                                                                                                | –                       | –                      | 1                       | –                       |
| 41. Compendium of climate change experts in Africa                                                                                                                                                                                                                                                                                            | 1                       | 1                      | 1                       | 1                       |
| 42. Mapping of institutions along the climate information services value chain                                                                                                                                                                                                                                                                | 1                       | –                      | 1                       | 1                       |
| 43. On climate change and development in Africa                                                                                                                                                                                                                                                                                               | 5                       | 1                      | 5                       | 5                       |
| 44. On the implementation of climate research for development platforms in Africa                                                                                                                                                                                                                                                             | 1                       | –                      | 1                       | 1                       |
| 45. Quality analysis of climate information for a development policy, decision support and management practice programme                                                                                                                                                                                                                      | 1                       | –                      | 1                       | 1                       |
| 46. On infrastructure and capacity for climate information services projects                                                                                                                                                                                                                                                                  | 1                       | –                      | 1                       | 1                       |
| 47. On strengthening climate governance and policy implementation                                                                                                                                                                                                                                                                             | 1                       | –                      | 1                       | 1                       |
| 48. Africa climate resource platform and information service                                                                                                                                                                                                                                                                                  | 1                       | 1                      | 1                       | 1                       |
| 49. Documentation for meetings of the African Union and the African Union Development Agency in the areas of new technologies and innovation, the environment and natural resources, the green economy in the context of sustainable development and poverty eradication and climate change in the context of the 2030 Agenda and Agenda 2063 | 1                       | 1                      | 1                       | 1                       |
| 50. Tools and methods for country natural capital accounts and managing investments in the blue economy                                                                                                                                                                                                                                       | 1                       | –                      | 1                       | 1                       |
| 51. On land, agribusiness, land-based investment and infrastructure                                                                                                                                                                                                                                                                           | –                       | –                      | 2                       | 2                       |
| 52. Toolkit for participatory mapping of land tenure systems for inclusive land-based investment opportunities for agriculture and agribusiness in Africa                                                                                                                                                                                     | –                       | –                      | 1                       | 1                       |
| 53. On national action plans for the development of agro-poles                                                                                                                                                                                                                                                                                | –                       | –                      | 1                       | 1                       |
| 54. Guidelines for developing viable agricultural insurance programmes                                                                                                                                                                                                                                                                        | –                       | –                      | 1                       | 1                       |
| 55. Guidelines for strengthening women land tenure security in Africa                                                                                                                                                                                                                                                                         | –                       | –                      | 1                       | 1                       |

| Category and subcategory | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|--------------------------|-----------------|----------------|-----------------|-----------------|
|--------------------------|-----------------|----------------|-----------------|-----------------|

### C. Substantive deliverables

**Consultation, advice and advocacy:** advisory services to three members of ECA and two regional and subregional cooperation groups on the green and blue economies, climate resilience, mineral-based development, land governance and agricultural transformation, on promoting agriculture-related insurance schemes to build resilience against climatic shocks and on developing frameworks for viable land taxation for enhanced domestic resource mobilization by members of ECA.

### D. Communication deliverables

**External and media relations:** press releases, podcasts and videos related to the issuance of major publications and events.

**Digital platforms and multimedia content:** websites, social media and platforms on the environment; social media posts for each major event, workshop, publication and policy brief; interactive map on large-scale land-based investments.

## Subprogramme 6 Gender equality and women's empowerment

### Objective

- 18.78 The objective, to which this subprogramme contributes, is to achieve gender equality and women's empowerment in Africa, by accelerating the pace of implementation by members of ECA and their reporting on their global and regional commitments related to gender equality and the empowerment of women and girls and to enhance their implementation of policies and programmes for the empowerment of women and girls.

### Strategy

- 18.79 To contribute to the objective, the subprogramme will:
- (a) Undertake policy research, provide technical advice, and build capacity on issues relating to gender equality and women's empowerment;
  - (b) Promote women's economic empowerment, placing particular emphasis on financial inclusion and focusing on the development and implementation of the financial regulatory frameworks of members of ECA;
  - (c) Provide technical support to members of ECA, including national machineries for gender equality and line ministries, on integrating a gender perspective into their sectoral development policies and programmes;
  - (d) Roll out the African Gender and Development Index and the Africa Gender Index, in collaboration with partners, in the remaining countries that have not yet implemented them, and provide technical support to members of ECA in measuring progress and reporting on the status of implementation of global and regional commitments on gender equality.
- 18.80 The above-mentioned work is expected to result in:
- (a) Strengthened integration of a gender perspective into planning, budgeting, financing and implementation of national policies and programmes;
  - (b) Improved understanding of and response by policymakers to global and regional frameworks on gender equality and women's empowerment, for the alignment of national development outcomes and the fulfilment of national commitments;
  - (c) Increased opportunities, greater economic empowerment and improved livelihoods for women and girls across Africa, through smart policies and tools designed to address existing and emerging discrepancies in gender equality;

- (d) Enhanced financial access and opportunities for women by strengthening the financial regulatory frameworks to promote their economic empowerment.

## Programme performance in 2024

### Members of ECA take stock of progress made in achieving gender equality and women's empowerment

- 18.81 Pursuant to resolution [2022/5](#) of the Economic and Social Council, African member States undertook a regional review in 2024 of the achievements made in implementing the Beijing Declaration and Platform for Action. The review assessed progress, identified challenges, highlighted achievements and outlined strategies for the full realization of gender equality and the empowerment of women and girls. The subprogramme contributed to the national-level review reports and facilitated the adoption of a common African position on the status of women related to the review. This was achieved through the provision of technical and advisory support to assist ECA members in conducting comprehensive national-level reviews and in preparing the regional report, which synthesized insights from 42 national review reports and survey data. The report highlighted key achievements over the past five years and prioritized actions to accelerate the implementation of the Beijing Declaration. The subprogramme also convened a ministerial conference on the Africa regional review. As a result, a common African position on the review was adopted by ministers of member States of the African Union in charge of gender and women's affairs. This common position informed the global report that was considered at the sixty-ninth session of the Commission on the Status of Women in March 2025.
- 18.82 Progress towards the objective is presented in the performance measure below (see table 18.13).

Table 18.13  
Performance measure

| 2022 (actual) | 2023 (actual) | 2024 (actual)                                                                                                                                  |
|---------------|---------------|------------------------------------------------------------------------------------------------------------------------------------------------|
| —             | —             | Members of ECA adopted a common African position on the 30-year review of the implementation of the Beijing Declaration and Platform of Action |

## Planned results for 2026

### Result 1: members of ECA measure, monitor and report on implementation of global and regional commitments on gender equality

#### Programme performance in 2024 and target for 2026

- 18.83 The subprogramme's work contributed to the institutionalization by three members of ECA (Burundi, Mozambique and Zimbabwe) of the African Gender and Development Index in their national statistical systems to design, report and monitor programmes and progress made in achieving selected targets of Sustainable Development Goal 5, which met the planned target.
- 18.84 Progress towards the objective and the target for 2026 are presented in the performance measure below (see table 18.14).

Table 18.14  
Performance measure

| 2022 (actual)                                                                                                                           | 2023 (actual)                                                                                                                                                                                                                                             | 2024 (actual)                                                                                                                                                                                                                                                            | 2025 (planned)                                                                                                                                                        | 2026 (planned)                                                                             |
|-----------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|
| Two members of ECA employed the revised African Gender and Development Index to monitor and review their commitments to gender equality | Five members of ECA (Burundi, Lesotho, Mozambique, South Sudan and Zimbabwe) employed the African Gender and Development Index to design, report and monitor programmes and progress made in achieving selected targets of Sustainable Development Goal 5 | Three members of ECA (Burundi, Mozambique and Zimbabwe) institutionalized the African Gender and Development Index in national statistical systems to enable them to monitor and report on progress made in achieving selected targets of Sustainable Development Goal 5 | Three members of ECA incorporate the African Gender and Development Index into their monitoring and reporting systems for strengthened commitments to gender equality | Three members of ECA develop gender monitoring frameworks for reporting and accountability |

## Result 2: members of ECA integrate a gender perspective into fiscal policy

### Programme performance in 2024 and target for 2026

- 18.85 The subprogramme's work contributed to five members of ECA taking stock of the institutional mechanisms required for strengthening gender-sensitive fiscal policy, which met the planned target.
- 18.86 Progress towards the objective and the target for 2026 are presented in the performance measure below (see table 18.15).

Table 18.15  
Performance measure

| 2022 (actual) | 2023 (actual)                                                                                              | 2024 (actual)                                                                                                                                                                              | 2025 (planned)                                                                                          | 2026 (planned)                                                                   |
|---------------|------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|
| —             | Increased knowledge of members of ECA on the investment needs for achieving Sustainable Development Goal 5 | Five members of ECA (Ethiopia, Kenya, Rwanda, Uganda and United Republic of Tanzania) took stock of the institutional mechanisms required for strengthening gender-sensitive fiscal policy | Five members of ECA establish a mechanism to better integrate a gender perspective into fiscal policies | Three members of ECA integrate a gender perspective into their fiscal strategies |

## Result 3: members of ECA take action to improve the financial inclusion of women

### Proposed programme plan for 2026

- 18.87 According to the 30-year review of the implementation of the Beijing Declaration and Platform for Action and the 2023 Africa Gender Index report, women in Africa continue to face structural and systemic barriers that limit their involvement in formal labour markets and restrict their access to finance and credit. The subprogramme supports member States in improving financial access and opportunities for women. For example, in 2024, the subprogramme held a workshop on financial

inclusion for businesswomen that increased their awareness of and provided practical guidance on accessing financial services. The subprogramme has also engaged in advocacy with 34 members of ECA to promote the economic and financial inclusion of women and youth.

#### *Lessons learned and planned change*

- 18.88 The lesson for the subprogramme was that strategic and targeted efforts are required to better understand the challenges concerning and barriers to ensuring women's financial inclusion. Despite legal reforms, disparities between men and women in financial access persist. In applying the lesson, the subprogramme will provide support to member States to conduct research and analysis in order to gain a deeper understanding of key constraints. On the basis of the findings, the subprogramme will develop practical solutions and convene high-level policy dialogues, and provide technical and advisory services to members of ECA to enable them to enhance the financial inclusion of women.
- 18.89 Expected progress towards the objective is presented in the performance measure below (see table 18.16).

Table 18.16  
Performance measure

| 2022 (actual) | 2023 (actual) | 2024 (actual)                                                                                                                                                                                                                            | 2025 (planned)                                                                                                                                  | 2026 (planned)                                                                                                                                                      |
|---------------|---------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| —             | —             | Thirty-four members of ECA enhanced understanding on policies that promote gender equality in financial services<br><br>African businesswomen increased their awareness of and gained practical guidance on accessing financial services | Two members of ECA conduct a situation analysis to identify constraints on and opportunities for strengthening the financial inclusion of women | Two members of ECA establish a mechanism to enhance the financial inclusion of women, including by integrating financial inclusion into national planning processes |

### Deliverables

- 18.90 Table 18.17 lists all deliverables of the subprogramme.

Table 18.17  
Subprogramme 6: deliverables for the period 2024–2026, by category and subcategory

| Category and subcategory                                                                        | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|-------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                       |                 |                |                 |                 |
| <b>Parliamentary documentation</b> (number of documents)                                        | —               | —              | 3               | —               |
| 1. Report to the Committee on Social Policy, Poverty and Gender on the work of the subprogramme | —               | —              | 2               | —               |
| 2. Final outcome report of the Committee on Social Policy, Poverty and Gender                   | —               | —              | 1               | —               |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                        | —               | —              | 1               | —               |
| 3. Biennial session of the Committee on Social Policy, Poverty and Gender                       | —               | —              | 1               | —               |

| Category and subcategory                                                                                                                                                                          | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| <b>B. Generation and transfer of knowledge</b>                                                                                                                                                    |                 |                |                 |                 |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                                                                              | <b>4</b>        | <b>3</b>       | <b>3</b>        | <b>2</b>        |
| 4. On mainstreaming a gender perspective in national plans, policies and programmes in countries that request technical advisory services                                                         | 2               | 2              | 1               | –               |
| 5. On supporting members of ECA in using the subprogramme's measurement tools to report on their gender equality commitments                                                                      | 1               | 1              | 1               | –               |
| 6. On supporting members of ECA in integrating a gender perspective into fiscal policy                                                                                                            | –               | –              | 1               | 1               |
| 7. On enhancing the capacity of members of ECA to address the gender digital divide and positively reimagine a gender perspective in the economic and digital transformation of African countries | 1               | –              | –               | –               |
| 8. On supporting members of ECA in developing gender-sensitive financial regulatory frameworks                                                                                                    | –               | –              | –               | 1               |
| <b>Seminars, workshops and training events</b> (number of days)                                                                                                                                   | <b>16</b>       | <b>16</b>      | <b>10</b>       | <b>20</b>       |
| 9. Workshop on the African Women's Report                                                                                                                                                         | 2               | 2              | 2               | 2               |
| 10. Training event on the African Gender and Development Index                                                                                                                                    | 4               | 4              | 4               | 4               |
| 11. Workshop on integrating a gender perspective into fiscal policy                                                                                                                               | –               | –              | 2               | 2               |
| 12. Workshop on policies and programmes to address the gender digital divide                                                                                                                      | 10              | 10             | –               | –               |
| 13. Customized capacity-building event for members of ECA on sectoral policies                                                                                                                    | –               | –              | 2               | 4               |
| 14. Validation workshop on the financial inclusion situation analysis reports                                                                                                                     | –               | –              | –               | 4               |
| 15. Dissemination workshops on the findings of financial inclusion situation analysis                                                                                                             | –               | –              | –               | 4               |
| <b>Publications</b> (number of publications)                                                                                                                                                      | <b>–</b>        | <b>–</b>       | <b>2</b>        | <b>1</b>        |
| 16. African Women's Report based on thematic and topical issues                                                                                                                                   | –               | –              | 1               | –               |
| 17. Synthesis report on the 30-year review of the implementation of the Beijing Declaration and Platform for Action in Africa                                                                     | –               | –              | 1               | –               |
| <b>Technical materials</b> (number of materials)                                                                                                                                                  | <b>3</b>        | <b>2</b>       | <b>2</b>        | <b>1</b>        |
| 18. Technical notes on the Africa Gender Index and the African Gender and Development Index                                                                                                       | 1               | 1              | –               | –               |
| 19. On climate change and gender equality and women's empowerment in Africa                                                                                                                       | 1               | –              | –               | –               |
| 20. Policy briefs and notes on gaps in and opportunities for integrating a gender perspective into fiscal policy and financial regulatory frameworks                                              | –               | –              | 1               | 2               |
| 21. Policy brief on gender equality in the economic and digital transformation of African countries                                                                                               | 1               | 1              | –               | –               |
| 22. Policy brief on integrating a gender perspective into relevant sectoral policies                                                                                                              | –               | –              | 1               | –               |
| <b>C. Substantive deliverables</b>                                                                                                                                                                |                 |                |                 |                 |
| <b>Consultation, advice and advocacy:</b> one special event on International Women's Day (2026) and the 16 Days of Activism against Gender-based Violence campaign.                               |                 |                |                 |                 |
| <b>D. Communication deliverables</b>                                                                                                                                                              |                 |                |                 |                 |
| <b>Digital platforms and multimedia content:</b> the subprogramme's knowledge platform accessed by at least 300 experts.                                                                          |                 |                |                 |                 |
| <b>External and media relations:</b> three press releases relating to events hosted by the subprogramme.                                                                                          |                 |                |                 |                 |

## **Subprogramme 7**

### **Subregional activities for development**

## **Component 1**

### **Subregional activities in North Africa**

#### **Objective**

- 18.91 The objective, to which this component contributes, is to advance inclusive growth and sustainable development in North Africa through strengthened economic diversification, fiscal management, regional integration and a better recognition of migrant workers' economic contributions.

#### **Strategy**

- 18.92 To contribute to the objective, the component will:
- (a) Develop evidence-based policies, strategies and reforms and provide technical assistance related to economic diversification, fiscal management and resilient and inclusive economies;
  - (b) Provide advisory services and hold subregional consultations on the mobilization of domestic resources and the implementation of the Agreement Establishing the African Continental Free Trade Area, in partnership with ministries of trade and the African Union;
  - (c) Provide technical assistance and training for selected African countries on migration data collection and analysis and evidence-based policy formulation to mainstream and leverage migrants' economic contributions, through data collection and analysis;
  - (d) Conduct research on challenges facing middle-income countries in North Africa, in particular those relating to development and climate finance, human capital and employment creation in North Africa, with a focus on strategic areas such as digitalization and the green economy in the context of sustainable development and poverty eradication.
- 18.93 The above-mentioned work is expected to result in:
- (a) Adoption of evidence-based macroeconomic policies and structural reforms by members of ECA to improve fiscal space and enhance productive employment, redirecting resource allocations towards sectors that have a high potential for inclusive and sustainable development;
  - (b) Policies and strategies that foster regional integration, enhance productivity and create new jobs in higher-skilled and sustainable sectors;
  - (c) Development of evidence-based policies and actions by members of ECA that leverage the contributions of migrants to sustainable development.

## **Programme performance in 2024**

### **Member States adopt the Rabat Declaration on Middle-Income Countries**

- 18.94 Addressing the needs and specific challenges of middle-income countries is critical for the achievement of the 2030 Agenda. Having attained middle-income status, many middle-income countries in North Africa have found it difficult to sustain the dynamism of their economic development and their progress in increasing incomes. This is often associated with growing difficulties in sustaining levels and types of investment that can generate continued improvements in their productivity and adequate employment growth. In 2024, the component, in collaboration with the Government of Morocco and the United Nations Development Programme, organized a high-level ministerial conference that brought together 32 countries, 23 United Nations development agencies and other international and regional institutions to discuss solutions to address the development challenges faced by middle-income countries, including financing gaps. The conference led to the

adoption of the Rabat Declaration, which contains a set of action-oriented and innovative solutions and stresses the importance of South-South cooperation and triangular cooperation in addressing the development needs of middle-income countries. The Declaration also included a commitment to develop a strategic action plan for middle-income countries covering the period 2025–2030, in collaboration with the United Nations system and other stakeholders.

18.95 Progress towards the objective is presented in the performance measure below (see table 18.18).

Table 18.18  
Performance measure

| 2022 (actual) | 2023 (actual) | 2024 (actual)                                                                                                                                                                                      |
|---------------|---------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| —             | —             | Member States adopted the Rabat Declaration on Middle-Income Countries, which contains action-oriented and innovative solutions to address development challenges faced by middle-income countries |

## Planned results for 2026

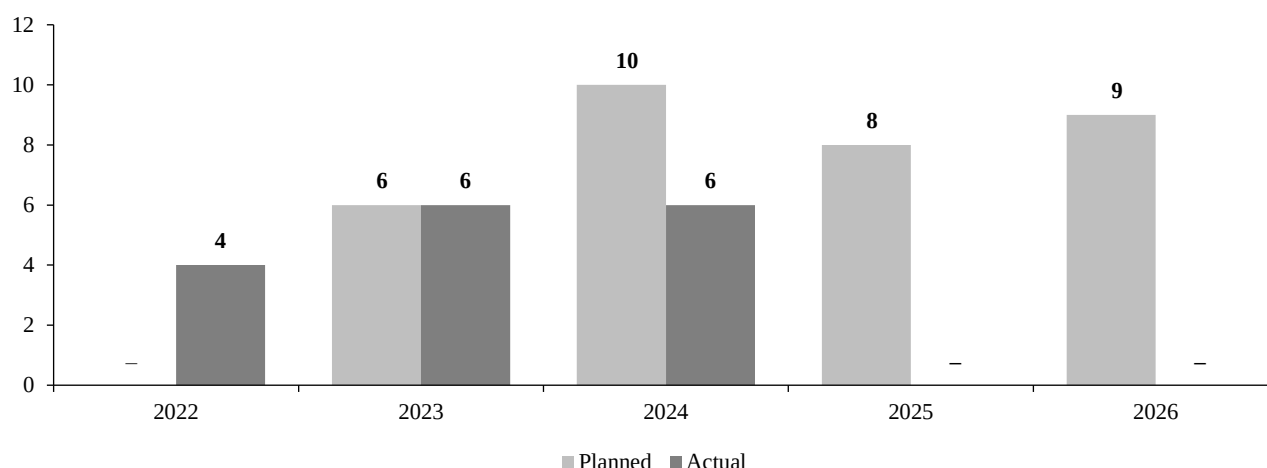
### Result 1: developing evidence-based policies and actions that leverage migrants' economic contributions

#### Programme performance in 2024 and target for 2026

18.96 The component's work contributed to the provision of advisory services and technical support to identify key priorities related to enhancing migrants' economic contributions in two additional members of ECA (Ghana and Tunisia), which did not meet the planned target of four additional members of ECA developing evidence-based policies to leverage migrants' economic contributions. The target was not met due to the additional support from ECA required to integrate the positive contributions of migration in national plans and policies.

18.97 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.XIII).

Figure 18.XIII  
Performance measure: number of countries developing evidence-based policies to leverage migrants' economic contributions (cumulative)



## Result 2: members of ECA mobilize finance for sustainable development

### Programme performance in 2024 and target for 2026

- 18.98 The component's work contributed to one country (Egypt) implementing measures to reduce tax evasion and illicit financial flows revenues, which met the planned target. The technical support and advisory services helped the Ministry of Finance of Egypt to establish a committee to support the Anti-Money Laundering and Terrorism Financing Unit in addressing tax evasion and illicit financial flows.
- 18.99 Progress towards the objective and the target for 2026 are presented in the performance measure below (see table 18.19).

Table 18.19

#### Performance measure

| 2022 (actual)                                                                                                    | 2023 (actual)                                                                                                          | 2024 (actual)                                                                   | 2025 (planned)                                       | 2026 (planned)                                                             |
|------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------|------------------------------------------------------|----------------------------------------------------------------------------|
| The Sudan Taxation Chamber conducted training to strengthen the capacity of its institutions to collect revenues | Libya adopted tax collection principles and practices that led to a 60 per cent increase in revenues from stamp duties | Egypt implemented measures to reduce tax evasion and illicit financial outflows | One country introduces an electronic taxation system | One country generates tax revenues from newly established taxpayer offices |

## Result 3: members of ECA accelerate inclusive and sustainable growth through increased productivity, diversification and value addition

### Proposed programme plan for 2026

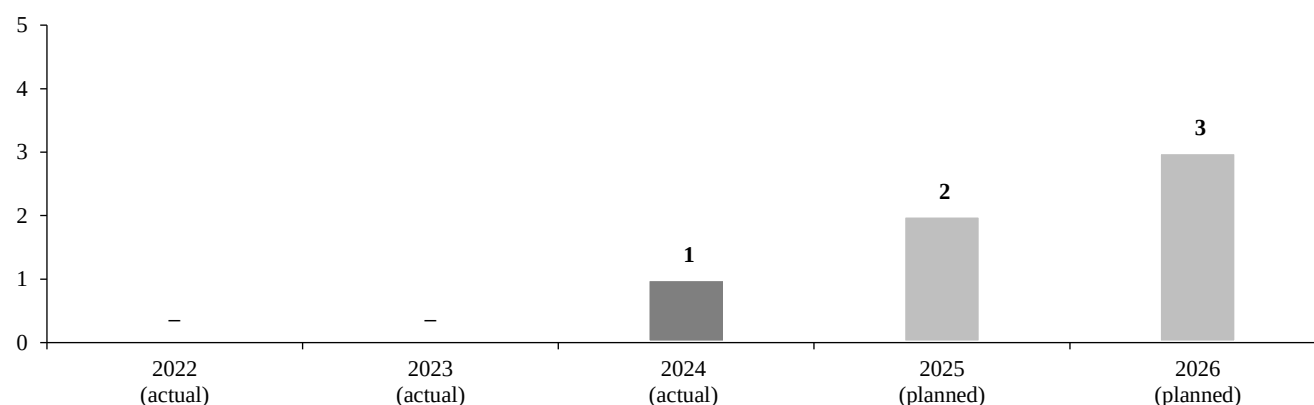
- 18.100 Six of the seven member States in the North African subregion covered by the component are now classified as middle-income countries. The subregion as a whole is characterized by slow growth and relatively high unemployment rates. To address these challenges, the component has been supporting countries to build and enhance capacities for structural transformation, productivity gains, technology adoption and innovation, and human skills development, and to mobilize adequate and affordable finance and address climate challenges. Accelerating and sustaining inclusive growth and job creation is a priority for all North African countries, as evidenced by their requests for assistance from the component in this regard.

#### *Lessons learned and planned change*

- 18.101 The lesson for the component was that member States needed further support to be able to undertake fundamental policy shifts and actions in order to move from an investment-driven economy to an innovation-driven knowledge economy. In applying the lesson, the component will develop knowledge products, provide advisory services and engage in capacity-building to support the development of national industrial policies. Such policies would guide industrial transformation, diversification and value addition and support the building of human and technological capabilities. The component will also provide support to member States in leveraging private capital for investment in renewable sources of energy and in digitalization.
- 18.102 Expected progress towards the objective is presented in the performance measure below (see figure 18.XIV).

Figure 18.XIV

**Performance measure: number of policy measures adopted by member States to promote increased productivity, diversification and value addition (cumulative)**



## Deliverables

18.103 Table 18.20 lists all deliverables of the component.

Table 18.20

**Subprogramme 7, component 1: deliverables for the period 2024–2026, by category and subcategory**

| Category and subcategory                                                                                                                                                                           | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                                                                          |                 |                |                 |                 |
| <b>Parliamentary documentation</b> (number of documents)                                                                                                                                           | <b>4</b>        | <b>4</b>       | <b>4</b>        | <b>4</b>        |
| 1. Report to the Intergovernmental Committee of Senior Officials and Experts for North Africa                                                                                                      | 1               | 1              | 1               | 1               |
| 2. Subregional profile on socioeconomic development in the members of ECA                                                                                                                          | 1               | 1              | 1               | 1               |
| 3. Regional and international agendas and other special initiatives in the members of ECA                                                                                                          | 1               | 1              | 1               | 1               |
| 4. Annual report on the work of ECA in North Africa                                                                                                                                                | 1               | 1              | 1               | 1               |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                                                                                                                           | <b>11</b>       | <b>11</b>      | <b>11</b>       | <b>11</b>       |
| 5. Session of the Intergovernmental Committee of Senior Officials and Experts for North Africa                                                                                                     | 11              | 11             | 11              | 11              |
| <b>B. Generation and transfer of knowledge</b>                                                                                                                                                     |                 |                |                 |                 |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                                                                               | <b>6</b>        | <b>7</b>       | <b>5</b>        | <b>4</b>        |
| 6. On the implementation of the Agreement Establishing the African Continental Free Trade Area                                                                                                     | 1               | 1              | 1               | 1               |
| 7. Enhancing the performance of women-led small and medium-sized enterprises by building capabilities in digitalization, export, access to finance and sustainability practices in three countries | –               | 1              | 1               | –               |
| 8. Enhancing tax resource mobilization in the Sudan                                                                                                                                                | 1               | –              | –               | –               |
| 9. Enhancing tax revenues in Libya and Mauritania                                                                                                                                                  | 1               | 1              | –               | –               |
| 10. Enhancing tax resource mobilization in three countries                                                                                                                                         | –               | 1              | 1               | 1               |
| 11. Strengthening migration development links in Africa                                                                                                                                            | 1               | 1              | 1               | 1               |
| 12. Enhancing food security in Tunisia                                                                                                                                                             | 1               | 1              | –               | –               |
| 13. Improving debt management in North Africa                                                                                                                                                      | 1               | 1              | 1               | 1               |
| <b>Seminars, workshops and training events</b> (number of days)                                                                                                                                    | <b>5</b>        | <b>7</b>       | <b>6</b>        | <b>5</b>        |
| 14. Taxation capacity-building training course for one additional North African country                                                                                                            | –               | –              | 1               | 1               |
| 15. North Africa Development Forum                                                                                                                                                                 | 1               | 1              | 1               | 1               |

| Category and subcategory                                                                                                                                                                                                   | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| 16. Workshops on leveraging migrants' economic contributions                                                                                                                                                               | 3               | 3              | 2               | 2               |
| 17. Workshop on food security                                                                                                                                                                                              | –               | 1              | –               | –               |
| 18. Workshop on the e-mobility regional value chain                                                                                                                                                                        | –               | 1              | 1               | –               |
| 19. Workshop on climate finance and employment                                                                                                                                                                             | 1               | 1              | 1               | –               |
| 20. Workshop on debt management                                                                                                                                                                                            | –               | –              | –               | 1               |
| <b>Publications</b> (number of publications)                                                                                                                                                                               | <b>3</b>        | <b>3</b>       | <b>3</b>        | <b>3</b>        |
| 21. Labour market and demographic trends, employment and entrepreneurship                                                                                                                                                  | 1               | 1              | –               | –               |
| 22. Structural transformation and distortions in North Africa                                                                                                                                                              | –               | 1              | –               | –               |
| 23. Trade, regional integration and inclusive growth                                                                                                                                                                       | –               | –              | 1               | 1               |
| 24. Impacts of armed conflict on food security and mitigation plan for Tunisia                                                                                                                                             | 1               | 1              | –               | –               |
| 25. Climate change and employment challenges in North Africa                                                                                                                                                               | 1               | –              | –               | –               |
| 26. Developing financial markets and enhancing the fiscal space                                                                                                                                                            | –               | –              | 1               | 1               |
| 27. Challenges facing middle-income countries in North Africa                                                                                                                                                              | –               | –              | 1               | 1               |
| <b>Technical materials</b> (number of materials)                                                                                                                                                                           | <b>5</b>        | <b>2</b>       | <b>1</b>        | <b>2</b>        |
| 28. On employment                                                                                                                                                                                                          | 1               | –              | –               | –               |
| 29. On migration                                                                                                                                                                                                           | 2               | 1              | 1               | 1               |
| 30. On private sector development in North Africa                                                                                                                                                                          | 1               | 1              | –               | –               |
| 31. On challenges facing middle income countries in North Africa                                                                                                                                                           | 1               | –              | –               | 1               |
| <b>C. Substantive deliverables</b>                                                                                                                                                                                         |                 |                |                 |                 |
| <b>Consultations, advice and advocacy:</b> advisory services to North African members of ECA or regional economic communities on regional integration, migration issues, development finance and the middle-income trap.   |                 |                |                 |                 |
| <b>D. Communication deliverables</b>                                                                                                                                                                                       |                 |                |                 |                 |
| <b>Digital platforms and multimedia content:</b> one knowledge management hub; three maintained platforms: content management system, collaborative space and customer relationship management of communities of practice. |                 |                |                 |                 |
| <b>External and media relations:</b> press releases, newsletters, briefings and social media.                                                                                                                              |                 |                |                 |                 |

## Component 2

### Subregional activities in West Africa

#### Objective

- 18.104 The objective, to which this component contributes, is to advance inclusive development in West Africa by strengthening countries' capacity to integrate challenges related to demographic dynamics into their policies and planning processes and achieve regional integration.

#### Strategy

- 18.105 To contribute to the objective, the component will:
- (a) Provide knowledge, tools and policy recommendations on the acceleration of a demographic transition and related implications for sustainable development and climate resilience, including population dynamics, migration, health and mortality, ageing and living conditions, gender equality and the empowerment of women and girls, youth, and sustainable peace and resilience in West Africa, among others;
  - (b) Engage in high-level policy dialogues and provide technical support and capacity-strengthening to countries on regional integration issues, including the implementation of the

Agreement Establishing the African Continental Free Trade Area, development planning, and the development of budgeting frameworks that are sensitive to a demographic dividend with special emphasis on the empowerment of women and young people.

18.106 The above-mentioned work is expected to result in:

- (a) Demographic dividend dimensions mainstreamed in national planning, programming and budgeting processes;
- (b) Deepened regional economic and monetary integration through the operationalization of Vision 2050 of the Economic Community of West African States;
- (c) Accelerated implementation of the 2030 Agenda and Agenda 2063 by member States of ECA and regional organizations, including enhanced capacities in development planning;
- (d) Accelerated implementation of the Agreement Establishing the African Continental Free Trade Area in Africa, with women and young people empowered to seize the opportunities of the Agreement.

## Programme performance in 2024

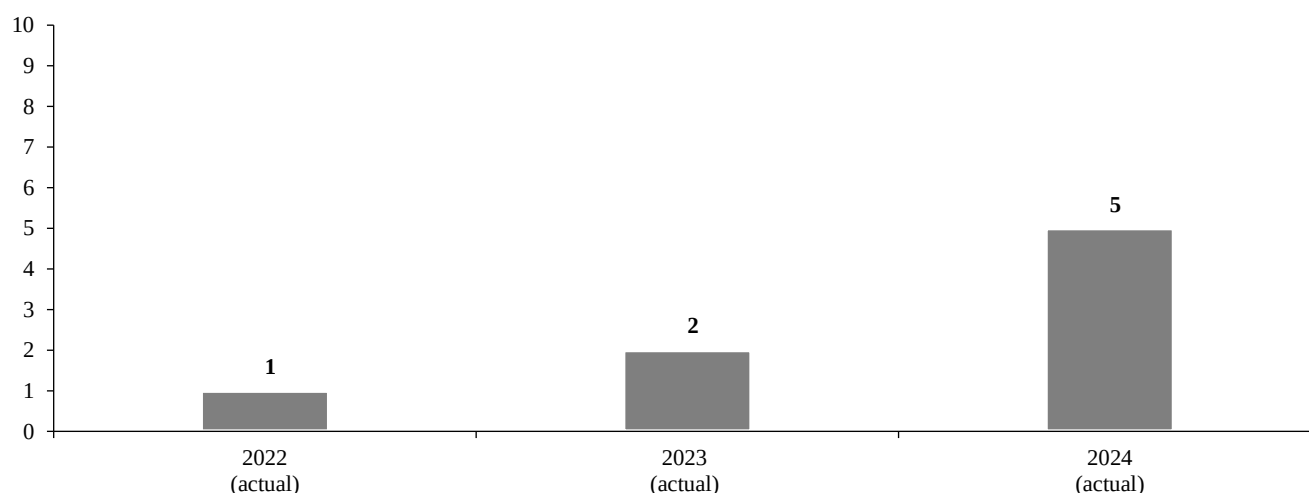
### Members of ECA integrate the demographic dividend into national budgeting processes

18.107 The West Africa demographic profile offers a vital demographic dividend opportunity that could be more effectively harnessed through the strategic allocation of resources. In 2024, the component continued to strengthen national capacities in budgeting sensitive to the demographic dividend and engaged policymakers from line ministries (e.g. budget, planning, employment, education and health) and members of parliament on applying approaches sensitive to the demographic dividend in their national budgeting processes. This work was undertaken with a view to supporting member States in ensuring that their 2025 national budgets reflect sensitivity to the demographic dividend. As a result of these efforts, three countries (Burkina Faso, Niger and Togo) integrated demographic dividend-related issues into their 2025 budgetary programming documents, laying the foundation for its integration in the 2025 national budgets of those countries.

18.108 Progress towards the objective is presented in the performance measure below (see figure 18.XV).

Figure 18.XV

**Performance measure: number of countries that integrated the demographic dividend into their budgetary planning and programming documents (cumulative)**



## Planned results for 2026

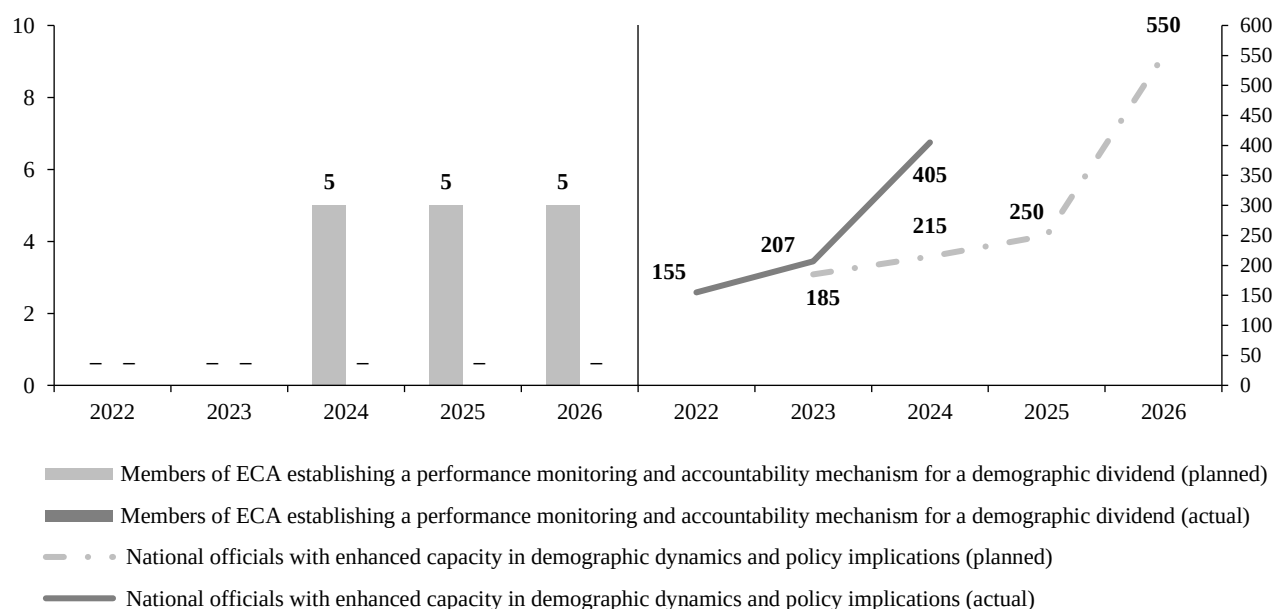
### Result 1: regional performance monitoring and accountability mechanism to monitor and report on progress in the implementation of the African Union road map on harnessing the demographic dividend through investments in youth

#### Programme performance in 2024 and target for 2026

- 18.109 The component's work contributed to the enhanced capacity of an additional 198 national officials in the use of demo-economics and planning tools, for a cumulative total of 405 national officials, which exceeded the planned target of 237. The component's work also contributed to a stocktaking survey to inform the development of a regional monitoring and accountability mechanism for the implementation of the African Union road map, which did not meet the planned target of five members of ECA establishing a performance monitoring and accountability mechanism for a demographic dividend. The target was not met due to the need for further analysis and advocacy with members of ECA for its establishment.
- 18.110 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.XVI).

Figure 18.XVI

**Performance measure: number of national officials acquiring enhanced capacity in demographic dynamics and policy implications and number of members of ECA establishing a performance monitoring and accountability mechanism for a demographic dividend (cumulative)**



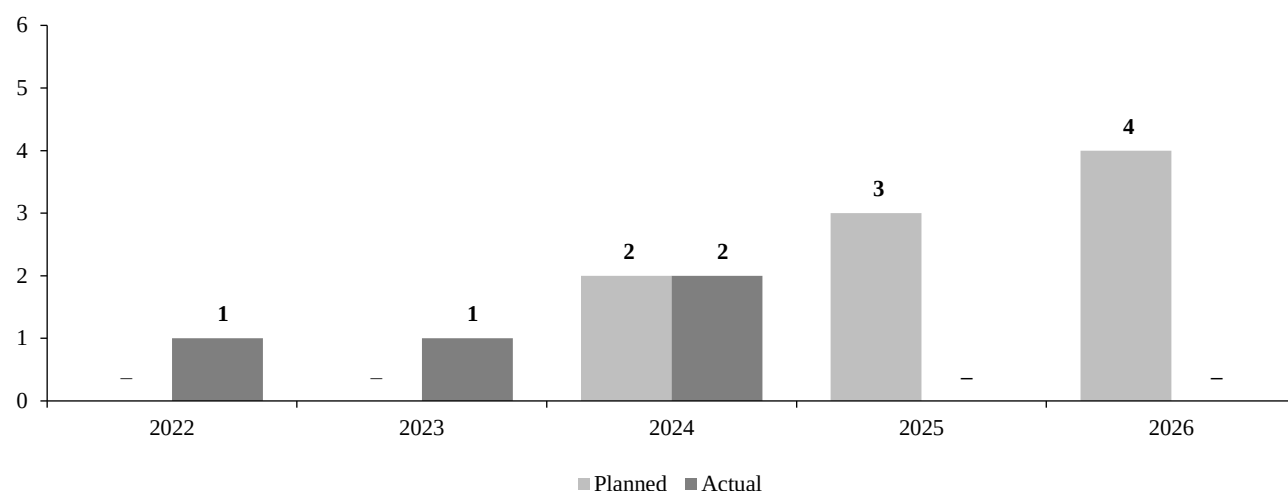
### Result 2: members of ECA assess debt sustainability and develop longer-term fiscal strategies

#### Programme performance in 2024 and target for 2026

- 18.111 The component's work contributed to two members of ECA (Ghana and Liberia) developing long-term fiscal strategies to address debt, which met the planned target.
- 18.112 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.XVII).

Figure 18.XVII

**Performance measure: number of members of ECA developing longer-term fiscal strategies to address debt (cumulative)**



### Result 3: increased operationalization of national African Continental Free Trade Area strategies

#### Proposed programme plan for 2026

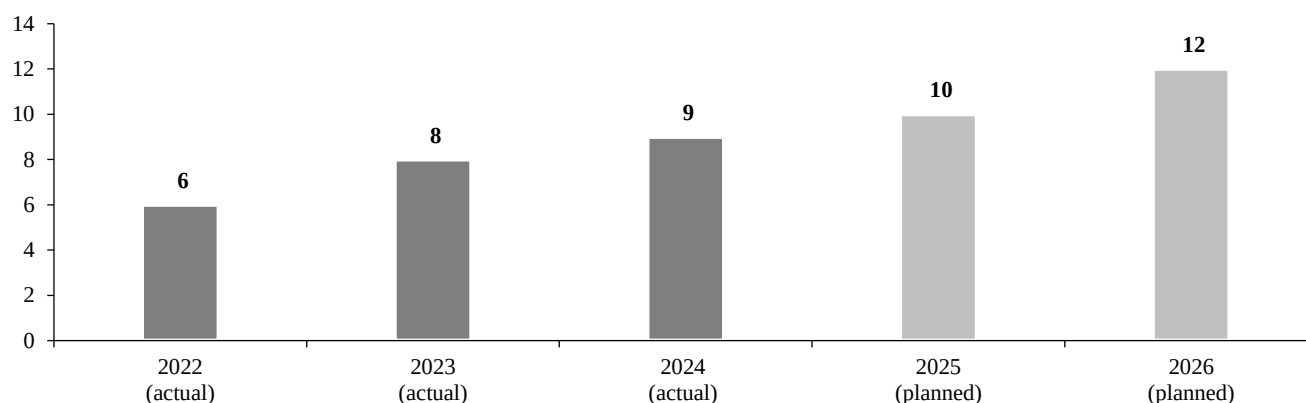
- 18.113 The component has supported member States in the West African region in operationalizing their national African Continental Free Trade Area strategies and has worked to foster cross-regional collaboration in this regard. Key examples of support include capacity-building of over 1,200 stakeholders, including women and youth entrepreneurs as key drivers of economic diversification; development of trade information tools and intra-Africa market access tools; and conducting research and analysis to inform member States in the formulation and implementation of their national African Continental Free Trade Area strategies.

#### *Lessons learned and planned change*

- 18.114 The lesson for the component, based on a pilot project involving eight countries in West and North Africa, was the importance of cross-border and cross-regional collaboration. The pilot project enabled these countries to establish strong and inclusive institutional mechanisms to coordinate and monitor the implementation of the African Continental Free Trade Area. In applying the lesson, the component will prioritize peer-learning initiatives and cross-border exchanges for mutual learning. The component will also support member States in West Africa to mobilize additional resources to accelerate implementation of national African Continental Free Trade Area strategies and enhance the capacities of small and medium-sized enterprises to trade under the African Continental Free Trade Area.
- 18.115 Expected progress towards the objective is presented in the performance measure below (see figure 18.XVIII).

Figure 18.XVIII

**Performance measure: number of West African countries that have implemented priority areas of their national African Continental Free Trade Area strategies (cumulative)**



### Deliverables

18.116 Table 18.21 lists all deliverables of the component.

Table 18.21

**Subprogramme 7, component 2: deliverables for the period 2024–2026, by category and subcategory**

| Category and subcategory                                                                                                                                                                                                                                                     | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                                                                                                                                                    |                 |                |                 |                 |
| <b>Parliamentary documentation</b> (number of documents)                                                                                                                                                                                                                     | <b>2</b>        | <b>2</b>       | <b>2</b>        | <b>2</b>        |
| 1. Report to the Intergovernmental Committee of Senior Officials and Experts for West Africa on the implementation of the work of ECA in West Africa                                                                                                                         | 1               | 1              | 1               | 1               |
| 2. Annual report on progress in the implementation of agreed-upon regional and international development agendas in West Africa                                                                                                                                              | 1               | 1              | 1               | 1               |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                                                                                                                                                                                                     | <b>16</b>       | <b>16</b>      | <b>16</b>       | <b>16</b>       |
| 3. Annual session of the Intergovernmental Committee of Senior Officials and Experts for West Africa                                                                                                                                                                         | 8               | 8              | 8               | 8               |
| 4. Annual meeting of West African intergovernmental organizations                                                                                                                                                                                                            | 8               | 8              | 8               | 8               |
| <b>B. Generation and transfer of knowledge</b>                                                                                                                                                                                                                               |                 |                |                 |                 |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                                                                                                                                                         | <b>1</b>        | <b>1</b>       | <b>1</b>        | <b>1</b>        |
| 5. Strengthening the institutional capacity of regional economic communities, intergovernmental organizations, national Governments, national observatories of the demographic dividend and parliaments to capitalize on demographic dynamics for development in West Africa | 1               | 1              | 1               | 1               |
| <b>Seminars, workshops, and training events</b> (number of days)                                                                                                                                                                                                             | <b>14</b>       | <b>14</b>      | <b>14</b>       | <b>14</b>       |
| 6. Workshops for think tanks on opportunities and challenges of demographic dynamics in West Africa                                                                                                                                                                          | 9               | 9              | 9               | 9               |
| 7. Training events on strengthening the capacities of members of ECA in demographic economic dynamics for development                                                                                                                                                        | 5               | 5              | 5               | 5               |
| <b>Publications</b> (number of publications)                                                                                                                                                                                                                                 | <b>3</b>        | <b>3</b>       | <b>3</b>        | <b>2</b>        |
| 8. On country and subregional socioeconomic and demographic profiles                                                                                                                                                                                                         | 2               | 2              | 2               | 2               |
| 9. On economic and social structural transformation in West Africa                                                                                                                                                                                                           | 1               | 1              | 1               | –               |

| Category and subcategory                                             | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|----------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| <b>Technical materials</b> (number of materials)                     | <b>2</b>        | <b>2</b>       | <b>1</b>        | <b>1</b>        |
| 10. On sustainable economic and social transformation in West Africa | 1               | 1              | —               | —               |
| 11. On demographic dynamics for development                          | 1               | 1              | 1               | 1               |

**C. Substantive deliverables**

**Consultation, advice, and advocacy:** advisory support to members of the Economic Community of West African States.

**D. Communication deliverables**

**Outreach programmes, special events and information materials:** events for parliamentary networks and events for the launch of flagship reports and related publications.

**External and media relations:** press releases; quarterly newsletter (*Kakaki News*) and other communication materials to the media.

**Digital platforms and multimedia content:** West African subregion-specific content for the ECA website.

**Library services:** exhibition of ECA knowledge products through various channels and information on the ECA main repository.

## Component 3 Subregional activities in Central Africa

### Objective

- 18.117 The objective, to which this component contributes, is to expand the manufacturing and high-value service sectors and increase the share of tradeable and manufactured goods in total exports, deepen regional value chains and improve the competitiveness and productivity of local economies in order to accelerate inclusive and sustainable economic diversification and structural transformation in Central Africa.

### Strategy

- 18.118 To contribute to the objective, the component will:
- (a) Provide technical assistance and advisory services to members and regional economic communities of ECA in Central Africa on:
    - (i) Formulating and implementing national and subregional development plans and economic diversification strategies with a focus on intra-Central African trade and creating a business climate conducive to employment creation and resilient to external shocks;
    - (ii) Translating their national strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area into specific and bankable projects, using market access information and trade opportunity data, with a particular focus on the agricultural, energy and pharmaceutical sectors;
    - (iii) Transforming transport corridors into development corridors, in line with the Central Africa consensual transport plan;
    - (iv) Developing information and communications technology infrastructure and regulatory frameworks required for the digital transition, including support for the establishment of technology innovation centres, in collaboration with the ECA Centre of Excellence on Digital Identity, Trade and Economy within subprogramme 3;
    - (v) Harmonizing trade instruments of the Economic Community of Central African States and the Central African Economic and Monetary Community (CEMAC) while developing

a unified master plan for industrial development and economic diversification in Central Africa;

- (b) Collaborate with the private sector, subregional think tanks and regional economic communities in the above-mentioned areas;
- (c) Train members of ECA and United Nations country teams in the use of the ECA integrated planning and reporting toolkit.

18.119 The above-mentioned work is expected to result in:

- (a) Strengthened regional value chains and industrial clusters, integrated with local economies, and expanded manufacturing and high-value service sectors;
- (b) Integration of the relevant economic diversification-related goals and targets of the 2030 Agenda and Agenda 2063 into national development strategies and plans, common country assessments and United Nations sustainable development cooperation frameworks;
- (c) Increased productivity of local firms and economies, including adoption of new technologies;
- (d) Strengthened role of the private sector in economic diversification in Central Africa.

## Programme performance in 2024

### Members of ECA implement projects for improved industrialization and economic diversification

18.120 The year 2024 marked the fourth year of the Decade for Economic Diversification in Central Africa (2021–2030), which has a goal of transitioning subregional economies from commodity dependence to manufacturing and services for sustainable, inclusive and resilient growth. The component supports this shift through a demand-driven programme of research, technical advice, capacity-building, policy support and investment advocacy. In 2022, CEMAC adopted the Master Plan for Industrialization and Economic Diversification. During 2023 and 2024, the component supported member States in the region to operationalize the Master Plan at the national level, including by providing technical advice, hosting communities of practice and supporting the conduct of feasibility studies. As a result of those efforts, four member States (Cameroon, Chad, Congo and Gabon) launched projects in 2024 to implement the Master Plan, covering areas such as wood processing, beef value chain development, industrial fertilizers and the digital economy. In July 2024, the Commission of CEMAC and ECA also signed a memorandum of understanding to strengthen their partnership framework and advance economic diversification in the subregion.

18.121 Progress towards the objective is presented in the performance measure below (see table 18.22).

Table 18.22  
Performance measure

| 2022 (actual)                                                                    | 2023 (actual) | 2024 (actual)                                                                                                                                                                 |
|----------------------------------------------------------------------------------|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| CEMAC adopted the Master Plan for Industrialization and Economic Diversification |               | Four members of ECA (Cameroon, Chad, Congo and Gabon) launched projects to implement the Master Plan for Industrialization and Economic Diversification at the national level |

## Planned results for 2026

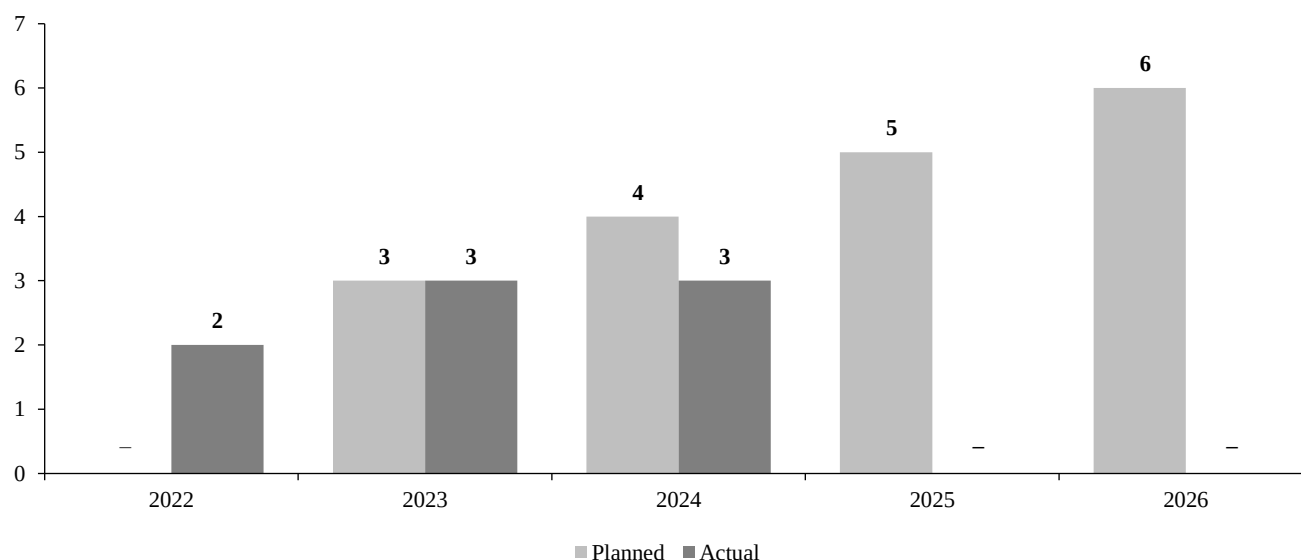
### Result 1: bankable projects implemented in support of inclusive and sustainable industrialization and economic diversification

#### Programme performance in 2024 and target for 2026

- 18.122 The component's work contributed to the continued implementation of three bankable projects and the initiation of one additional project to establish a special economic zone in Gabon, for a cumulative total of three bankable projects implemented, which did not meet the planned target of four projects. The target was not met due to the time required to conduct and validate pre-feasibility studies prior to mobilizing financing and initiating implementation.
- 18.123 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.XIX).

Figure 18.XIX

**Performance measure: number of bankable projects implemented in the Central African subregion (cumulative)**



### Result 2: members of ECA develop special economic zones for sustainable and inclusive economic diversification

#### Programme performance in 2024 and target for 2026

- 18.124 The component's work contributed to four members of ECA (Cameroon, Congo, Democratic Republic of the Congo and Gabon) assessing their value chains for the development or enhancement of new-generation special economic zones, which exceeded the planned target of three members of ECA.
- 18.125 Progress towards the objective and the target for 2026 are presented in the performance measure below (see table 18.23).

Table 18.23  
Performance measure

| 2022 (actual) | 2023 (actual)                                                                                                                                                                      | 2024 (actual)                                                                                                                                                                             | 2025 (planned)                                                                                                   | 2026 (planned)                                                |
|---------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|
| –             | Three members of ECA (Cameroon, Congo and Democratic Republic of the Congo) established new-generation special economic zones to promote value addition to their natural resources | Four members of ECA (Cameroon, Congo, Democratic Republic of the Congo and Gabon) assessed their value chains for the development or enhancement of new-generation special economic zones | Two members of ECA conclude pre-feasibility studies for the development of new-generation special economic zones | One member of ECA operationalizes a new special economic zone |

### Result 3: Central African members of ECA enhance natural asset assessments and capitalization

#### Proposed programme plan for 2026

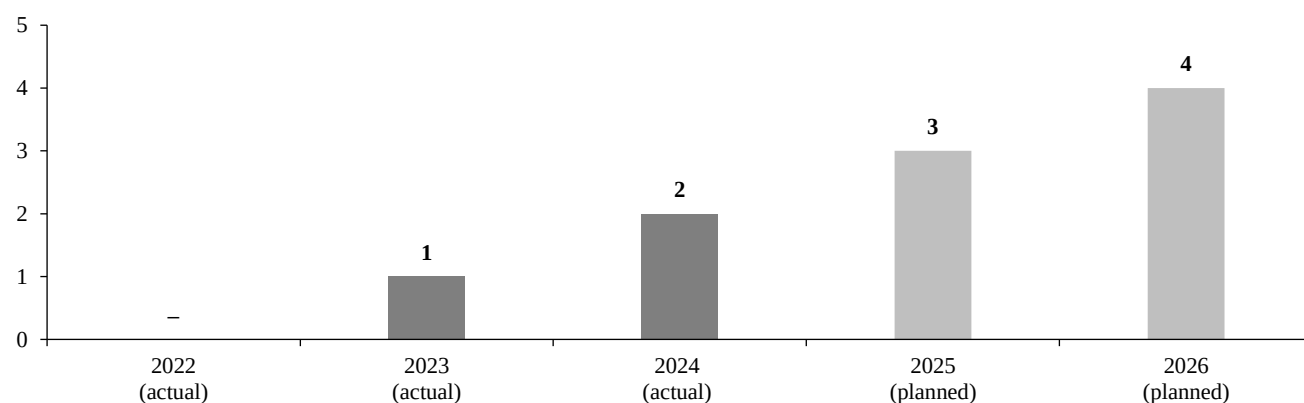
- 18.126 In support of the economic diversification ambitions of Central African members of ECA, the component has actively advocated for greater accounting and capitalization of the subregion's abundant natural assets. However, investment in natural capital is often stymied by limited data and inadequate assessments, restricting accurate valuations, effective planning and sustainable management. The component supports members of ECA in promoting natural capital accounting in the subregion and in conducting economic impact assessments of natural assets.

#### *Lessons learned and planned change*

- 18.127 The lesson for the component was that sequential capacity-building workshops are more effective at fostering country-level understanding and ownership of quantitative tools than stand-alone knowledge products and publications. This approach is critical, as integrating natural capital accounting can take multiple years and requires high-level commitment. In applying the lesson, the component will implement its newly developed strategy, which is based on five phases: (i) establishing high-level policy commitment; (ii) conducting baseline assessments; (iii) pilot implementation; (iv) developing plans for data integration; and (v) the effective elaboration of economic environmental accounts and revaluation of national wealth. As part of this approach, the component will collaborate with national statistical offices, relevant ministries and other partners to organize training that fully equips officials to independently conduct future analytical updates using natural capital accounting methodologies and tools.
- 18.128 Expected progress towards the objective is presented in the performance measure below (see table 18.XX).

Figure 18.XX

**Performance measure: number of countries better equipped to independently apply natural capital accounting methods to conduct economic impact assessment of natural assets (cumulative)**



## Deliverables

18.129 Table 18.24 lists all deliverables of the component.

Table 18.24

**Subprogramme 7, component 3: deliverables for the period 2024–2026, by category and subcategory**

| Category and subcategory                                                                                                                                          | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                                         |                 |                |                 |                 |
| <b>Parliamentary documentation</b> (number of documents)                                                                                                          | <b>1</b>        | <b>1</b>       | <b>1</b>        | <b>1</b>        |
| 1. Annual report on the work of the ECA Subregional Office for Central Africa                                                                                     | 1               | 1              | 1               | 1               |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                                                                                          | <b>8</b>        | <b>12</b>      | <b>8</b>        | <b>8</b>        |
| 2. Annual session of the Intergovernmental Committee of Senior Officials and Experts for Central Africa                                                           | 8               | 12             | 8               | 8               |
| <b>B. Generation and transfer of knowledge</b>                                                                                                                    |                 |                |                 |                 |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                                              | <b>1</b>        | <b>3</b>       | <b>1</b>        | <b>2</b>        |
| 3. Support programme for trade and economic integration                                                                                                           | 1               | 3              | 1               | 2               |
| <b>Seminars, workshops and training events</b> (number of days)                                                                                                   | <b>36</b>       | <b>46</b>      | <b>36</b>       | <b>35</b>       |
| 4. Workshop on models and forecasting tools for economic diversification and the achievement of the Sustainable Development Goals                                 | 12              | 14             | 12              | 10              |
| 5. Workshop on natural capital accounting                                                                                                                         | 12              | 16             | 12              | 10              |
| 6. Training event on trade and market access instruments                                                                                                          | —               | 2              | —               | 3               |
| 7. Workshop on incorporation in national frameworks of the integrated planning and reporting toolkit and the macro and trade model in selected countries          | 12              | 14             | 12              | 12              |
| <b>Publications</b> (number of publications)                                                                                                                      | <b>2</b>        | <b>11</b>      | <b>6</b>        | <b>8</b>        |
| 8. Series of reports on benchmarking special economic zones in support of economic diversification, structural transformation, employment, production and society | —               | 2              | 1               | 2               |
| 9. Background study on the theme for the annual session of the Intergovernmental Committee of Senior Officials and Experts for Central Africa                     | 1               | 1              | 1               | 1               |
| 10. On the state of economic diversification in Central Africa                                                                                                    | 1               | 1              | 1               | 1               |

| Category and subcategory                                                                                                                                                                                                         | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| 11. On the economic diversification process in Central Africa: harnessing opportunities for sustainable consumption and production and greenhouse gas emission reduction and economic diversification strategies                 | –               | 1              | –               | 1               |
| 12. On accelerating the effective implementation of national strategies on the Agreement Establishing the African Continental Free Trade Area: strengthening sustainability and inclusiveness                                    | –               | 2              | 1               | 1               |
| 13. On enhancing digital economy integration in central Africa, emphasizing the role of the fourth industrial revolution and the African Continental Free Trade Area                                                             | –               | 2              | 1               | 1               |
| 14. On a comprehensive needs assessment of national statistical systems in Central Africa                                                                                                                                        | –               | 2              | 1               | 1               |
| <b>Technical materials</b> (number of materials)                                                                                                                                                                                 | <b>1</b>        | <b>2</b>       | <b>3</b>        | <b>3</b>        |
| 15. Policy briefs on emerging issues in Central Africa                                                                                                                                                                           | 1               | 2              | 3               | 3               |
| <b>C. Substantive deliverables</b>                                                                                                                                                                                               |                 |                |                 |                 |
| <b>Consultation, advice and advocacy:</b> advisory services to and policy dialogues with members of ECA on the African Continental Free Trade Area.                                                                              |                 |                |                 |                 |
| <b>D. Communication deliverables</b>                                                                                                                                                                                             |                 |                |                 |                 |
| <b>Outreach programmes, special events and information materials:</b> dissemination of information on economic diversification and on change leadership in at least four member countries of the subregion.                      |                 |                |                 |                 |
| <b>Digital platforms and multimedia content:</b> maintenance of at least seven websites, digital platforms and two communities of practice on economic diversification, industrialization and the Sustainable Development Goals. |                 |                |                 |                 |

## Component 4 Subregional activities in East Africa

### Objective

- 18.130 The objective, to which this component contributes, is to achieve deeper regional integration in East Africa by advancing the operationalization of the African Continental Free Trade Area, increasing intraregional investments, harnessing the blue economy and enhancing regional tourism.

### Strategy

- 18.131 To contribute to the objective, the component will:
- (a) Provide support to countries and regional economic communities, through knowledge production, technical assistance, capacity-building and policy dialogues, on the development and effective implementation of their national and regional strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area African Continental Free Trade Area, and the negotiation and arrangements concerning outstanding protocols and instruments on the Area;
  - (b) Foster the development of regional value chains in food and agriculture through value chain analyses and the dissemination of information to public and private sector stakeholders about investment opportunities;
  - (c) Build the capacity of the private sector to take part in operationalizing the African Continental Free Trade Area, through information and awareness-raising workshops on the functionalities of the instruments and protocols;
  - (d) Engage in policy dialogue and provide training to promote transboundary investments and cost-effective trade logistics, including the creation and use of digital platforms and commodity exchanges to reduce asymmetries of information;

- (e) Convene a subregional forum on issues related to the blue economy, including its potential to diversify goods and services and to operationalize the African Continental Free Trade Area, assess the socioeconomic potential of the blue economy and conduct market analyses for small and medium-sized enterprises, while keeping in mind the need to protect natural resources;
  - (f) Support members of ECA in the development of national tourism strategies, in line with the recommendations set out in the African tourism strategy and provide training on the production of high-quality tourism statistics in the subregion.
- 18.132 The above-mentioned work will help members of ECA to make progress towards the achievement of Sustainable Development Goals 5, 7, 8, 11, 12, 13, 14 and 17.
- 18.133 The above-mentioned work is expected to result in:
- (a) National development planning frameworks incorporating and amplifying blue economy policies and strategies;
  - (b) Standardized methodologies for tourism data collection and analysis in the subregion;
  - (c) Increased market diversification and economic resilience to external shocks, related in particular to the blue economy, the tourism sector and food-related value chains;
  - (d) Deeper regional integration and improved connectivity of landlocked countries;
  - (e) Higher levels of intraregional trade in goods and services;
  - (f) Harmonization of investment regimes and investment promotion strategies, and improved regulatory frameworks governing investment.

## Programme performance in 2024

### A new sustainable tourism master plan launched by the Intergovernmental Authority on Development

- 18.134 Tourism is a significant sector across many economies in East Africa and constitutes a key component of sustainable development. In 2023, the component convened a regional consultative workshop to review lessons learned from the implementation of the Intergovernmental Authority on Development (IGAD) Sustainable Tourism Master Plan (2013–2023) to inform the development of the new master plan. The workshop brought together regional officials from IGAD, national representatives, development partners and stakeholders from the tourism sector to assess progress made and identify gaps to be addressed. This led to the development of a road map to guide the development of the new master plan. Building on the insights from the workshop and through further support provided by the component, IGAD launched the Sustainable Tourism Master Plan 2024–2034, which maps an ambitious path towards enhanced regional cooperation in the area of tourism and strengthening IGAD members' position in the global tourism market. Building on the success of the previous Sustainable Tourism Master Plan (2013–2023), during which tourism's contribution to the regional economy rose from 3.8 per cent to 11.4 per cent, the new plan focuses on leveraging IGAD members' rich cultural heritage, diverse landscapes and unique assets to drive socioeconomic growth. It emphasizes cross-border cooperation, capacity-building, infrastructure development and environmental sustainability, and highlights the need to address issues such as deforestation and marine preservation.
- 18.135 Progress towards the objective is presented in the performance measure below (see table 18.25).

Table 18.25  
Performance measure

| 2022 (actual) | 2023 (actual)                                                                               | 2024 (actual)                                                                       |
|---------------|---------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
| –             | Road map for the new intergovernmental sustainable tourism master plan developed and agreed | IGAD launched its new Sustainable Tourism Master Plan covering the period 2024–2034 |

**Planned results for 2026****Result 1: members of ECA shift from formulation to implementation of their African Continental Free Trade Area national strategies****Programme performance in 2024 and target for 2026**

- 18.136 The component's work contributed to two additional members of ECA (Burundi and Djibouti) implementing their national strategies on the Agreement Establishing the African Continental Free Trade Area, which exceeded the planned target of one additional country.
- 18.137 Progress towards the objective and the target for 2026 are presented in the performance measure below (see table 18.26).

Table 18.26  
Performance measure

| 2022 (actual)                                                                                                                                                                                                                  | 2023 (actual)                                                                                                                                                                 | 2024 (actual)                                                                                                                                               | 2025 (planned)                                                                                                                | 2026 (planned)                                                                                                                |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|
| An additional three countries (Comoros, Somalia and South Sudan) and one regional economic community (IGAD) formulated strategies for the implementation of the Agreement Establishing the African Continental Free Trade Area | Two additional countries (Uganda and United Republic of Tanzania) implemented their national strategies on the Agreement Establishing the African Continental Free Trade Area | Two additional countries (Burundi and Djibouti) implemented their national strategies on the Agreement Establishing the African Continental Free Trade Area | One additional country implements its national strategy on the Agreement Establishing the African Continental Free Trade Area | One additional country implements its national strategy on the Agreement Establishing the African Continental Free Trade Area |
| Two out of 14 countries (Kenya and Rwanda) started implementation of their national strategies on the Agreement Establishing the African Continental Free Trade Area                                                           |                                                                                                                                                                               |                                                                                                                                                             |                                                                                                                               |                                                                                                                               |

## Result 2: members of ECA and regional organizations develop investment promotion strategies

### Programme performance in 2024 and target for 2026

- 18.138 The component's work contributed to one regional economic community (the East African Community) adopting the East African Community Blue Economy Strategy and Action Plan, which contains a component on investment promotion, which met the planned target.
- 18.139 Progress towards the objective and the target for 2026 are presented in the performance measure below (see table 18.27).

Table 18.27

#### Performance measure

| 2022 (actual)                                                                                                 | 2023 (actual)                                 | 2024 (actual)                                                                                       | 2025 (planned)                                                          | 2026 (planned)                                                                     |
|---------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-----------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|------------------------------------------------------------------------------------|
| Northern Corridor Transit and Transport Coordination Authority developed a strategic plan to guide investment | Tourism investment guide developed by Burundi | The East African Community adopted the East African Community Blue Economy Strategy and Action Plan | One member of ECA develops a national strategy for investment promotion | One additional member of ECA develops a national strategy for investment promotion |

## Result 3: members of ECA implement regional frameworks on tourism and the blue economy

### Proposed programme plan for 2026

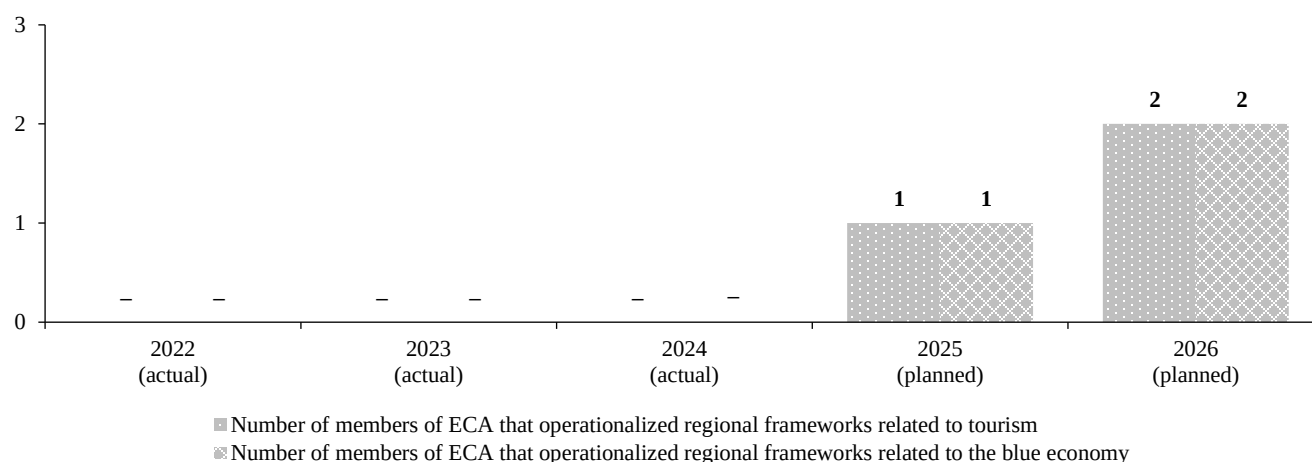
- 18.140 Tourism and the blue economy are vital drivers of sustainable economic growth, job creation, biodiversity conservation and resilience in coastal and maritime regions. The component works to strengthen the capacity of member States to harness the potential of the blue economy and tourism. With the component's support, Ethiopia, Kenya, Rwanda, Seychelles, Uganda and the United Republic of Tanzania finalized tourism satellite accounts, setting the foundation for the sustainable growth of the sector; and Djibouti, Seychelles and the United Republic of Tanzania customized the blue economy valuation toolkit for their national contexts to enable the effective management of blue economy resources. In 2024, the component supported the development of the IGAD Sustainable Tourism Master Plan and the East African Community Blue Economy Strategy and Action Plan.

#### *Lessons learned and planned change*

- 18.141 The lesson for the component was that working through regional blocs such as IGAD and the East African Community can help to accelerate the adoption and implementation of policies at the national level. In applying the lesson, the component will continue to expand its collaborative efforts with regional economic communities, leveraging their platforms for broader reach, synergy and policy coherence across member States.
- 18.142 Expected progress towards the objective is presented in the performance measure below (see figure 18.XXI).

Figure 18.XXI

**Performance measure: number of members of ECA that operationalized regional development frameworks related to tourism and the blue economy at the national level (cumulative)**



## Deliverables

18.143 Table 18.28 lists all deliverables of the component.

Table 18.28

**Subprogramme 7, component 4: deliverables for the period 2024–2026, by category and subcategory**

| Category and subcategory                                                                                                                                                                   | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                                                                  |                 |                |                 |                 |
| <b>Parliamentary documentation</b> (number of documents)                                                                                                                                   | <b>2</b>        | <b>2</b>       | <b>2</b>        | <b>2</b>        |
| 1. Annual report on progress in the implementation of the agreed-upon regional and international development agenda in East Africa                                                         | 1               | 1              | 1               | 1               |
| 2. Report to the Intergovernmental Committee of Senior Officials and Experts for East Africa on the implementation of ECA work in East Africa                                              | 1               | 1              | 1               | 1               |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                                                                                                                   | <b>8</b>        | <b>8</b>       | <b>8</b>        | <b>8</b>        |
| 3. Session of the Intergovernmental Committee of Senior Officials and Experts for East Africa                                                                                              | 8               | 8              | 8               | 8               |
| <b>B. Generation and transfer of knowledge</b>                                                                                                                                             |                 |                |                 |                 |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                                                                       | <b>2</b>        | <b>2</b>       | <b>2</b>        | <b>2</b>        |
| 4. On tourism and the blue economy in East Africa                                                                                                                                          | —               | —              | —               | 1               |
| 5. On urban tourism and the blue economy in East Africa                                                                                                                                    | 1               | 1              | 1               | —               |
| 6. Fellowship programme for young African economists to build their capacity in the area of regional integration and trade                                                                 | 1               | 1              | 1               | 1               |
| <b>Seminars, workshops and training events</b> (number of days)                                                                                                                            | <b>21</b>       | <b>25</b>      | <b>22</b>       | <b>19</b>       |
| 7. Seminars on regional integration, trade and the African Continental Free Trade Area in East Africa                                                                                      | 4               | 4              | 4               | 4               |
| 8. Workshops on trade, investment, competition, gender equality and women's empowerment and e-commerce in East Africa                                                                      | 4               | 4              | 2               | 2               |
| 9. Workshops on commodity exchanges, deepening of regional value chains and role of trade corridors to foster operationalization of the African Continental Free Trade Area in East Africa | 2               | 2              | 2               | 2               |

| <i>Category and subcategory</i>                                                                                                 | <i>2024<br/>planned</i> | <i>2024<br/>actual</i> | <i>2025<br/>planned</i> | <i>2026<br/>planned</i> |
|---------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------|-------------------------|-------------------------|
| 10. Workshops on access to financing investments: financial technology and the role of cryptocurrencies for regional investment | –                       | –                      | 1                       | –                       |
| 11. Workshop on e-commerce opportunities and challenges in East Africa                                                          | 3                       | 3                      | 1                       | 1                       |
| 12. Workshop on blue economy policy and strategy in East Africa                                                                 | 4                       | 6                      | 6                       | 4                       |
| 13. Workshop on tourism policy and strategy in East Africa                                                                      | 4                       | 6                      | 6                       | 6                       |
| <b>Publications</b> (number of publications)                                                                                    | <b>4</b>                | <b>5</b>               | <b>5</b>                | <b>4</b>                |
| 14. Subregional profile                                                                                                         | 1                       | 1                      | 1                       | 1                       |
| 15. On regional integration and operationalization of the African Continental Free Trade Area in East Africa                    | 1                       | 1                      | 1                       | 1                       |
| 16. On blue economy policy and strategy experiences from East Africa                                                            | 1                       | 1                      | 2                       | 1                       |
| 17. On tourism policy and strategy experiences and tourism satellite accounts in East Africa                                    | 1                       | 1                      | 1                       | 1                       |
| <b>Technical materials</b> (number of materials)                                                                                | <b>1</b>                | <b>–</b>               | <b>6</b>                | <b>4</b>                |
| 18. On priority socioeconomic development issues in East Africa                                                                 | 1                       | –                      | –                       | –                       |
| 19. On blue economy development in East Africa                                                                                  | –                       | –                      | 2                       | 1                       |
| 20. On trade and tourism development in East Africa                                                                             | –                       | –                      | 2                       | 1                       |
| 21. On regional integration and implementation of the African Continental Free Trade Area                                       | –                       | –                      | 2                       | 2                       |
| <b>C. Substantive deliverables</b>                                                                                              |                         |                        |                         |                         |
| <b>Consultation, advice and advocacy:</b> advisory services to seven member States and/or regional organizations.               |                         |                        |                         |                         |
| <b>D. Communication deliverables</b>                                                                                            |                         |                        |                         |                         |
| <b>Outreach programmes, special events and information materials:</b> distribution of information publications.                 |                         |                        |                         |                         |
| <b>External and media relations:</b> quarterly engagements with national and regional media outlets.                            |                         |                        |                         |                         |
| <b>Digital platforms and multimedia content:</b> monthly web-based information bulletins on global outreach.                    |                         |                        |                         |                         |

## **Component 5**

### **Subregional activities in Southern Africa**

#### **Objective**

- 18.144 The objective, to which this component contributes, is to deepen regional integration and strengthen capacities to achieve inclusive industrialization for the reduction of poverty and inequality in Southern Africa.

#### **Strategy**

- 18.145 To contribute to the objective, the component will:
- (a) Undertake policy research and analysis on inclusive and sustainable industrialization, regional integration and trade, private sector development, and poverty and inequality, provide technical assistance to members of ECA, regional economic communities and intergovernmental organizations and disseminate best practices at the subregional and national levels in Southern Africa;
  - (b) Develop and disseminate policy tools and guidelines for the promotion of inclusive and sustainable industrialization, including value addition, manufacturing and value chain development, at the national and subregional levels in Southern Africa;

- (c) Support members of ECA in the implementation of Vision 2050 of the Southern African Development Community (SADC) and its regional indicative strategic development plan for 2020–2030, thereby contributing to the achievement of Sustainable Development Goals 1, 8, 9 and 10 and related goals of Agenda 2063;
- (d) Collaborate with partners, including the African Union Southern Africa Regional Office, SADC, the Common Market for Eastern and Southern Africa (COMESA), the African Development Bank, the African Export-Import Bank, private sector associations and research institutions:
  - (i) To strengthen the capacities of members of ECA to advance inclusive and sustainable industrialization and regional integration through implementation of the SADC industrialization strategy and road map (2015–2063), the SADC Regional Energy Access Strategy and Action Plan (2020–2030), the COMESA industrial policy (2015–2030), the African Continental Free Trade Area and the free trade areas of the regional economic communities;
  - (ii) To provide technical support for the development of strategies and guidelines for the integration of considerations related to climate change into industrialization and trade policies in Southern Africa;
- (e) Build the capacities of members of ECA and the private sector:
  - (i) To address the challenges and opportunities of the green economy in the context of sustainable development and poverty eradication, and to increase productive capacities, in particular, given the situation of energy resource deficiency in the region and the impact of climate change on key sectors;
  - (ii) To address the impact of external shocks, by rolling out initiatives aimed at supporting their recovery and strengthening their resilience to future shocks;
  - (iii) To leverage digitalization, science, technology and innovation to facilitate growth, business development and enhanced productivity and competitiveness.

18.146 The above-mentioned work is expected to result in:

- (a) Enhanced implementation of the SADC Vision 2050 and indicative strategic plan, the SADC industrialization strategy and road map and the COMESA industrial policy;
- (b) Economic diversification and transformation through value addition and the development of sustainable regional value chains, accelerated by transboundary industrial clusters, hubs and special economic zones in selected members of ECA;
- (c) Harmonization of national industrial policies with regional industrial frameworks and integration of considerations related to the environment and sustainability;
- (d) Accelerated implementation of the Agreement Establishing the African Continental Free Trade Area and the free trade agreements of the regional economic communities, increased intraregional trade in goods and services and enhanced regional integration in Southern Africa;
- (e) Increased resilience and competitiveness of the private sector and micro, small and medium-sized enterprises and enhanced participation in industry and trade in Southern Africa;
- (f) Evidence-based policy responses related to poverty, inequality and vulnerability situations in Southern Africa through informed analyses of trends and causal factors.

## Programme performance in 2024

### Advanced integrated development planning in the Southern African Development Community region through digital solutions

- 18.147 Cooperation among countries on development planning enhances coherence between global, continental and regional development frameworks and national development plans, while also facilitating the monitoring of progress in achieving the agreed development objectives. The component provided technical support and advisory services to SADC member States towards the design and deployment of an online portal for the SADC National Planning Entities Platform, a forum established to foster cooperation on integrated development planning among the ministries, commissions or agencies responsible for national development planning in the 16 members of SADC. The online portal is a tool with multimedia archiving and retrieval functionality for data- and information-sharing on development priorities and emerging issues of common interest to facilitate cooperation among the national planning entities. Furthermore, the component delivered capacity-building training, through which officials (administrators, planners and other technical users) from SADC member States and officials from the SADC secretariat were equipped with technical knowledge and skills for using the digital tool.

- 18.148 Progress towards the objective is presented in the performance measure below (see table 18.29).

Table 18.29

#### Performance measure

| 2022 (actual)                                                                | 2023 (actual)                                                                                                                              | 2024 (actual)                                                                                                                                                                                        |
|------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| The SADC National Planning Entities Platform was revived and operationalized | National planning entities of members of SADC engaged in consultations on a tool to facilitate information-sharing on development planning | Officials from SADC member States and the SADC secretariat utilize the online portal for the SADC National Planning Entities Platform to exchange information and experience on development planning |

## Planned results for 2026

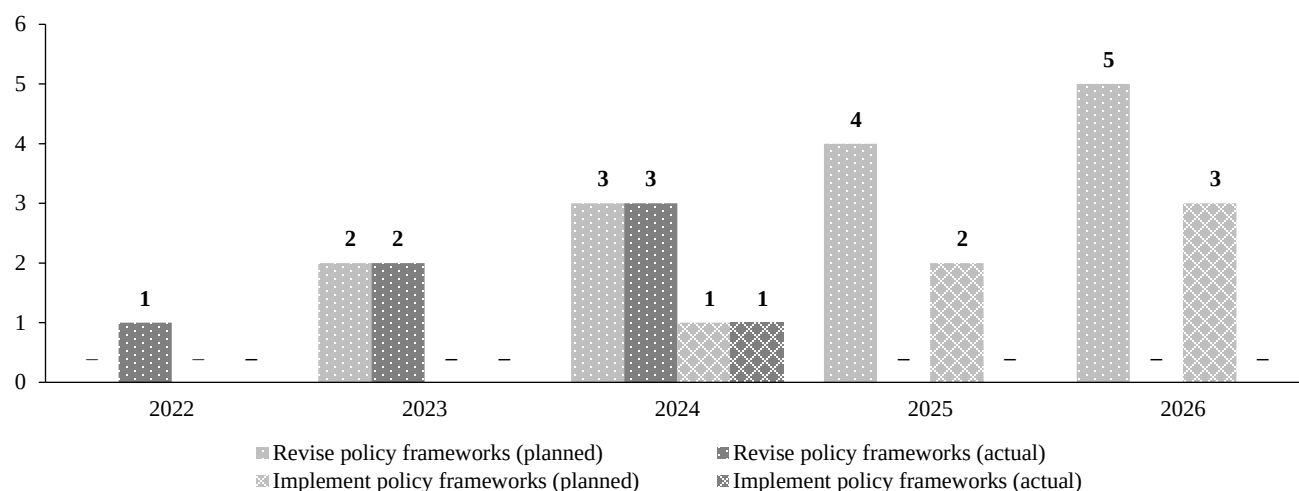
### Result 1: Southern African members of ECA revise and implement their national industrial policy frameworks in line with regional industrialization strategies

#### Programme performance in 2024 and target for 2026

- 18.149 The component's work contributed to the revision by Lesotho of its national industrial policy and the implementation of national industrial policy in Zimbabwe, which met the planned targets.
- 18.150 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.XXII).

Figure 18.XXII

**Performance measure: number of Southern Africa members of ECA revising and implementing their national industrial policy frameworks in line with regional industrialization strategies (cumulative)**



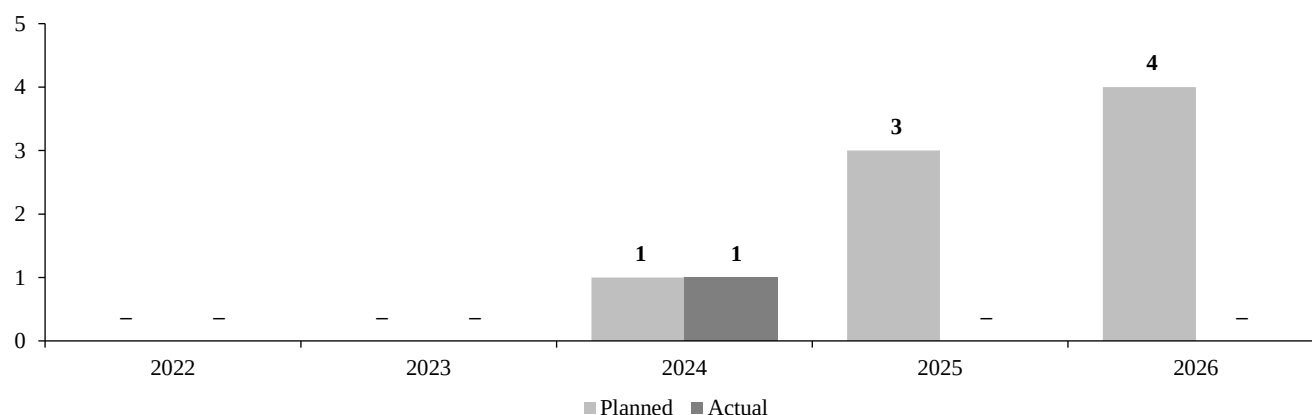
## **Result 2: accelerating the transition towards more sustainable economies in Southern Africa**

### **Programme performance in 2024 and target for 2026**

- 18.151 The component's work contributed to one policy intervention developed by Mauritius (business information portal on renewable energy technologies) to support the transition towards more sustainable economies, which met the planned target.
- 18.152 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.XXIII).

Figure 18.XXIII

**Performance measure: number of policy interventions developed by countries and regional economic communities in Southern Africa to support the transition towards more sustainable economies (cumulative)**



### Result 3: inclusive industrialization through value chain development in Southern Africa

#### Proposed programme plan for 2026

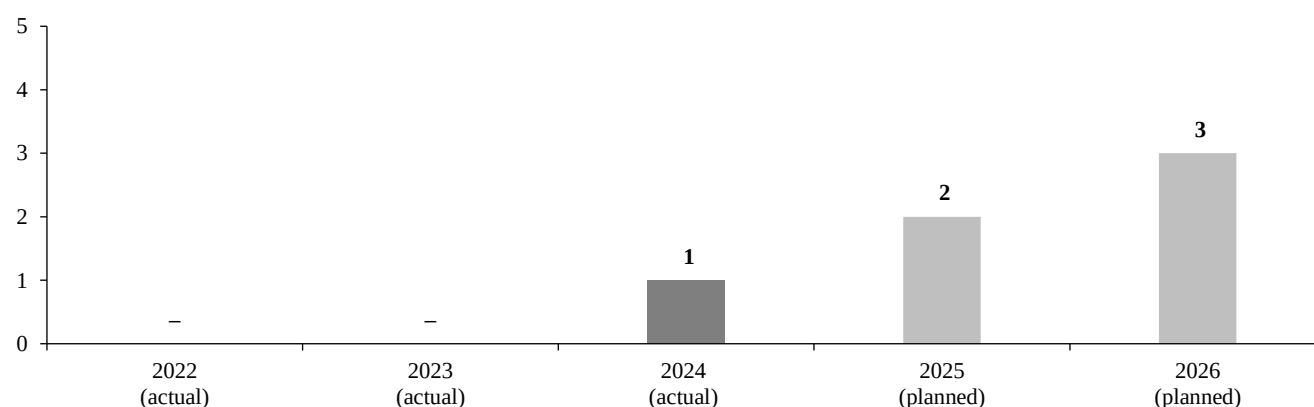
- 18.153 Southern Africa is characterized by commodity-dependent economies with low levels of value addition. In this context, value chain development has been recognized as a crucial driver of inclusive industrialization, in view of its potential for expanding production possibilities and enhancing the utilization of both natural and human resources. Value chain development is an important lever of industrialization and therefore an essential contributor to broad-based economic growth and job creation, and is critical for poverty and inequality reduction. The component has been providing technical support to members of ECA aimed at strengthening their capacities to develop and implement policy interventions on value chain development and inclusive industrialization. The component has also produced knowledge products to support value chain development and inclusive industrialization.

#### *Lessons learned and planned change*

- 18.154 The lesson for the component was that the development of regional value chains requires strengthened cooperation among member States, collaboration among development partners and the sustained engagement of the private sector. In applying the lesson, the component will strengthen institutional coordination and continued engagement with member States and the private sector in supporting regional value chain development. Furthermore, the component will place more emphasis on providing technical assistance and capacity-building for the development of regional value chains and related interventions such as the establishment of special economic zones in supporting the industrialization agenda.
- 18.155 Expected progress towards the objective is presented in the performance measure below (see figure 18.XXIV).

Figure 18.XXIV

**Performance measure: number of Southern African countries that develop policy frameworks on value chain development (cumulative)**



#### Deliverables

- 18.156 Table 18.30 lists all deliverables of the component.

Table 18.30

**Subprogramme 7, component 5: deliverables for the period 2024–2026, by category and subcategory**

| <i>Category and subcategory</i>                                                                                                                                                                                                                                                                                                                                                            | <i>2024<br/>planned</i> | <i>2024<br/>actual</i> | <i>2025<br/>planned</i> | <i>2026<br/>planned</i> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------|-------------------------|-------------------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                                                                                                                                                                                                                                                                  |                         |                        |                         |                         |
| <b>Parliamentary documentation</b> (number of documents)                                                                                                                                                                                                                                                                                                                                   | <b>4</b>                | <b>4</b>               | <b>4</b>                | <b>4</b>                |
| 1. Annual report on the work of ECA in Southern Africa                                                                                                                                                                                                                                                                                                                                     | 1                       | 1                      | 1                       | 1                       |
| 2. Report to the Intergovernmental Committee of Senior Officials and Experts for Southern Africa                                                                                                                                                                                                                                                                                           | 1                       | 1                      | 1                       | 1                       |
| 3. Report on recent economic and social conditions in Southern Africa                                                                                                                                                                                                                                                                                                                      | 1                       | 1                      | 1                       | 1                       |
| 4. Progress report on regional and international agendas and other special initiatives in Southern Africa                                                                                                                                                                                                                                                                                  | 1                       | 1                      | 1                       | 1                       |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                                                                                                                                                                                                                                                                                                                   | <b>8</b>                | <b>8</b>               | <b>8</b>                | <b>8</b>                |
| 5. Annual session of the Intergovernmental Committee of Senior Officials and Experts for Southern Africa                                                                                                                                                                                                                                                                                   | 8                       | 8                      | 8                       | 8                       |
| <b>B. Generation and transfer of knowledge</b>                                                                                                                                                                                                                                                                                                                                             |                         |                        |                         |                         |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                                                                                                                                                                                                                                                                       | <b>2</b>                | <b>2</b>               | <b>2</b>                | <b>3</b>                |
| 6. On industrialization and regional integration in Southern Africa                                                                                                                                                                                                                                                                                                                        | 1                       | 1                      | –                       | –                       |
| 7. On the green economy in the context of sustainable development and poverty reduction in Southern Africa                                                                                                                                                                                                                                                                                 | –                       | –                      | 1                       | 1                       |
| 8. On regional value chain development in Southern Africa                                                                                                                                                                                                                                                                                                                                  | –                       | –                      | –                       | 1                       |
| 9. Fellowship programme for young African economists on inclusive industrialization and regional integration                                                                                                                                                                                                                                                                               | 1                       | 1                      | 1                       | 1                       |
| <b>Seminars, workshops and training events</b> (number of days)                                                                                                                                                                                                                                                                                                                            | <b>6</b>                | <b>6</b>               | <b>6</b>                | <b>6</b>                |
| 10. Training event on regional integration in Southern Africa                                                                                                                                                                                                                                                                                                                              | 2                       | 2                      | –                       | –                       |
| 11. Workshop on economic and social development in Southern Africa                                                                                                                                                                                                                                                                                                                         | 2                       | 2                      | 2                       | –                       |
| 12. Training event on inclusive and sustainable industrialization                                                                                                                                                                                                                                                                                                                          | 2                       | 2                      | 2                       | 2                       |
| 13. Seminar on energy transition in Southern Africa                                                                                                                                                                                                                                                                                                                                        | –                       | –                      | 2                       | 2                       |
| 14. Workshop on regional value chain development                                                                                                                                                                                                                                                                                                                                           | –                       | –                      | –                       | 2                       |
| <b>Publications</b> (number of publications)                                                                                                                                                                                                                                                                                                                                               | <b>3</b>                | <b>2</b>               | <b>3</b>                | <b>3</b>                |
| 15. On regional integration in Southern Africa                                                                                                                                                                                                                                                                                                                                             | 1                       | 1                      | 1                       | 1                       |
| 16. On inclusive and sustainable industrialization in Southern Africa                                                                                                                                                                                                                                                                                                                      | 1                       | 1                      | 1                       | 1                       |
| 17. On poverty and inequality in Southern Africa                                                                                                                                                                                                                                                                                                                                           | 1                       | –                      | –                       | –                       |
| 18. On the green economy in the context of sustainable development and poverty reduction in Southern Africa                                                                                                                                                                                                                                                                                | –                       | –                      | 1                       | –                       |
| 19. On regional value chain development in Southern Africa                                                                                                                                                                                                                                                                                                                                 | –                       | –                      | –                       | 1                       |
| <b>Technical materials</b> (number of materials)                                                                                                                                                                                                                                                                                                                                           | <b>2</b>                | <b>2</b>               | <b>2</b>                | <b>2</b>                |
| 20. On industrialization and economic transformation in Southern Africa                                                                                                                                                                                                                                                                                                                    | 1                       | 1                      | 1                       | 1                       |
| 21. On economic and social development                                                                                                                                                                                                                                                                                                                                                     | 1                       | 1                      | 1                       | 1                       |
| <b>C. Substantive deliverables</b>                                                                                                                                                                                                                                                                                                                                                         |                         |                        |                         |                         |
| <b>Consultation, advice, and advocacy:</b> advisory services, upon request by members of ECA and regional economic communities, on inclusive industrialization, development of regional value chains and special economic zones, development of the private sector and micro, small and medium-sized enterprises, and implementation of the African Continental Free Trade Area Agreement. |                         |                        |                         |                         |
| <b>Databases and substantive digital materials:</b> database of economic and social statistics on the 11 members of ECA in Southern Africa.                                                                                                                                                                                                                                                |                         |                        |                         |                         |

| Category and subcategory | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|--------------------------|-----------------|----------------|-----------------|-----------------|
|--------------------------|-----------------|----------------|-----------------|-----------------|

#### D. Communication deliverables

**Outreach programmes, special events, and information material:** production and distribution of publications.

**Digital platforms and multimedia content:** subprogramme's website; content for social media accounts and communities of practice.

## Subprogramme 8 Economic development and planning

### Objective

- 18.157 The objective, to which this subprogramme contributes, is to strengthen the development planning of African countries and to improve their capacity to formulate and manage effective public sector policies for structural transformation and sustainable development.

### Strategy

- 18.158 To contribute to the objective, the subprogramme will:
- (a) Deliver training on sectoral, national and regional development and medium- to long-term planning to address the socioeconomic impact of emerging crises, based on updated content on risk-informed economic and social policy formulation and management;
  - (b) Promote peer learning and collaboration among African development planners through communities of practice and broaden access to the digitized knowledge repository of the African Institute for Economic Development and Planning;
  - (c) Enhance countries' capacity to monitor and evaluate the implementation of the 2030 Agenda and Agenda 2063, and of national development agendas;
  - (d) Foster knowledge generation, cross-fertilization and knowledge-sharing through research products, fellowship programmes, development seminars and high-level policy dialogues, and also through research networks spanning multiple African countries and bringing together universities, think tanks, United Nations country teams and regional stakeholders;
  - (e) Support the integration of a gender perspective and youth-related issues in all relevant public policies through capacity-building programmes that also consider issues such as social inclusion, entrepreneurship, employment, the green economy in the context of sustainable development and poverty eradication, innovation and digital transformation.
- 18.159 The above-mentioned work is expected to result in:
- (a) Increased engagement of development planners and policymakers in policy management and development planning processes that take into account global developments and emerging risks, in support of structural transformation and the increased resilience of national economies to ensure sustainable development;
  - (b) More effective formulation, management and influencing of public policies by officials and other stakeholders;
  - (c) More inclusive approaches to the formulation of development policies by members of ECA, including through the formulation of macroeconomic and social protection policies.

## Programme performance in 2024

### Members of ECA design policies to foster regional and international trade

- 18.160 Intra-African trade is a key driver of sustainable and inclusive economic growth, fostering employment opportunities, promoting gender equality and enhancing the overall welfare of African populations. The subprogramme contributes directly to these goals by supporting the implementation of the African Continental Free Trade Area through targeted capacity-building initiatives. In 2024, the subprogramme provided training to 464 participants on the establishment of inclusive, development-friendly trade arrangements, as part of its efforts to enhance the share of selected African countries in global trade. In addition, the subprogramme supported member States in developing national capacity-building policies to enhance trade within the framework of the African Continental Free Trade Area. As a result of this support, Côte d'Ivoire, Ghana, Kenya, Mozambique, Senegal, Uganda and the United Republic of Tanzania designed regional and international trade policies following country-specific capacity needs assessments conducted by the subprogramme in 2023. The policies focused on creating enabling environments for small and medium-sized enterprises and pathways to foster regional and international trade.
- 18.161 Progress towards the objective is presented in the performance measure below (see table 18.31).

Table 18.31  
Performance measure

| 2022 (actual) | 2023 (actual) | 2024 (actual)                                                                                                                                              |
|---------------|---------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|
| —             | —             | Seven members of ECA designed policies to foster regional and international trade and create enabling environments for small- and medium-sized enterprises |

## Planned results for 2026

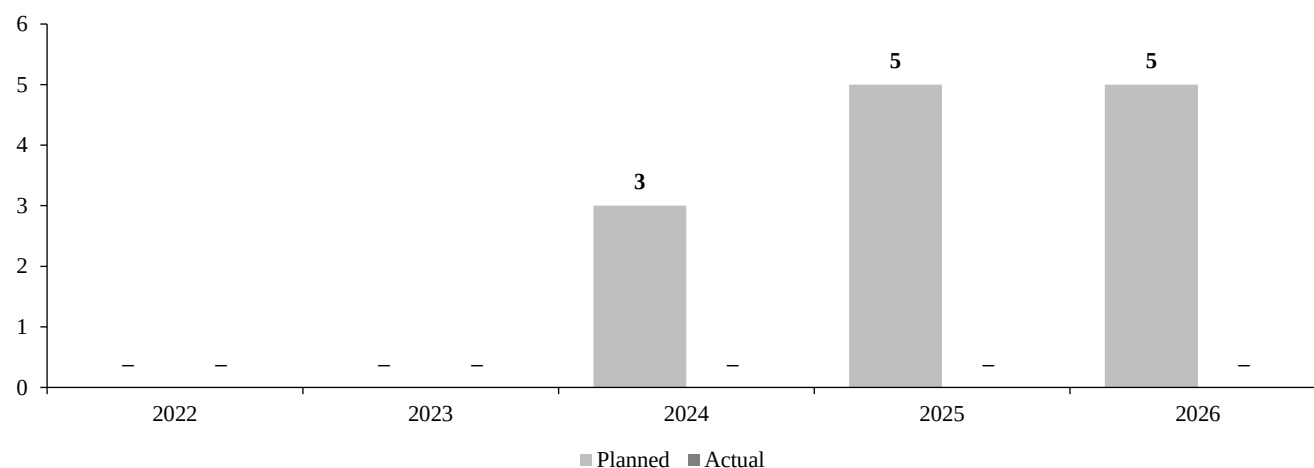
### Result 1: members of ECA integrate social protection into development planning and economic analysis

#### Programme performance in 2024 and target for 2026

- 18.162 The subprogramme's work contributed to policymakers strengthening their capacity to integrate considerations related to gender equality into economic and social policies, which did not meet the planned target of three members of ECA developing policies that integrate social protection. The target was not met as additional support from ECA was required to translate identified needs into development planning processes.
- 18.163 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.XXV).

Figure 18.XXV

**Performance measure: number of members of ECA whose development policies integrate social protection (annual)**



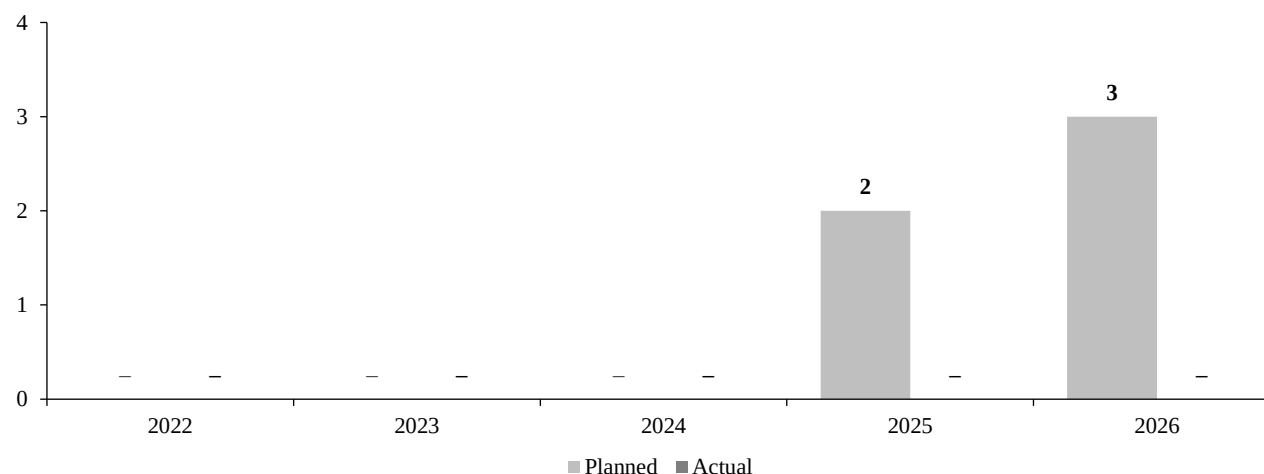
## Result 2: members of ECA develop a future-ready workforce

### Programme performance in 2024 and target for 2026

- 18.164 The subprogramme's work contributed to progress towards the planned target for 2025, with 417 officials equipped with skills in strategic foresight and system dynamics and strengthened institutional capacities to establish reskilling and upskilling programmes.
- 18.165 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.XXVI).

Figure 18.XXVI

**Performance measure: number of ECA members having established reskilling and upskilling programmes (cumulative)**



## Result 3: strengthened localized development planning and development financing

### Proposed programme plan for 2026

- 18.166 Localized development planning ensures that solutions are tailored to the unique needs, resources and opportunities of communities, promoting equitable growth and resilience and addressing key

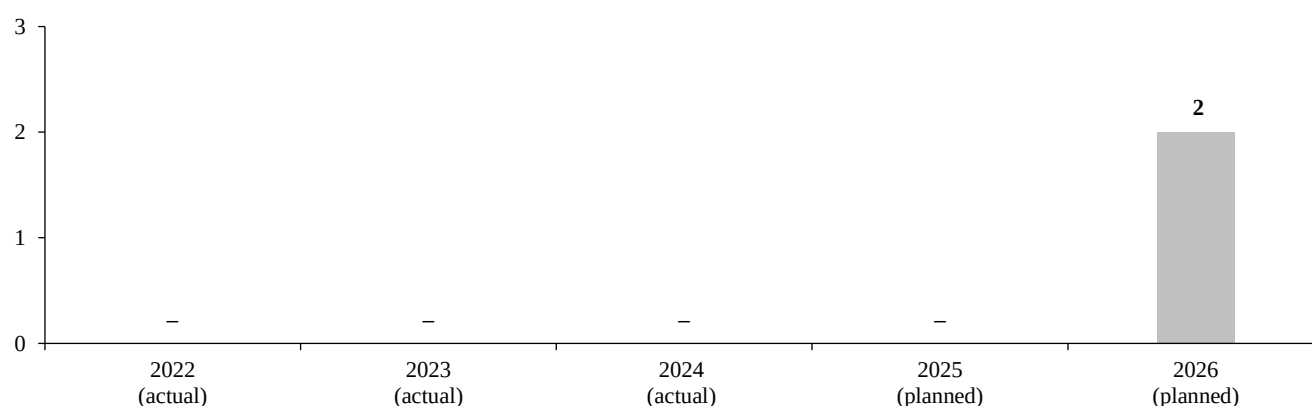
issues such as poverty, inequality and climate change. While national, regional and global frameworks provide strategic guidance, many countries face challenges in translating these into actionable, localized plans. This gap is often attributed to inadequate technical capacities, limited data for evidence-based decision-making and insufficient financial resources.

#### *Lessons learned and planned change*

- 18.167 The lesson for the subprogramme was that effective localized planning and development financing require deeper engagement with subnational governments and local stakeholders. Previous capacity-building programmes were often too broad and not designed to address local contexts and priorities. In applying the lesson, the subprogramme will enhance its focus on supporting local authorities to design local development initiatives and to integrate lessons learned and findings into their training and planning frameworks. Utilizing a participatory approach, it will also strengthen partnerships with local governments and community stakeholders to co-design capacity-building initiatives on development planning. Regular consultations with local actors and targeted technical assistance will ensure that development strategies are context-specific, while fostering development financing solutions tailored to local needs.
- 18.168 Expected progress towards the objective is presented in the performance measure below (see figure 18.XXVII).

Figure 18.XXVII

**Performance measure: number of local development initiatives developed by local authorities (annual)**



#### **Deliverables**

- 18.169 Table 18.32 lists all deliverables of the subprogramme.

Table 18.32

**Subprogramme 8: deliverables for the period 2024–2026, by category and subcategory**

| Category and subcategory                                                                                                                                          | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                                         |                 |                |                 |                 |
| <b>Parliamentary documentation</b> (number of documents)                                                                                                          | 1               | 1              | 1               | 1               |
| 1. Report to the Conference of African Ministers of Finance, Planning and Economic Development and the Committee of Experts of the Economic Commission for Africa | 1               | 1              | 1               | 1               |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                                                                                          | 4               | 3              | 3               | 3               |
| 2. Statutory meetings of the Governing Council of the African Institute for Economic Development and Planning                                                     | 2               | 1              | 2               | 2               |

**Part V Regional cooperation for development**

| <i>Category and subcategory</i>                                                                                                                                                                                                                                                                                            | <i>2024<br/>planned</i> | <i>2024<br/>actual</i> | <i>2025<br/>planned</i> | <i>2026<br/>planned</i> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------|-------------------------|-------------------------|
| 3. Meetings of the Technical Advisory Committee of the Governing Council of the African Institute for Economic Development and Planning                                                                                                                                                                                    | 2                       | 2                      | 1                       | 1                       |
| <b>Conference and secretariat services for meetings</b> (number of three-hour meetings)                                                                                                                                                                                                                                    | <b>4</b>                | <b>3</b>               | <b>3</b>                | <b>3</b>                |
| 4. Meetings of the Governing Council of the African Institute for Economic Development and Planning                                                                                                                                                                                                                        | 2                       | 1                      | 2                       | 2                       |
| 5. Meetings of the Technical Advisory Committee of the Governing Council of the African Institute for Economic Development and Planning                                                                                                                                                                                    | 2                       | 2                      | 1                       | 1                       |
| <b>B. Generation and transfer of knowledge</b>                                                                                                                                                                                                                                                                             |                         |                        |                         |                         |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                                                                                                                                                                                                       | <b>53</b>               | <b>51</b>              | <b>42</b>               | <b>42</b>               |
| 6. Projects to design and deliver a portfolio of training programmes (in English and French) on development planning and economic management, for senior and executive-level public officials from African countries                                                                                                       | 50                      | 50                     | 40                      | 40                      |
| 7. Projects to design and deliver master's degree programmes on industrial policy, development planning and natural resources governance for senior and executive-level public officials from African countries                                                                                                            | 1                       | –                      | 1                       | 1                       |
| 8. Visiting research fellowships for policy researchers and African policy officials on development planning and economic management                                                                                                                                                                                       | 2                       | 1                      | 1                       | 1                       |
| <b>Seminars, workshops and training events</b> (number of days)                                                                                                                                                                                                                                                            | <b>12</b>               | <b>12</b>              | <b>10</b>               | <b>10</b>               |
| 9. Seminars on development planning and economic management for African senior policymakers                                                                                                                                                                                                                                | 12                      | 12                     | 10                      | 10                      |
| <b>Publications</b> (number of publications)                                                                                                                                                                                                                                                                               | <b>4</b>                | <b>–</b>               | <b>2</b>                | <b>2</b>                |
| 10. On economic management and development planning                                                                                                                                                                                                                                                                        | 4                       | –                      | 2                       | 2                       |
| <b>Technical materials</b> (number of materials)                                                                                                                                                                                                                                                                           | <b>20</b>               | <b>20</b>              | <b>20</b>               | <b>20</b>               |
| 11. On economic management and development planning                                                                                                                                                                                                                                                                        | 20                      | 20                     | 20                      | 20                      |
| <b>C. Substantive deliverables</b>                                                                                                                                                                                                                                                                                         |                         |                        |                         |                         |
| <b>Consultation, advice and advocacy:</b> advisory services to five members of ECA and three regional economic communities on economic management, development planning and capacity-building.                                                                                                                             |                         |                        |                         |                         |
| <b>Databases and substantive digital materials:</b> two communities of practice for African development planners.                                                                                                                                                                                                          |                         |                        |                         |                         |
| <b>D. Communication deliverables</b>                                                                                                                                                                                                                                                                                       |                         |                        |                         |                         |
| <b>Outreach programmes, special events and information materials:</b> information kit for the African Institute for Economic Development and Planning high-level policy dialogues involving policymakers, the private sector and subject-matter experts on issues pertaining to African economic development and planning. |                         |                        |                         |                         |
| <b>External outreach and media relations:</b> strategic plan, training brochures, booklets, leaflets, kakemonos, banners and assorted accessories.                                                                                                                                                                         |                         |                        |                         |                         |
| <b>Library services:</b> books, journals and other library materials on economic management and development planning in French and English.                                                                                                                                                                                |                         |                        |                         |                         |

## Subprogramme 9

### Poverty, inequality and social policy

#### Objective

- 18.170 The objective, to which this subprogramme contributes, is to eradicate extreme poverty and reduce inequality by ensuring that members of ECA have improved policies and strategies for social investment and productive urban job creation.

## Strategy

- 18.171 To contribute to the objective, the subprogramme will:
- (a) Develop analytical knowledge, provide technical assistance and promote regional dialogue and learning for members of ECA on designing national social policies and strategies for the eradication of extreme poverty and provision of social protection to the most vulnerable;
  - (b) Generate knowledge, provide technical assistance to members of ECA and organize regional dialogue and learning on strategies to leverage migration for inclusive development in Africa;
  - (c) Develop analytical knowledge and provide technical assistance to members of ECA in the regional implementation and appraisal of global agreements, including the Global Compact for Safe, Orderly and Regular Migration, the Madrid International Plan of Action on Ageing, 2002, the Programme of Action of the International Conference on Population and Development, the Addis Ababa Declaration on Population and Development in Africa beyond 2014 and the New Urban Agenda;
  - (d) Enhance knowledge and skills of members of ECA through technical assistance and facilitating regional policy learning and dialogue to promote sustainable urbanization that enhances job creation, revenues and urban social protection.
- 18.172 The above-mentioned work is expected to result in:
- (a) Enhanced, evidence-based policy options for the provision of social protection for the economically vulnerable population;
  - (b) Strengthened responses by members of ECA to address migration and population and development challenges and opportunities;
  - (c) Increased prioritization of productive urban job creation in national development planning towards eradicating extreme poverty and reducing inequality;
  - (d) Improved economic and financial resilience in African cities.

## Programme performance in 2024

### Members of ECA monitor the state of migration in Africa

- 18.173 In line with General Assembly resolution [73/195](#), ECA conducted the second regional review of the Global Compact for Safe, Orderly and Regular Migration in October 2024, in Addis Ababa. The intergovernmental forum on the Global Compact brought together ministers from 50 African nations, United Nations agencies, civil society organizations and other stakeholders to assess achievements since the first Africa review in 2021, while also identifying regional priorities, gaps and challenges. Delays in implementation of the Global Compact, inadequate economic prospects, poor border control and limited frameworks were among the challenges discussed. To improve governance and policymaking on migration, participants advocated for increased cooperation and harmonized data-sharing procedures. Members of ECA adopted, at the forum, a common African agenda on migration, which will inform the International Migration Review Forum, scheduled to take place in 2026.
- 18.174 Progress towards the objective is presented in the performance measure below (see table 18.33).

Table 18.33  
Performance measure

| 2022 (actual)                                                                                                                                                                                                                                                                                     | 2023 (actual)                                                                                 | 2024 (actual)                                                        |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|----------------------------------------------------------------------|
| Ten members of ECA adopted recommendations on improving the status of migration statistics, which informed preparations for the review of the Global Compact for Safe, Orderly and Regular Migration under thematic area four, namely data, evidence-based policies and international cooperation | Members of ECA undertook preparatory work on the second regional review of the Global Compact | Members of ECA adopted a common African agenda on the Global Compact |

## Planned results for 2026

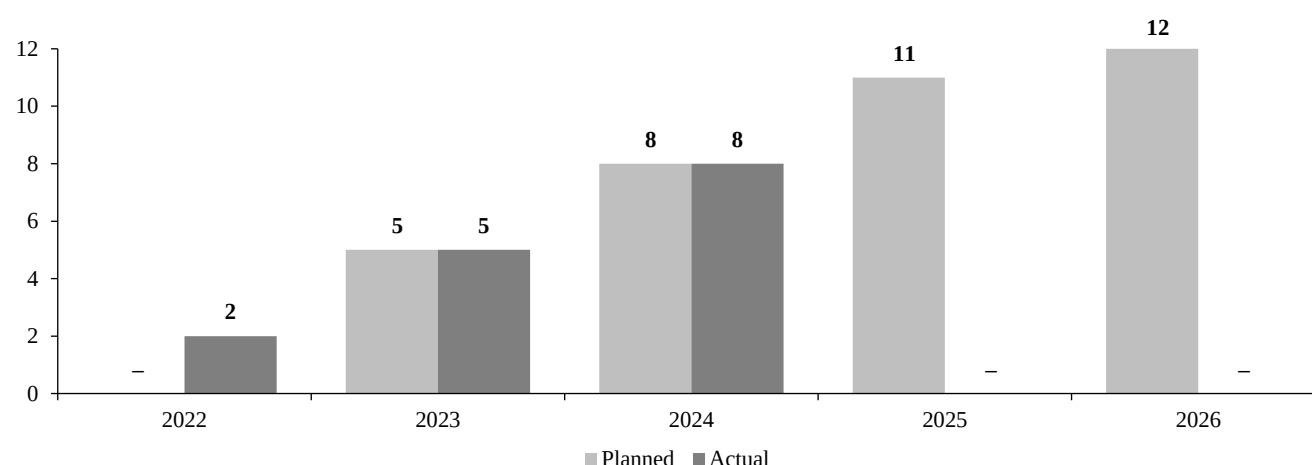
### Result 1: local governments design resource mobilization policies for improved financial sustainability

#### Programme performance in 2024 and target for 2026

- 18.175 The subprogramme's work contributed to the use by three additional cities (Addis Ababa, Lusaka and Nairobi) of the gross domestic product assessment framework with methodologies, tools, dimensions and indicators to measure the size of the gross domestic product and fiscal performance of cities for a cumulative total of eight cities, which met the planned target.
- 18.176 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.XXVIII).

Figure 18.XXVIII

**Performance measure: number of cities that have assessed their fiscal performance as the evidence base for designing improved fiscal policies and planning (cumulative)**



### Result 2: improved social protection systems for the most vulnerable

#### Programme performance in 2024 and target for 2026

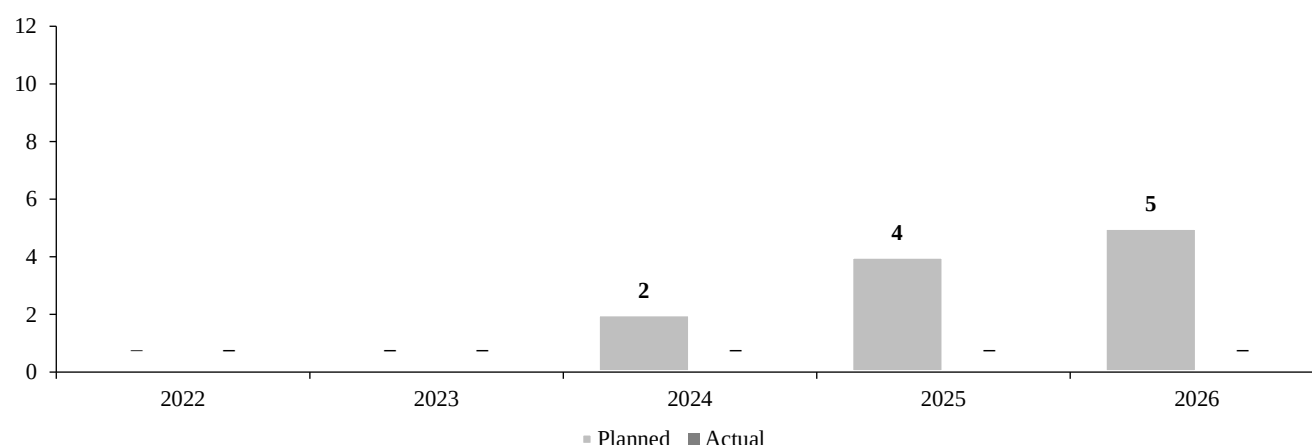
- 18.177 The subprogramme's work contributed to three members of ECA (Namibia, United Republic of Tanzania and Zambia) initiating assessments of social protection systems, which did not meet the

planned target of two members having assessed their social protection systems. The target was not met owing to the need for more capacity-building by ECA before assessments could be conducted.

- 18.178 Progress towards the objective and the target for 2026 are presented in the performance measure below (see figure 18.XXIX).

Figure 18.XXIX

**Performance measure: number of members of ECA that have assessed their social protection systems (cumulative)**



### **Result 3: strengthened national and regional reviews of population-related frameworks to promote sustainable development and leave no one behind**

#### **Proposed programme plan for 2026**

- 18.179 Africa is undergoing major demographic shifts in the size, age structure and distribution of its population, which present several implications for sustainable development. Population dynamics, if adequately addressed, can reduce poverty and inequality, thus ensuring that no one is left behind. The subprogramme has supported members of ECA in aligning regional and national solutions with international population dynamics-related frameworks. The subprogramme has also supported members of ECA in reviewing implementation of the frameworks and advocating for African common positions at the global level.

#### *Lessons learned and planned change*

- 18.180 The lesson for the subprogramme was that sustained support on population dynamics is critical for policies to account for population challenges and better respond to the needs of the most vulnerable. In applying the lesson, the subprogramme will scale up its technical support to members of ECA in the implementation and review of population dynamics-related international frameworks. This will include capacity-building of policymakers in tracking population dynamics such as migration, ageing and youth to enable members of ECA to adapt their social policies to new and evolving demographic trends in Africa. The support will further include the generation and delivery of knowledge and evidence on population dynamics to inform the formulation and review of social policies.
- 18.181 Expected progress towards the objective is presented in the performance measure below (see table 18.34).

Table 18.34  
Performance measure

| 2022 (actual)                                                                                                                                                                                                                                              | 2023 (actual)                                                                                                                                                                                                      | 2024 (actual)                                                                                                                                                                                                                                                                                                                                 | 2025 (planned)                                                                                                                                                                                                                                             | 2026 (planned)                                                                                                                                                                       |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Governments in the Africa region agreed on modalities to undertake an assessment of the status of population dynamics in Africa at the fourth ordinary session of the African Union Specialized Technical Committee on Health, Population and Drug Control | ECA members reviewed progress and identified gaps and challenges in the implementation of international population dynamics-related frameworks and adopted a common African position on population and development | Members of ECA adopted a common African agenda on the Global Compact for Safe, Orderly and Regular Migration<br><br>Outcomes of the Africa regional review of the International Conference on Population and Development informed discussions at the global 30-year Review of the Implementation of the Programme of Action of the Conference | Fifteen members of ECA prepare their voluntary national reviews on migration<br><br>Members of ECA access information for developing an action-oriented political document on social development for the Second World Social Summit for Social Development | Members of ECA prepare an outcome document to share regional progress on the Global Compact for Safe, Orderly and Regular Migration at the 2026 International Migration Review Forum |

## Deliverables

18.182 Table 18.35 lists all deliverables of the subprogramme.

Table 18.35  
Subprogramme 9: deliverables for the period 2024–2026, by category and subcategory

| Category and subcategory                                                                                                                       | 2024<br>planned | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|-----------------|-----------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                      |                 |                |                 |                 |
| <b>Parliamentary documentation</b> (number of documents)                                                                                       | –               | –              | 1               | –               |
| 1. Report to the Committee on Social Policy, Poverty and Gender                                                                                | –               | –              | 1               | –               |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                                                                       | –               | –              | 4               | –               |
| 2. Meetings of the Committee on Gender, Poverty and Social Policy                                                                              | –               | –              | 4               | –               |
| <b>B. Generation and transfer of knowledge</b>                                                                                                 |                 |                |                 |                 |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                           | 3               | 8              | 3               | 4               |
| 3. On urbanization and development to build the capacity of national policymakers                                                              | 1               | 3              | 1               | 1               |
| 4. On social policy in Africa to enhance the capacities of policymakers in selected countries                                                  | 1               | 4              | 1               | 2               |
| 5. Fellowship programme for young African scholars to build their capacity in the demographic dividend, employment, urbanization and migration | 1               | 1              | 1               | 1               |

**Section 18 Economic and social development in Africa**

| <i>Category and subcategory</i>                                                                                                                                                                                                                                                                    | <i>2024<br/>planned</i> | <i>2024<br/>actual</i> | <i>2025<br/>planned</i> | <i>2026<br/>planned</i> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------|-------------------------|-------------------------|
| <b>Seminars, workshops, and training events</b> (number of days)                                                                                                                                                                                                                                   | <b>10</b>               | <b>14</b>              | <b>11</b>               | <b>11</b>               |
| 6. Workshops on urbanization and development to build the policy capacity of members of ECA                                                                                                                                                                                                        | 4                       | 4                      | 5                       | 5                       |
| 7. Workshops on social policies and policy dialogues for national policymakers in selected countries                                                                                                                                                                                               | 6                       | 10                     | 6                       | 6                       |
| <b>Publications</b> (number of publications)                                                                                                                                                                                                                                                       | <b>3</b>                | <b>3</b>               | <b>4</b>                | <b>2</b>                |
| 8. African Social Development Report                                                                                                                                                                                                                                                               | 1                       | 1                      | 1                       | —                       |
| 9. Report on Social Policy in Africa                                                                                                                                                                                                                                                               | —                       | —                      | —                       | 1                       |
| 10. On the state of urbanization in Africa for evidence-based policymaking                                                                                                                                                                                                                         | 1                       | 1                      | 1                       | 1                       |
| 11. On social protection strategies in Africa                                                                                                                                                                                                                                                      | —                       | —                      | 1                       | —                       |
| 12. Africa Migration Report                                                                                                                                                                                                                                                                        | 1                       | 1                      | 1                       | —                       |
| <b>Technical materials</b> (number of materials)                                                                                                                                                                                                                                                   | <b>4</b>                | <b>10</b>              | <b>5</b>                | <b>4</b>                |
| 13. On urbanization                                                                                                                                                                                                                                                                                | 2                       | 2                      | 3                       | 1                       |
| 14. On poverty and inequality                                                                                                                                                                                                                                                                      | —                       | 2                      | —                       | —                       |
| 15. On city fiscal space                                                                                                                                                                                                                                                                           | —                       | 3                      | —                       | 1                       |
| 16. On social protection                                                                                                                                                                                                                                                                           | —                       | —                      | 1                       | 1                       |
| 17. On social development                                                                                                                                                                                                                                                                          | 1                       | 1                      | —                       | 1                       |
| 18. On migration                                                                                                                                                                                                                                                                                   | 1                       | 2                      | 1                       | 1                       |
| <b>C. Substantive deliverables</b>                                                                                                                                                                                                                                                                 |                         |                        |                         |                         |
| <b>Consultation, advice, and advocacy:</b> advice to national policymakers in seven selected members of ECA; advice for improved capacities in policy formulation, implementation, and monitoring; policy dialogues for enhanced policy learning and exchange at the national and regional levels. |                         |                        |                         |                         |
| <b>D. Communication deliverables</b>                                                                                                                                                                                                                                                               |                         |                        |                         |                         |
| <b>Outreach programmes, special events and information materials:</b> brochures pertinent to its workshops and training programmes in social policy, and urbanization and development in two languages.                                                                                            |                         |                        |                         |                         |
| <b>External and media relations:</b> press and media releases on the role of cities and social policy in the development of Africa accessed by at least 200 experts.                                                                                                                               |                         |                        |                         |                         |
| <b>Digital platforms and multimedia content:</b> digital platform and visual materials on urbanization, social protection and vulnerability, and social policy, among other issues.                                                                                                                |                         |                        |                         |                         |

## Annex

### Programme performance in 2024<sup>1</sup>

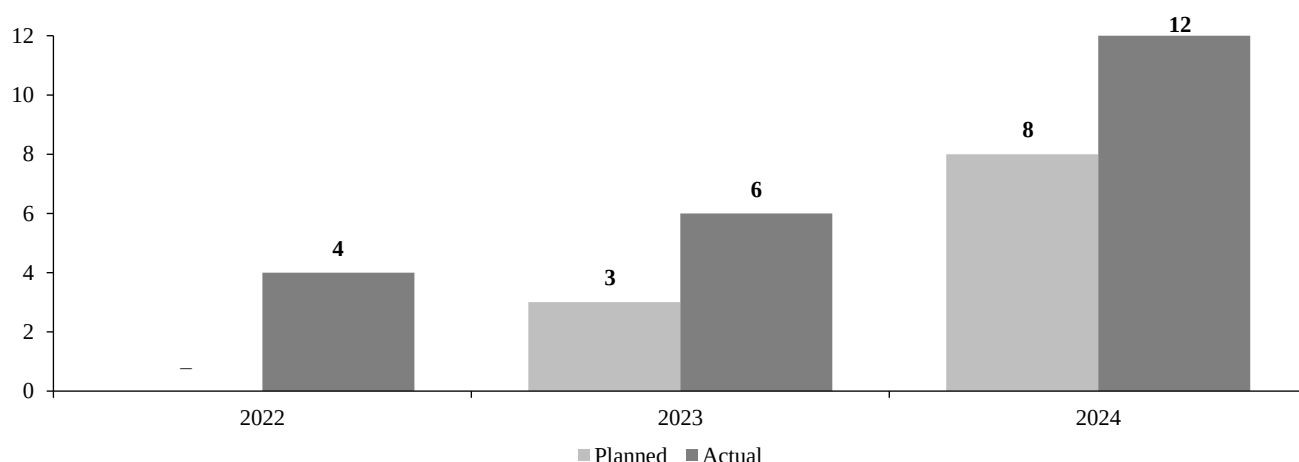
#### Subprogramme 3 Private sector development and finance

##### Result 1: increased commitment by members of ECA to liberalize air transport markets

- A.1 The subprogramme's work contributed to an additional six countries (Togo, Chad, Ghana, Mozambique, Niger and Gambia) aligning their bilateral air transport agreement with the Yamoussoukro Decision on air transport liberalization, airport security and air safety in the regions of the Economic Community of West African States, for a total of 12 countries, which exceeded the planned target of eight countries.
- A.2 Progress towards the objective is presented in the performance measure below (see figure A.I).

Figure A.I

**Number of countries aligning their bilateral air transport agreements with the Yamoussoukro Decision (cumulative)**



#### Deliverables

- A.3 Table A.1 lists all deliverables of the subprogramme.

Table A.1

**Deliverables for 2024, by category and subcategory**

| Category and subcategory                                                                                                                         | 2024<br>planned | 2024<br>actual |
|--------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                        |                 |                |
| <b>Parliamentary documentation</b> (number of documents)                                                                                         | —               | —              |
| 1. Report for the Conference of African Ministers of Finance, Planning, and Economic Development on recent private sector developments in Africa | —               | —              |

<sup>1</sup> The present annex shows the programme performance in 2024 of two subprogrammes that were discontinued as a result of the realignment of the programme structure for 2025 (see [A/79/6 \(Sect. 18\)](#), para. 18.5).

| Category and subcategory                                                                                                                                                                          | 2024<br>planned | 2024<br>actual |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----------------|
| <b>B. Generation and transfer of knowledge</b>                                                                                                                                                    |                 |                |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                                                                              | —               | —              |
| 2. On strengthening the capacity of members of ECA, regional organizations and institutions of higher learning to implement the African Union Declaration on Land Issues and Challenges in Africa | —               | —              |
| <b>Seminars, workshops and training events</b> (number of days)                                                                                                                                   | <b>9</b>        | <b>9</b>       |
| 3. Capacity development training workshops on public-private partnership structuring and management in Africa                                                                                     | 4               | 4              |
| 4. Workshop on infrastructure investment for investors from Africa and the United States of America (annual retreat)                                                                              | 5               | 5              |
| <b>Publications</b> (number of publications)                                                                                                                                                      | <b>6</b>        | <b>7</b>       |
| 5. On implications of the African Continental Free Trade Area for energy in Africa                                                                                                                | 1               | 1              |
| 6. On the regulatory framework for private sector investment in the energy sector                                                                                                                 | 1               | 2              |
| 7. On financing special economic zones: lessons and challenges                                                                                                                                    | 1               | 1              |
| 8. On public-private partnership frameworks in Africa                                                                                                                                             | 2               | 1              |
| 9. On new technologies and innovative trends in Africa                                                                                                                                            | 1               | 2              |
| <b>Technical materials</b> (number of materials)                                                                                                                                                  | <b>11</b>       | <b>9</b>       |
| 10. Modules on public-private partnership structuring and management in Africa                                                                                                                    | 6               | 4              |
| 11. On regulatory openness, attractiveness and readiness review methodology and tool for electricity investments                                                                                  | 1               | 4              |
| 12. On emerging issues and trends in new technologies and innovation in Africa                                                                                                                    | 2               | 1              |
| 13. On repurchase agreement markets among African regulators and market stakeholders                                                                                                              | 2               | —              |

## Subprogramme 5

### Technology, climate change and natural resources management

#### Result 1: members of ECA develop inclusive, climate-resilient and sustainable economies

- A.4 The subprogramme's work contributed to the integration by two countries (Liberia and Zimbabwe) of climate resilience and nationally determined contributions into national development policies and plans, which did not meet the planned target of four countries. The target was not met owing to challenges in mobilizing extrabudgetary resources to expand ECA support to additional countries.
- A.5 Progress towards the objective is presented in the performance measure below (see table A.2).

Table A.2  
Performance measure

| 2022 (actual)                                                                                                                                 | 2023 (actual)                                                                                    | 2024 (actual)                                                                                                                       |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------|
| Three countries (Eswatini, Morocco and Zimbabwe) engaged with the private sector in the implementation of nationally determined contributions | One country (Niger) integrated climate resilience in its national development policies and plans | Two additional countries implemented revised nationally determined contributions and promulgated low emissions development policies |

## Deliverables

- A.6 Table A.3 lists all deliverables of the subprogramme.

Table A.3

**Subprogramme 5: deliverables for 2024, by category and subcategory**

| <i>Category and subcategory</i>                                                                                                                                                                                                        | <i>2024<br/>planned</i> | <i>2024<br/>actual</i> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------|
| <b>A. Facilitation of the intergovernmental process and expert bodies</b>                                                                                                                                                              |                         |                        |
| <b>Parliamentary documentation</b> (number of documents)                                                                                                                                                                               | <b>1</b>                | <b>1</b>               |
| 1. Report on climate change, the environment and natural resources management for sustainable development                                                                                                                              | 1                       | 1                      |
| <b>Substantive services for meetings</b> (number of three-hour meetings)                                                                                                                                                               | –                       | –                      |
| 2. Committee on Climate Change, Blue Economy, Agriculture and Natural Resource Management                                                                                                                                              | –                       | –                      |
| <b>B. Generation and transfer of knowledge</b>                                                                                                                                                                                         |                         |                        |
| <b>Field and technical cooperation projects</b> (number of projects)                                                                                                                                                                   | <b>6</b>                | <b>1</b>               |
| 3. On strengthening capacity for climate research through the provision of grants to institutions, universities and other stakeholders to link climate research to development                                                         | –                       | –                      |
| 4. On land, agribusiness, land-based investment and infrastructure                                                                                                                                                                     | 6                       | 1                      |
| <b>Seminars, workshops and training events</b> (number of days)                                                                                                                                                                        | <b>1</b>                | <b>1</b>               |
| 5. Workshops on enhancing capacity in climate change, the green economy in the context of sustainable development and poverty eradication, natural resources and innovation and technology in Africa for scholars, fellows and interns | –                       | –                      |
| 6. Workshop on understanding and harnessing blue economy-related sectors                                                                                                                                                               | 1                       | 1                      |
| <b>Publications</b> (number of publications)                                                                                                                                                                                           | <b>4</b>                | <b>3</b>               |
| 7. Blue economy publications for each African subregion                                                                                                                                                                                | 1                       | 1                      |
| 8. Continental and subregional atlases on the blue economy and the great blue wall initiative                                                                                                                                          | 1                       | –                      |
| 9. On promising practices on strengthening women's land tenure security and access to productive resources                                                                                                                             | 1                       | 1                      |
| 10. On the assessment of risks to food system outcomes in Africa                                                                                                                                                                       | 1                       | 1                      |
| <b>Technical materials</b> (number of materials)                                                                                                                                                                                       | –                       | –                      |
| 11. Climate change and development in Africa after the COVID-19 pandemic                                                                                                                                                               | –                       | –                      |
| 12. Report on climate change and development in Africa, capturing the key messages and recommendations from the Conference on Climate Change and Development in Africa                                                                 | –                       | –                      |
| 13. Research paper on climate change and development in Africa                                                                                                                                                                         | –                       | –                      |
| 14. Methodological guidelines for assessments guiding investments to enhance resilience of ecosystems to climate change                                                                                                                | –                       | –                      |

## B. Proposed post and non-post resource requirements for 2026

### Overview

- 18.183 The Economic Commission for Africa (ECA) has embarked on the implementation of its realigned programme of work, as endorsed by its members at the fifty-sixth session of the Conference of African Ministers of Finance, Planning and Economic Development (resolutions [2024/2](#) and [2024/3](#)). The realignment was proposed as the result of a reflection and analysis that culminated in early 2024 and was focused on deriving lessons learned from the vulnerabilities exposed by the coronavirus disease (COVID-19) pandemic and the multiple crises facing the African continent. The ultimate goal of the realignment was to further streamline support provided by ECA to its 54 member States in addressing emerging priorities and challenges related to the timely and effective implementation of the 2030 Agenda and the second 10-year implementation plan of Agenda 2063. The realigned programme of work was presented in the proposed programme budget for 2025 and approved by the General Assembly in its resolution [79/247](#).
- 18.184 Armed with its realigned programme of work, and in line with the actions set out in the Pact for the Future, ECA decided to re-enforce its work on technology, innovation and digital transformation; poverty and social policy; data and statistics; financing for development; climate action and food security; and regional integration, economic diversification and sustainable industrialization. To that end, the importance of the new Technology, Innovation, Connectivity and Infrastructure Development Division was reaffirmed as key to the renewed commitment of ECA to the Sustainable Development Goals.
- 18.185 In support of the realignment efforts, ECA carried out a spending review pursuant to paragraph 20 of General Assembly resolution [77/262](#), as part of its proposed budget exercise for 2026, also taking into account the United Nations 2.0 initiative of the Secretary-General, in which he had advocated institutional transformation through renewed skills, processes and culture change to ensure stronger impacts and to adapt to future challenges and opportunities. The spending review process was accompanied by a joint integrated resource planning exercise whereby all programme managers came together to discuss and agree on how to secure an optimal distribution of human, material and financial resources (both regular and extrabudgetary) in support of the strategic priorities of ECA. The spending review incorporated results from an earlier workforce planning exercise and included an in-depth analysis of the latest post complement and functional profiles, as well as non-post resource types and distribution. Furthermore, the spending review process was designed to reflect the outcomes of the review of the support architecture of ECA by the Department of Operational Support.
- 18.186 As part of the spending review process, ECA has reprofiled vacancies resulting from retirements to enhance efficiency and ensure better alignment with the priorities of its member States. For instance, ECA has proposed the abolishment of a P-5 post in 2026 and, in its place, the creation of a P-3 and a National Professional Officer post to help to strengthen the Technology, Innovation, Connectivity and Infrastructure Development Division under subprogramme 3, in line with its strategic priorities. During the spending review, ECA identified the need for additional General Service posts: a Research Assistant for regional integration and trade, Photographers to strengthen digital communication and a Transport Assistant for the subregional office in West Africa. To fulfil those requirements without incurring additional costs, ECA proposes the reprofiling of existing posts. In that manner, ECA is progressing towards a leaner, more agile workforce, optimizing existing resources to enhance efficiency and meet future demands.
- 18.187 In addition, the spending review provided an opportunity to conduct a deeper review of non-post expenditure trends over the past five years, resulting in a proposal to realign requirements among non-post objects of expenditure, reflecting efficiencies and underutilization in relation to experts, contractual services and furniture and equipment. These efficiencies supported additional requirements under consultants, travel of staff and improvement of premises that are needed for 2026.

- 18.188 Furthermore, the spending review exercise, including the review and analysis of the Department of Operational Support, pointed to efficiencies that could be realized through the streamlining of staff functions to free up resources that could be redirected towards ECA strategic priorities, through the utilization of existing staff capacity to expand service provision beyond ECA to other Secretariat and United Nations system entities under the Secretariat's proposed common administrative platform for the Addis Ababa duty station and through the common back office system. Opportunities were examined for maximizing the utilization of the vehicle fleet by digitalizing service delivery, offering transport services to agencies, funds and programmes, leasing low-emission vehicles as part of its fleet and exploring additional efficiency opportunities within ECA, with other Secretariat entities and United Nations system organizations in Addis Ababa and in the regional office locations. To that effect, ECA has, for example, programmed the replacement of its fully depreciated vehicles beginning in 2027 through the use of the United Nations fleet. Additional responses to the findings under the spending review will form part of the future budget proposals of ECA.
- 18.189 ECA will further invest in innovative technologies, in line with the Global Digital Compact and the related efforts to further mainstream the Data Strategy of the Secretary-General for Action by Everyone, Everywhere. Doing so will allow ECA to improve its programme support processes and ensure efficiencies in its delivery of training and technical support to its member States through e-learning tools, digital platforms and other leading-edge technologies. On a related note, ECA will also expand its use of frontier technologies, such as artificial intelligence, in order to reimagine its knowledge management and communications strategies, with a view to amplifying the impact of its work.
- 18.190 The proposed regular budget resources for 2026, including the breakdown of resource changes, as applicable, are reflected in tables 18.36 to 18.41.

Table 18.36

**Overall: evolution of financial resources by object of expenditure**

(Thousands of United States dollars)

| Object of expenditure      | 2024<br>expenditure | 2025<br>approved | Changes                  |                          |               |                |              | 2026<br>estimate |
|----------------------------|---------------------|------------------|--------------------------|--------------------------|---------------|----------------|--------------|------------------|
|                            |                     |                  | Technical<br>adjustments | New/expanded<br>mandates | Other         | Total          | Percentage   |                  |
| Posts                      | 57 182.3            | 60 965.0         | —                        | —                        | 1 280.9       | 1 280.9        | 2.1          | 62 245.9         |
| Other staff costs          | 4 094.1             | 5 965.3          | —                        | —                        | (1 540.8)     | (1 540.8)      | (25.8)       | 4 424.5          |
| Hospitality                | 22.7                | 24.6             | —                        | —                        | —             | —              | —            | 24.6             |
| Consultants                | 2 142.3             | 1 283.6          | —                        | —                        | 322.4         | 322.4          | 25.1         | 1 606.0          |
| Experts                    | 1 497.5             | 2 760.6          | —                        | —                        | (194.1)       | (194.1)        | (7.0)        | 2 566.5          |
| Travel of staff            | 1 585.8             | 1 464.5          | —                        | —                        | 88.8          | 88.8           | 6.1          | 1 553.3          |
| Contractual services       | 7 836.1             | 9 194.9          | —                        | —                        | (299.2)       | (299.2)        | (3.3)        | 8 895.7          |
| General operating expenses | 6 850.4             | 6 783.2          | —                        | —                        | 168.8         | 168.8          | 2.5          | 6 952.0          |
| Supplies and materials     | 368.6               | 907.5            | —                        | —                        | (67.7)        | (67.7)         | (7.5)        | 839.8            |
| Furniture and equipment    | 2 319.0             | 3 202.7          | —                        | —                        | (123.8)       | (123.8)        | (3.9)        | 3 078.9          |
| Improvement of premises    | 389.3               | 71.9             | —                        | —                        | 135.5         | 135.5          | 188.5        | 207.4            |
| Grants and contributions   | 1 682.9             | 1 237.7          | (311.6)                  | —                        | 135.6         | (176.0)        | (14.2)       | 1 061.7          |
| Other                      | (1.2)               | —                | —                        | —                        | —             | —              | —            | —                |
| <b>Total</b>               | <b>85 969.5</b>     | <b>93 861.5</b>  | <b>(311.6)</b>           | <b>—</b>                 | <b>(93.6)</b> | <b>(405.2)</b> | <b>(0.4)</b> | <b>93 456.3</b>  |

Table 18.37

**Overall: proposed posts and post changes for 2026**

(Number of posts)

|                                                                     | <i>Number</i> | <i>Details</i>                                                                                                                                                                                                                                                                                                                                         |
|---------------------------------------------------------------------|---------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Approved for 2025                                                   | 534           | 1 USG, 2 D-2, 15 D-1, 43 P-5, 69 P-4, 76 P-3, 27 P-2/1, 17 NPO and 284 LL                                                                                                                                                                                                                                                                              |
| Establishment                                                       | 2             | 1 P-3 and 1 NPO in Addis Ababa (subprogramme 3)                                                                                                                                                                                                                                                                                                        |
| Abolishment                                                         | (3)           | 1 P-5 (subprogramme 3)<br>2 LL (programme support)                                                                                                                                                                                                                                                                                                     |
| Reclassification                                                    | –             | 1 P-4 (programme support)<br>2 LL (1 in subprogramme 9 and 1 in programme support)                                                                                                                                                                                                                                                                     |
| Reassignment                                                        | –             | 2 D-1 (1 in subprogramme 7, component 1, and 1 in subprogramme 9)<br>1 P-5 (executive direction and management)<br>1 P-4 (programme support)<br>2 P-3 (1 in subprogramme 1 and 1 in subprogramme 6)<br>6 LL (1 in subprogramme 2, 1 in subprogramme 3, 1 in subprogramme 7, component 1, 1 in subprogramme 7, component 2, and 2 in programme support) |
| Redeployment                                                        | –             | 1 P-5, 1 P-4, 1 P-2 and 2 LL (programme support)                                                                                                                                                                                                                                                                                                       |
| Conversion (from general temporary assistance to established posts) | 11            | 1 D-1, 1 P-5, 1 P-4, 1 P-3 and 2 NPO (subprogramme 8); and<br>1 P-3, 1 NPO and 3 LL (programme support)                                                                                                                                                                                                                                                |
| Proposed for 2026                                                   | 544           | 1 USG, 2 D-2, 16 D-1, 43 P-5, 71 P-4, 78 P-3, 27 P-2/1, 21 NPO and 285 LL                                                                                                                                                                                                                                                                              |

Table 18.38

**Overall: proposed posts by category and grade**

(Number of posts)

| Category and grade          | 2025 approved | Changes               |                       |       |       | 2026 proposed |
|-----------------------------|---------------|-----------------------|-----------------------|-------|-------|---------------|
|                             |               | Technical adjustments | New/expanded mandates | Other | Total |               |
| Professional and higher     |               |                       |                       |       |       |               |
| USG                         | 1             | —                     | —                     | —     | —     | 1             |
| D-2                         | 2             | —                     | —                     | —     | —     | 2             |
| D-1                         | 15            | —                     | —                     | 1     | 1     | 16            |
| P-5                         | 43            | —                     | —                     | —     | —     | 43            |
| P-4                         | 69            | —                     | —                     | 2     | 2     | 71            |
| P-3                         | 76            | —                     | —                     | 2     | 2     | 78            |
| P-2/1                       | 27            | —                     | —                     | —     | —     | 27            |
| Subtotal                    | 233           | —                     | —                     | 5     | 5     | 238           |
| General Service and related |               |                       |                       |       |       |               |
| NPO                         | 17            | —                     | —                     | 4     | 4     | 21            |
| LL                          | 284           | —                     | —                     | 1     | 1     | 285           |
| Subtotal                    | 301           | —                     | —                     | 5     | 5     | 306           |
| Total                       | 534           | —                     | —                     | 10    | 10    | 544           |

18.191 Additional details on the distribution of the proposed resources for 2026 are reflected in tables 18.39 to 18.41 and figure 18.XXX.

*Note:* The following abbreviations are used in tables and figures: GS (OL), General Service (Other level); LL, Local level; NPO, National Professional Officer; USG, Under-Secretary-General.

18.192 As shown in tables 18.39 (1) and 18.40 (1), the overall resources proposed for 2026 amount to \$93,456,300, reflecting a net decrease of \$405,200 (or 0.4 per cent) as compared with the approved budget for 2025. Resource changes result from technical adjustments and other changes. The proposed level of resources provides for the full, efficient and effective implementation of mandates.

Table 18.39

**Overall: evolution of financial resources by source of funding, component and subprogramme**

(Thousands of United States dollars)

(1) *Regular budget*

| Component/subprogramme                                                                | 2024<br>expenditure | 2025<br>approved | Changes                  |                              |               |                |              | 2026<br>estimate |
|---------------------------------------------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|---------------|----------------|--------------|------------------|
|                                                                                       |                     |                  | Technical<br>adjustments | New/<br>expanded<br>mandates | Other         | Total          | Percentage   |                  |
| A. Policymaking organs                                                                | 253.2               | 565.3            | —                        | —                            | —             | —              | —            | 565.3            |
| B. Executive direction and management                                                 | 9 536.0             | 10 023.3         | —                        | —                            | (84.3)        | —              | (0.8)        | 9 939.0          |
| C. Programme of work                                                                  |                     |                  |                          |                              |               |                |              |                  |
| <i>2024 programmatic structure (discontinued, realigned with other subprogrammes)</i> |                     |                  |                          |                              |               |                |              |                  |
| 3. Private sector development and finance                                             | 3 045.1             | —                | —                        | —                            | —             | —              | —            | —                |
| 5. Technology, climate and natural resources management                               | 3 257.0             | —                | —                        | —                            | —             | —              | —            | —                |
| <i>2025 and 2026 programmatic structure</i>                                           |                     |                  |                          |                              |               |                |              |                  |
| 1. Macroeconomic policy, finance and governance                                       | 3 855.2             | 4 701.6          | —                        | —                            | —             | —              | —            | 4 701.6          |
| 2. Regional integration and trade                                                     | 3 485.0             | 3 586.3          | —                        | —                            | 45.3          | 45.3           | 1.3          | 3 631.6          |
| 3. Technology, innovation, connectivity and infrastructure development                | —                   | 2 617.2          | —                        | —                            | —             | —              | —            | 2 617.2          |
| 4. Data and statistics                                                                | 5 677.3             | 5 352.4          | —                        | —                            | —             | —              | —            | 5 352.4          |
| 5. Climate change, food security and natural resources                                | —                   | 3 424.2          | —                        | —                            | —             | —              | —            | 3 424.2          |
| 6. Gender equality and women's empowerment                                            | 1 069.5             | 1 164.2          | —                        | —                            | —             | —              | —            | 1 164.2          |
| 7. Subregional activities for development                                             |                     |                  |                          |                              |               |                |              |                  |
| (a) Subregional activities in North Africa                                            | 3 392.3             | 3 542.3          | —                        | —                            | —             | —              | —            | 3 542.3          |
| (b) Subregional activities in West Africa                                             | 2 864.2             | 3 532.3          | —                        | —                            | —             | —              | —            | 3 532.3          |
| (c) Subregional activities in Central Africa                                          | 3 591.0             | 4 504.0          | —                        | —                            | —             | —              | —            | 4 504.0          |
| (d) Subregional activities in East Africa                                             | 2 872.4             | 3 666.9          | —                        | —                            | —             | —              | —            | 3 666.9          |
| (e) Subregional activities in Southern Africa                                         | 3 168.6             | 3 660.9          | —                        | —                            | —             | —              | —            | 3 660.9          |
| <b>Subtotal, subprogramme 7</b>                                                       | <b>15 888.5</b>     | <b>18 906.4</b>  | —                        | —                            | —             | —              | —            | <b>18 906.4</b>  |
| 8. Economic development and planning                                                  | 1 990.1             | 2 895.7          | —                        | —                            | 46.6          | 46.6           | 1.6          | 2 942.3          |
| 9. Poverty, inequality and social policy                                              | 3 518.0             | 3 863.7          | —                        | —                            | —             | —              | —            | 3 863.7          |
| <b>Subtotal, C</b>                                                                    | <b>41 785.7</b>     | <b>46 511.7</b>  | —                        | —                            | —             | —              | —            | <b>46 603.6</b>  |
| D. Programme support                                                                  | 34 433.6            | 36 761.2         | (311.6)                  | —                            | (101.2)       | (412.8)        | (1.1)        | 36 348.4         |
| <b>Subtotal, 1</b>                                                                    | <b>86 008.5</b>     | <b>93 861.5</b>  | <b>(311.6)</b>           | —                            | <b>(93.6)</b> | <b>(405.2)</b> | <b>(0.4)</b> | <b>93 456.3</b>  |

## (2) Extrabudgetary

| Component/subprogramme                                                                | 2024<br>expenditure | 2025<br>estimate | Change           | Percentage    | 2026<br>estimate |
|---------------------------------------------------------------------------------------|---------------------|------------------|------------------|---------------|------------------|
| A. Policymaking organs                                                                | –                   | –                | –                | –             | –                |
| B. Executive direction and management                                                 | 1 509.3             | 834.8            | (213.3)          | (25.6)        | 621.5            |
| C. Programme of work                                                                  |                     |                  |                  |               |                  |
| <i>2024 programmatic structure (discontinued, realigned with other subprogrammes)</i> |                     |                  |                  |               |                  |
| 3. Private sector development and finance                                             | 926.0               | –                | –                | –             | –                |
| 5. Technology, climate and natural resources management                               | 3 447.0             | –                | –                | –             | –                |
| <i>2025 and 2026 programmatic structure</i>                                           |                     |                  |                  |               |                  |
| 1. Macroeconomic policy, finance and governance                                       | 545.7               | 1 508.6          | (762.2)          | 50.5          | 746.4            |
| 2. Regional integration and trade                                                     | 4 637.5             | 3 387.1          | (2 418.9)        | (71.4)        | 968.2            |
| 3. Technology, innovation, connectivity and infrastructure development                | –                   | 491.0            | (281.0)          | (57.2)        | 210.0            |
| 4. Data and statistics                                                                | 2 641.8             | 2 766.4          | (1 810.9)        | (65.5)        | 955.5            |
| 5. Climate change, food security and natural resources                                | –                   | 5 567.5          | (1 487.4)        | (26.7)        | 4 080.1          |
| 6. Gender equality and women's empowerment                                            | –                   | –                | –                | –             | –                |
| 7. Subregional activities for development                                             |                     |                  |                  |               |                  |
| (a) Subregional activities in North Africa                                            | 21.1                | 866.8            | (866.8)          | (100.0)       | –                |
| (b) Subregional activities in West Africa                                             | 130.4               | 42.6             | (42.6)           | (100.0)       | –                |
| (c) Subregional activities in Central Africa                                          | –                   | –                | –                | –             | –                |
| (d) Subregional activities in East Africa                                             | 454.1               | 413.0            | (413.0)          | (100.0)       | –                |
| (e) Subregional activities in Southern Africa                                         | 3.8                 | 207.4            | (207.4)          | (100.0)       | –                |
| <b>Subtotal, subprogramme 7</b>                                                       | <b>609.4</b>        | <b>1 529.8</b>   | <b>(1 529.8)</b> | <b>(100)</b>  | <b>–</b>         |
| 8. Economic development and planning                                                  | 1 633.0             | 2 603.4          | (126.7)          | (4.9)         | 2 476.7          |
| 9. Poverty, inequality and social policy                                              | 578.2               | 1 075.6          | (1 075.6)        | (100.0)       | –                |
| <b>Subtotal, C</b>                                                                    | <b>15 018.6</b>     | <b>18 929.4</b>  | <b>(9 492.5)</b> | <b>(50.1)</b> | <b>9 436.9</b>   |
| D. Programme support                                                                  | 7 046.4             | 6 712.5          | 416.7            | 6.2           | 7 129.2          |
| <b>Subtotal, 2</b>                                                                    | <b>23 574.3</b>     | <b>26 476.7</b>  | <b>(9 289.1)</b> | <b>(35.1)</b> | <b>17 187.6</b>  |
| <b>Total (1+2)</b>                                                                    | <b>109 582.8</b>    | <b>120 338.2</b> | <b>(9 694.3)</b> | <b>(8.1)</b>  | <b>110 643.9</b> |

Table 18.40

**Overall: proposed posts for 2026 by source of funding, component and subprogramme**

(Number of posts)

(1) *Regular budget*

| Component/subprogramme                                                 | 2025<br>approved | Changes                  |                          |           |           | 2026<br>proposed |
|------------------------------------------------------------------------|------------------|--------------------------|--------------------------|-----------|-----------|------------------|
|                                                                        |                  | Technical<br>adjustments | New/expanded<br>mandates | Other     | Total     |                  |
| A. Policymaking organs                                                 | —                | —                        | —                        | —         | —         | —                |
| B. Executive direction and management                                  | 53               | —                        | —                        | (1)       | —         | 52               |
| C. Programme of work                                                   |                  |                          |                          |           |           |                  |
| 1. Macroeconomic policy, finance and governance                        | 28               | —                        | —                        | —         | —         | 28               |
| 2. Regional integration and trade                                      | 22               | —                        | —                        | 1         | 1         | 23               |
| 3. Technology, innovation, connectivity and infrastructure development | 17               | —                        | —                        | 1         | 1         | 18               |
| 4. Data and statistics                                                 | 36               | —                        | —                        | —         | —         | 36               |
| 5. Climate change, food security and natural resources                 | 18               | —                        | —                        | —         | —         | 18               |
| 6. Gender equality and women's empowerment                             | 6                | —                        | —                        | —         | —         | 6                |
| 7. Subregional activities for development                              |                  |                          |                          |           |           |                  |
| (a) Subregional activities in North Africa                             | 19               | —                        | —                        | —         | —         | 19               |
| (b) Subregional activities in West Africa                              | 18               | —                        | —                        | —         | —         | 18               |
| (c) Subregional activities in Central Africa                           | 23               | —                        | —                        | —         | —         | 23               |
| (d) Subregional activities in East Africa                              | 20               | —                        | —                        | —         | —         | 20               |
| (e) Subregional activities in Southern Africa                          | 20               | —                        | —                        | —         | —         | 20               |
| <b>Subtotal, subprogramme 7</b>                                        | <b>100</b>       | —                        | —                        | —         | —         | <b>100</b>       |
| 8. Economic development and planning                                   | —                | —                        | —                        | 6         | 6         | 6                |
| 9. Poverty, inequality and social policy                               | 21               | —                        | —                        | —         | —         | 21               |
| <b>Subtotal, C</b>                                                     | <b>248</b>       | —                        | —                        | <b>7</b>  | <b>7</b>  | <b>255</b>       |
| D. Programme support                                                   | 233              | —                        | —                        | 3         | 3         | 236              |
| <b>Subtotal, 1</b>                                                     | <b>534</b>       | —                        | —                        | <b>10</b> | <b>10</b> | <b>544</b>       |

(2) *Extrabudgetary*

| Component/subprogramme                                                 | 2025<br>estimate | Change | 2026<br>estimate |
|------------------------------------------------------------------------|------------------|--------|------------------|
| A. Policymaking organs                                                 | —                | —      | —                |
| B. Executive direction and management                                  | 4                | —      | 4                |
| C. Programme of work                                                   |                  |        |                  |
| 1. Macroeconomic policy, finance and governance                        | —                | —      | —                |
| 2. Regional integration and trade                                      | 4                | —      | 4                |
| 3. Technology, innovation, connectivity and infrastructure development | —                | —      | —                |
| 4. Data and statistics                                                 | 4                | —      | 4                |

**Section 18      Economic and social development in Africa**

| <i>Component/subprogramme</i>                          | <i>2025<br/>estimate</i> | <i>Change</i> | <i>2026<br/>estimate</i> |
|--------------------------------------------------------|--------------------------|---------------|--------------------------|
| 5. Climate change, food security and natural resources | 4                        | —             | 4                        |
| 6. Gender equality and women's empowerment             | —                        | —             | —                        |
| 7. Subregional activities for development              |                          |               |                          |
| (a) Subregional activities in North Africa             | —                        | —             | —                        |
| (b) Subregional activities in West Africa              | —                        | —             | —                        |
| (c) Subregional activities in Central Africa           | —                        | —             | —                        |
| (d) Subregional activities in East Africa              | —                        | —             | —                        |
| (e) Subregional activities in Southern Africa          | —                        | —             | —                        |
| <b>Subtotal, subprogramme 7</b>                        | <b>—</b>                 | <b>—</b>      | <b>—</b>                 |
| 8. Economic development and planning                   | 20                       | —             | 20                       |
| 9. Poverty, inequality and social policy               | —                        | —             | —                        |
| <b>Subtotal, C</b>                                     | <b>32</b>                | <b>—</b>      | <b>32</b>                |
| D. Programme support                                   | 39                       | —             | 39                       |
| <b>Subtotal, 2</b>                                     | <b>75<sup>a</sup></b>    | <b>—</b>      | <b>75</b>                |
| <b>Total (1+2)</b>                                     | <b>609</b>               | <b>10</b>     | <b>619</b>               |

<sup>a</sup> Adjusted to include extrabudgetary posts for 2025.

Table 18.41

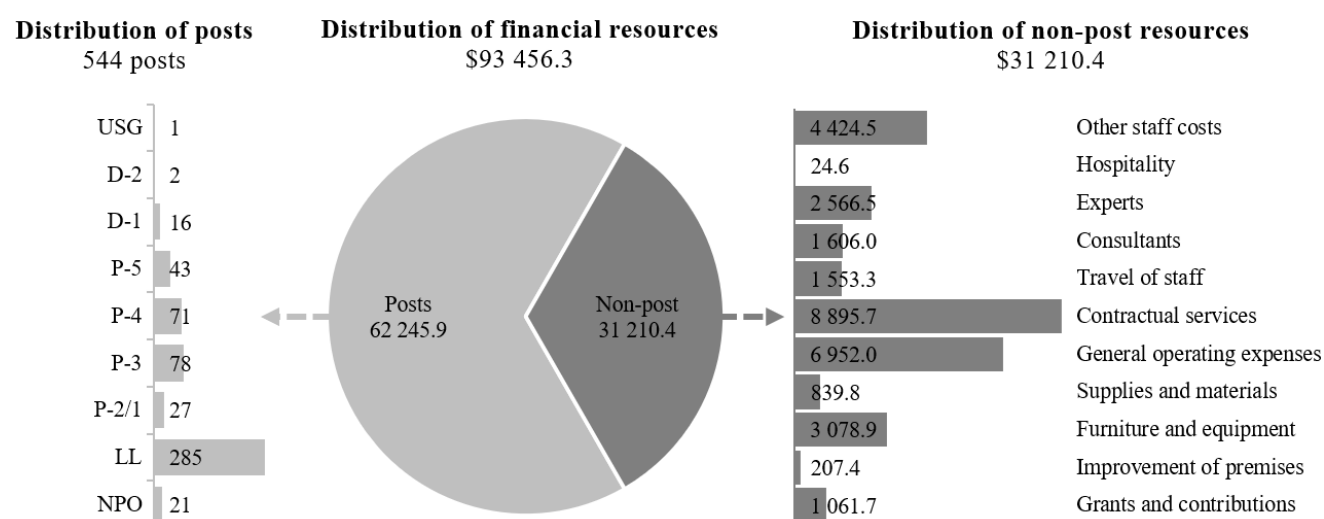
**Overall: evolution of financial and post resources**

(Thousands of United States dollars/number of posts)

|                                                     | 2024<br>expenditure | 2025<br>approved | Changes                  |                          |           |           |            | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|--------------------------|-----------|-----------|------------|------------------|
|                                                     |                     |                  | Technical<br>adjustments | New/expanded<br>mandates | Other     | Total     | Percentage |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                          |           |           |            |                  |
| Posts                                               | 57 182.3            | 60 965.0         | —                        | —                        | 1 280.9   | 1 280.9   | 2.1        | 62 245.9         |
| Non-post                                            | 28 787.2            | 32 896.5         | (311.6)                  | —                        | (1 374.5) | (1 686.1) | (5.1)      | 31 210.4         |
| Total                                               | 85 969.5            | 93 861.5         | (311.6)                  | —                        | (93.6)    | (405.2)   | (0.4)      | 93 456.3         |
| Post resources by category                          |                     |                  |                          |                          |           |           |            |                  |
| Professional and higher                             |                     | 233              | —                        | —                        | 5         | 5         | 2.1        | 238              |
| General Service and related                         |                     | 301              | —                        | —                        | 5         | 5         | 1.7        | 306              |
| Total                                               |                     | 534              | —                        | —                        | 10        | 10        | 1.9        | 544              |

Figure 18.XXX  
Distribution of proposed resources for 2026

(Number of posts/thousands of United States dollars)



## Explanation of variances by factor, component and subprogramme

### Overall resource changes

#### Technical adjustments

- 18.193 As shown in table 18.39 (1), resource changes reflect a decrease of \$311,600 under programme support and are related to the removal of non-recurrent requirements under grants and contributions for the Africa Hall project, as approved by the General Assembly for 2025 in its resolution [79/258](#). Owing to the completion of the project, there are no resource requirements for 2026.

#### Other changes

- 18.194 As shown in table 18.39 (1), resource changes under other changes reflect a net decrease of \$93,600. The changes will be cost-neutral overall, once the impact on the programme budget for 2027 is taken into account, except for an increase of \$22,100 under contractual services related to the higher standard price of the core software package for non-field personnel outside United Nations Headquarters. More information is provided in subparagraph (k) below. The changes include: the transfer of post resources between executive direction and management and subprogramme 2; a net increase of \$46,600 under subprogramme 8, relating mainly to additional support for statutory sessions of the African Institute for Economic Development and Planning; a net decrease of \$101,200 under programme support, related mainly to reductions in contractual services due to reassessed needs and past underutilization, including as a result of the digitization of documents and workshop materials; and the realignments resulting from the spending review, including the conversion of long-term general temporary assistance positions to posts in order to strengthen mandate delivery in priority areas, and realignments of requirements among non-post objects of expenditure, reflecting efficiencies and underutilization under experts, contractual services and furniture and equipment that supported additional requirements under consultants, travel of staff and improvement of premises, as follows:

- (a) An increase of \$1,280,900 under posts and a reduction of \$1,540,800 under other staff costs, which relate mainly to the conversion of 11 general temporary assistance positions to posts and a reduced dependence on temporary staff due to internal restructuring resulting from the spending review;

- (b) An increase of \$322,400 under consultants, which relates mainly to additional requirements for specialized expertise in addressing the programmatic complexities of subprogramme 5 with regard to meeting key deliverables;
- (c) A decrease of \$194,100 under experts, resulting from a reduction in in-person meetings and an increased use of virtual platforms;
- (d) An increase of \$88,800 under travel of staff, which relates to required in-person travel, in particular to areas where Internet access is still a challenge;
- (e) A decrease of \$299,200 under contractual services, due mainly to reassessed needs and past underutilization, including the digitization of documents and workshop materials;
- (f) An increase of \$168,800 under general operating expenses, which relates mainly to increases in non-discretionary expenditure, such as for fuel, water and electricity;
- (g) A decrease of \$67,700 under supplies and materials, which relates mainly to the transition to digital workflows and to sustainability and paperless initiatives;
- (h) A decrease of \$123,800 under furniture and equipment, which relates mainly to reduced procurement needs based on the current inventory;
- (i) An increase of \$135,500 under improvement of premises, which relates mainly to scheduled maintenance aimed at ensuring workplace safety and functionality;
- (j) An increase of \$135,600 under grants and contribution, which relates mainly to support for statutory sessions of the African Institute for Economic Development and Planning and support for the subregional office in North Africa;
- (k) A net decrease of \$93,600, which takes into account the future increase of \$115,700 that will be reflected as a technical adjustment in the proposed programme budget for 2027 for the normalization of the costing for two new posts (1 P-3 and 1 National Professional Officer) proposed for establishment in 2026 and subject to a 50 per cent vacancy rate for the first year, in line with the established practice. The decrease also takes into account the net increase of \$22,100 under contractual services related to the higher standard price of the core software package.

#### **Extrabudgetary resources**

- 18.195 As reflected in tables 18.39 (2) and 18.40 (2), extrabudgetary resources amount to \$17,187,600, reflecting a decrease of \$9,289,100 (35.1 per cent), which is due mainly to the completion of a large number of projects, in particular in the area of regional integration and trade, and anticipated reductions by the largest ECA donors. The extrabudgetary resources would complement regular budget resources and would be used mainly to provide for 75 posts (1 D-1, 1 P-4, 5 P-3, 14 National Professional Officer and 54 Local Level) to perform mainly the functions of providing technical expertise and management and administrative support for technical cooperation projects and the office operations of ECA. In addition, non-post resources would be used mainly to provide for financing technical cooperation activities in order to build the capacities of member States in areas such as enhancing regional cooperation and integration through increased trade flows, the implementation of the African Union digital trade architecture and the promotion of regional value chains.
- 18.196 The extrabudgetary resources under this section are subject to the oversight of the Executive Secretary of ECA, who has delegated authority from the Secretary-General.

#### **Policymaking organs**

- 18.197 The resources proposed under this component would provide for the policymaking organs as shown in table 18.42.

**Table 18.42**  
**Policymaking organs**

(Thousands of United States dollars)

| <i>Policymaking organ</i>                                                                                     | <i>Additional information</i>                                                                                                                                                                                                   | <i>2025 approved</i>                              | <i>2026 estimate</i>                              |
|---------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|---------------------------------------------------|
| Conference of African Ministers of Finance, Planning and Economic Development                                 | Mandate: Economic and Social Council resolution <a href="#">671 A (XXV)</a> of 29 April 1958<br>Membership: 54 government officials<br>Number of sessions in 2025: 1<br>Number of sessions in 2026: 1                           | 288.0                                             | 288.0                                             |
| Intergovernmental Committee of Senior Officials and Experts                                                   | Mandate: Economic and Social Council resolution <a href="#">671 A (XXV)</a> of 29 April 1958 and subsequent amendments<br>Membership: 54 government officials<br>Number of sessions in 2025: 1<br>Number of sessions in 2026: 1 | Included in the budget of the subregional offices | Included in the budget of the subregional offices |
| Committee on Economic Governance                                                                              | Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019<br>Membership: 54 government officials<br>Number of sessions in 2025: 1<br>Number of sessions in 2026: 1                                          | 52.0                                              | 52.0                                              |
| Committee on Statistics and Data                                                                              | Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019<br>Membership: 54 government officials<br>Number of sessions in 2025: 1<br>Number of sessions in 2026: 1                                          | 85.0                                              | 85.0                                              |
| Committee on Private Sector Development, Regional Integration, Trade, Infrastructure, Industry and Technology | Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019<br>Membership: 54 government officials<br>Number of sessions in 2025: 1<br>Number of sessions in 2026: 1                                          | 52.0                                              | 52.0                                              |
| Committee on Climate Change, Blue Economy, Agriculture and Natural Resource Management                        | Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019<br>Membership: 54 government officials<br>Number of sessions in 2025: 1<br>Number of sessions in 2026: 1                                          | 52.0                                              | 52.0                                              |
| Committee on Social Development, Poverty and Gender                                                           | Mandate: Economic Commission for Africa resolution 966 (LII) of 26 March 2019<br>Membership: 54 government officials<br>Number of sessions in 2025: 1<br>Number of sessions in 2026: 1                                          | 36.3                                              | 36.3                                              |
| <b>Total</b>                                                                                                  |                                                                                                                                                                                                                                 | <b>565.3</b>                                      | <b>565.3</b>                                      |

18.198    The proposed regular budget resources for 2026 amount to \$565,300 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.43 and figure 18.XXXI.

Table 18.43

**Policymaking organs: evolution of financial resources**

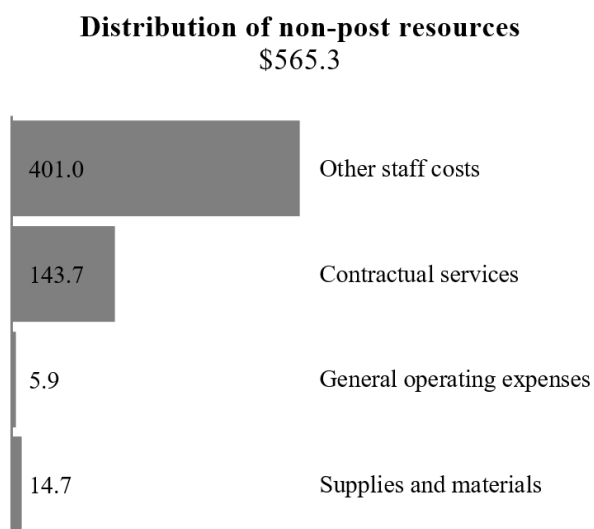
(Thousands of United States dollars/number of posts)

|                                                     | 2024<br>expenditure | 2025<br>approved | Changes                  |                          |       |   | Total | Percentage | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|--------------------------|-------|---|-------|------------|------------------|
|                                                     |                     |                  | Technical<br>adjustments | New/expanded<br>mandates | Other |   |       |            |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                          |       |   |       |            |                  |
| Non-post                                            | 253.2               | 565.3            | —                        | —                        | —     | — | —     | —          | 565.3            |
| Total                                               | 253.2               | 565.3            | —                        | —                        | —     | — | —     | —          | 565.3            |

Figure 18.XXXI

**Policymaking organs: distribution of proposed resources for 2026**

(Number of posts/thousands of United States dollars)

**Executive direction and management**

- 18.199 The executive direction and management component comprises the Office of the Executive Secretary; the Office of the Deputy Executive Secretary (Programmes); the Office of the Deputy Executive Secretary (Programme Support); the Strategic Planning, Oversight and Results Division; the Partnerships and Resource Mobilization Section; the Unit of the Secretary to the Commission; the External Communications and Media Relations Section; and business continuity.
- 18.200 The main responsibilities of the executive direction and management component are:
- (a) Maintaining and managing effective partnerships and collaborating with major African organizations;
  - (b) Ensuring that the development priorities and positions of Africa on critical issues are reflected at the global level;
  - (c) Determining the overall strategic direction and management of the ECA secretariat, ensuring the optimal use of resources in line with best practices and promoting environmental sustainability and disability inclusion.
- 18.201 In accordance with the 2030 Agenda, in particular target 12.6 of the Sustainable Development Goals, in which organizations are encouraged to integrate sustainability information into their reporting

cycles, and in compliance with the cross-cutting mandate set out in paragraph 19 of General Assembly resolution [72/219](#), ECA is integrating environmental management practices into its operations. In 2026, ECA will continue to reduce its greenhouse gas footprint and will maintain its greenhouse gas neutrality by offsetting its remaining footprint.

- 18.202 Information on the timely submission of documentation and advance booking for air travel is reflected in table 18.44. ECA is endeavouring to redouble its efforts to plan well in advance and raise the awareness of programme managers and member State focal points on the importance of early nomination of travellers and the policy regarding advance booking. In addition, ECA continues its corporate agreement with the airlines, which provides for extended ticketing time limits, thus mitigating the impact on the additional cost of late purchases and ensuring compliance in the future.

Table 18.44  
**Compliance rate**  
(Percentage)

|                                                                            | 2022<br>actual | 2023<br>actual | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|----------------------------------------------------------------------------|----------------|----------------|----------------|-----------------|-----------------|
| Timely submission of documentation                                         | 39             | 80             | 81             | 100             | 100             |
| Air tickets purchased at least two weeks before the commencement of travel | 8              | 23             | 43             | 100             | 100             |

- 18.203 The proposed regular budget resources for 2026 amount to \$9,939,000 and reflect a decrease of \$84,300 compared with the approved budget for 2025. The proposed change is explained in paragraph 18.194. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.45 and figure 18.XXXII.

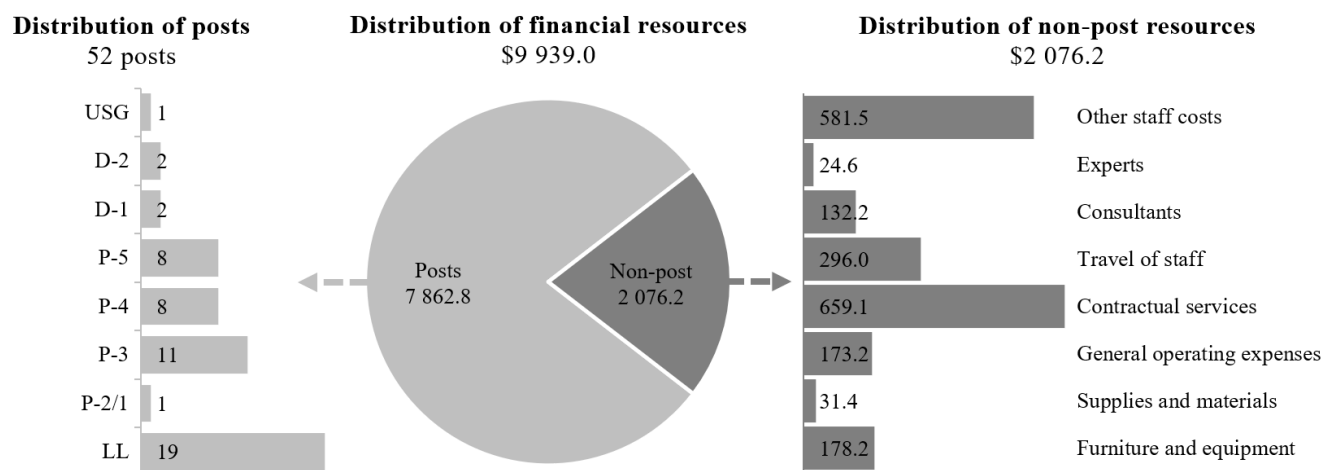
Table 18.45  
**Executive direction and management: evolution of financial and post resources**  
(Thousands of United States dollars/number of posts)

|                                                     | 2024<br>expenditure | 2025<br>approved | Changes                  |                          |        |        |            | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|--------------------------|--------|--------|------------|------------------|
|                                                     |                     |                  | Technical<br>adjustments | New/expanded<br>mandates | Other  | Total  | Percentage |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                          |        |        |            |                  |
| Posts                                               | 7 261.5             | 7 908.1          | –                        | –                        | (45.3) | (45.3) | 1.2        | 7 862.8          |
| Non-post                                            | 2 274.5             | 2 115.2          | –                        | –                        | (39.0) | (39.0) | (4.5)      | 2 076.2          |
| Total                                               | 9 536.0             | 10 023.3         | –                        | –                        | (84.3) | (84.3) | –          | 9 939.0          |
| Post resources by category                          |                     |                  |                          |                          |        |        |            |                  |
| Professional and higher                             |                     | 33               | –                        | –                        | –      | –      | –          | 33               |
| General Service and related                         |                     | 20               | –                        | –                        | (1)    | (1)    | (5.0)      | 19               |
| Total                                               |                     | 53               | –                        | –                        | (1)    | (1)    | (1.9)      | 52               |

Figure 18.XXXII

**Executive direction and management: distribution of proposed resources for 2026**

(Number of posts/thousands of United States dollars)

**Programme of work****Subprogramme 1****Macroeconomic policy, finance and governance**

18.204 The proposed regular budget resources for 2026 amount to \$4,701,600 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.46 and figure 18.XXXIII.

Table 18.46

**Subprogramme 1: evolution of financial and post resources**

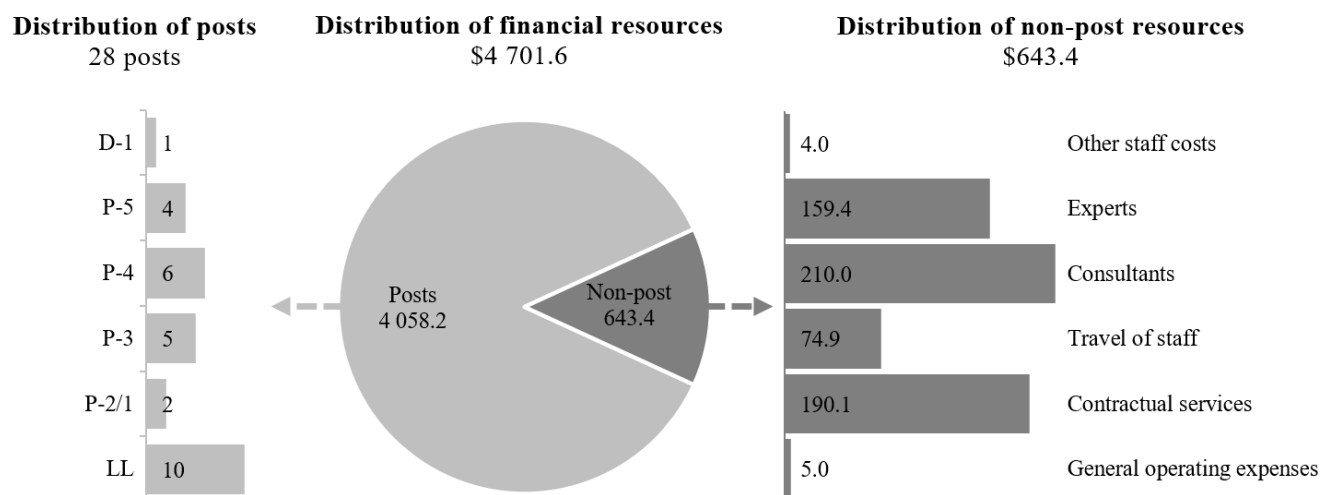
(Thousands of United States dollars/number of posts)

|                                                     | 2024<br>expenditure | 2025<br>approved | Changes                  |                          |       |   | Total | Percentage | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|--------------------------|-------|---|-------|------------|------------------|
|                                                     |                     |                  | Technical<br>adjustments | New/expanded<br>mandates | Other |   |       |            |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                          |       |   |       |            |                  |
| Posts                                               | 3 512.3             | 4 058.2          | —                        | —                        | —     | — | —     | —          | 4 058.2          |
| Non-post                                            | 343.0               | 643.4            | —                        | —                        | —     | — | —     | —          | 643.4            |
| Total                                               | 3 855.3             | 4 701.6          | —                        | —                        | —     | — | —     | —          | 4 701.6          |
| Post resources by category                          |                     |                  |                          |                          |       |   |       |            |                  |
| Professional and higher                             |                     | 18               | —                        | —                        | —     | — | —     | —          | 18               |
| General Service and related                         |                     | 10               | —                        | —                        | —     | — | —     | —          | 10               |
| Total                                               |                     | 28               | —                        | —                        | —     | — | —     | —          | 28               |

Figure 18.XXXIII

**Subprogramme 1: distribution of proposed resources for 2026**

(Number of posts/thousands of United States dollars)



**Subprogramme 2  
Regional integration and trade**

18.205 The proposed regular budget resources for 2026 amount to \$3,631,600 and reflect an increase of \$45,300 compared with the approved budget for 2025. The proposed change is explained in paragraph 18.194. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.47 and figure 18.XXXIV.

Table 18.47

**Subprogramme 2: evolution of financial and post resources**

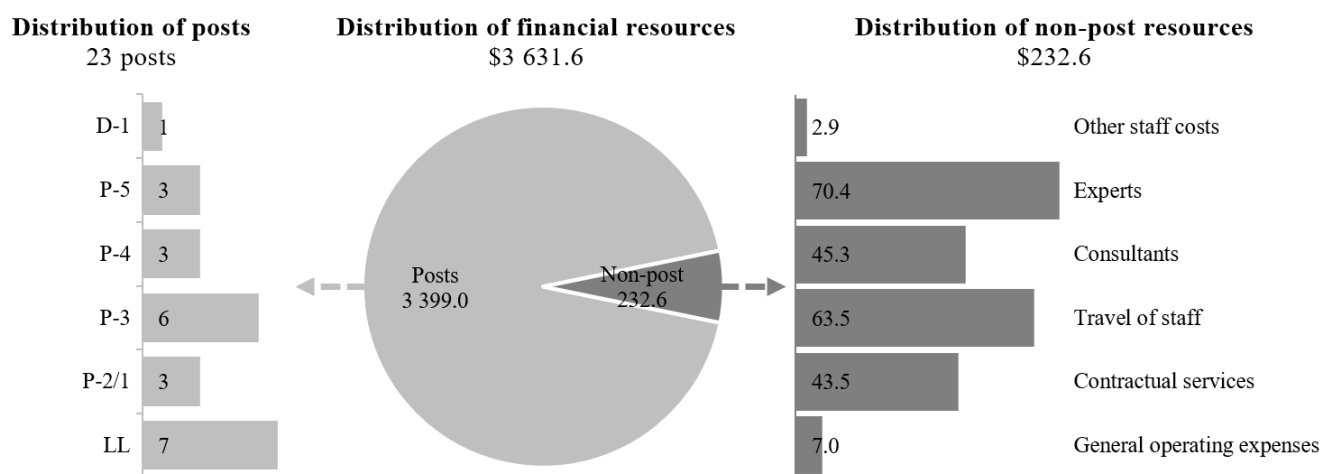
(Thousands of United States dollars/number of posts)

|                                                     | Changes             |                  |                          |                              |             |             |            | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|-------------|-------------|------------|------------------|
|                                                     | 2024<br>expenditure | 2025<br>approved | Technical<br>adjustments | New/<br>expanded<br>mandates | Other       | Total       | Percentage |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                              |             |             |            |                  |
| Posts                                               | 3 327.2             | 3 353.7          | —                        | —                            | 45.3        | 45.3        | 1.4        | 3 399.0          |
| Non-post                                            | 157.8               | 232.6            | —                        | —                            | —           | —           | —          | 232.6            |
| <b>Total</b>                                        | <b>3 485.0</b>      | <b>3 586.3</b>   | <b>—</b>                 | <b>—</b>                     | <b>45.3</b> | <b>45.3</b> | <b>1.3</b> | <b>3 631.6</b>   |
| Post resources by category                          |                     |                  |                          |                              |             |             |            |                  |
| Professional and higher                             |                     | 16               | —                        | —                            | —           | —           | —          | 16               |
| General Service and related                         |                     | 6                | —                        | —                            | 1           | 1           | 16.7       | 7                |
| <b>Total</b>                                        |                     | <b>22</b>        | <b>—</b>                 | <b>—</b>                     | <b>1</b>    | <b>1</b>    | <b>4.5</b> | <b>23</b>        |

Figure 18.XXXIV

**Subprogramme 2: distribution of proposed resources for 2026**

(Number of posts/thousands of United States dollars)

**Subprogramme 3****Technology, innovation, connectivity and infrastructure development**

18.206 The proposed regular budget resources for 2026 amount to \$2,617,200 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.48 and figure 18.XXXV.

Table 18.48

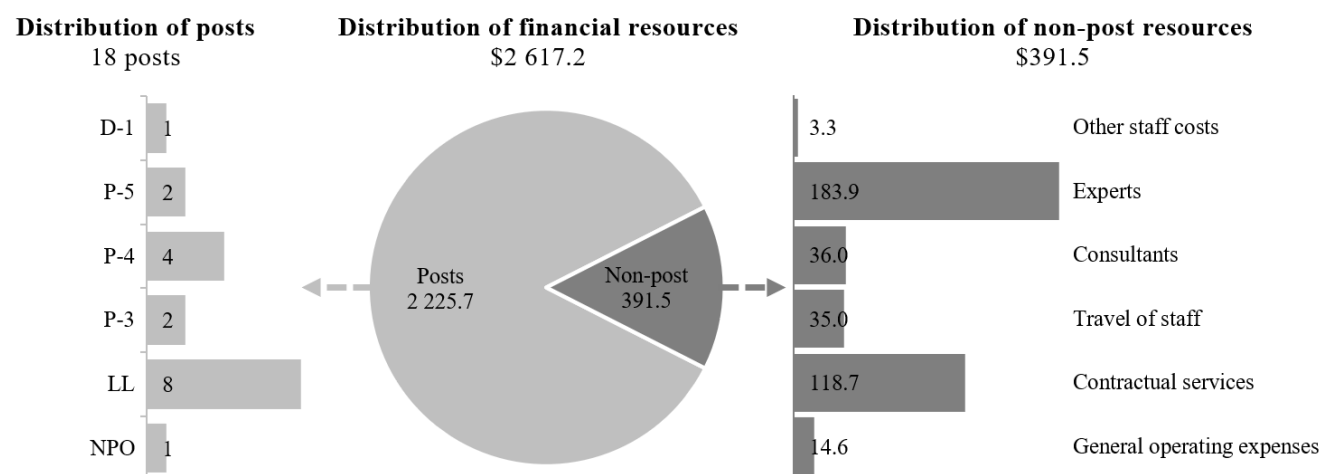
**Subprogramme 3: evolution of financial and post resource**

|                                                     | 2024<br>expenditure | 2025<br>approved | Changes                  |                              |          |          |            | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|----------|----------|------------|------------------|
|                                                     |                     |                  | Technical<br>adjustments | New/<br>expanded<br>mandates | Other    | Total    | Percentage |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                              |          |          |            |                  |
| Posts                                               | —                   | 2 313.7          | —                        | —                            | (88.0)   | (88.0)   | (3.8)      | 2 225.7          |
| Non-post                                            | —                   | 303.5            | —                        | —                            | 88.0     | 88.0     | 29.0       | 391.5            |
| <b>Total</b>                                        | <b>—</b>            | <b>2 617.2</b>   | <b>—</b>                 | <b>—</b>                     | <b>—</b> | <b>—</b> | <b>—</b>   | <b>2 617.2</b>   |
| Post resources by category                          |                     |                  |                          |                              |          |          |            |                  |
| Professional and higher                             |                     | 9                | —                        | —                            | —        | —        | —          | 9                |
| General Service and related                         |                     | 8                | —                        | —                            | 1        | 1        | 12.5       | 9                |
| <b>Total</b>                                        |                     | <b>17</b>        | <b>—</b>                 | <b>—</b>                     | <b>1</b> | <b>1</b> | <b>5.9</b> | <b>18</b>        |

Figure 18.XXXV

**Subprogramme 3: distribution of proposed resources for 2026**

(Number of posts/thousands of United States dollars)


**Subprogramme 4  
Data and statistics**

18.207 The proposed regular budget resources for 2026 amount to \$5,352,400 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.49 and figure 18.XXXVI.

Table 18.49

**Subprogramme 4: evolution of financial and post resources**

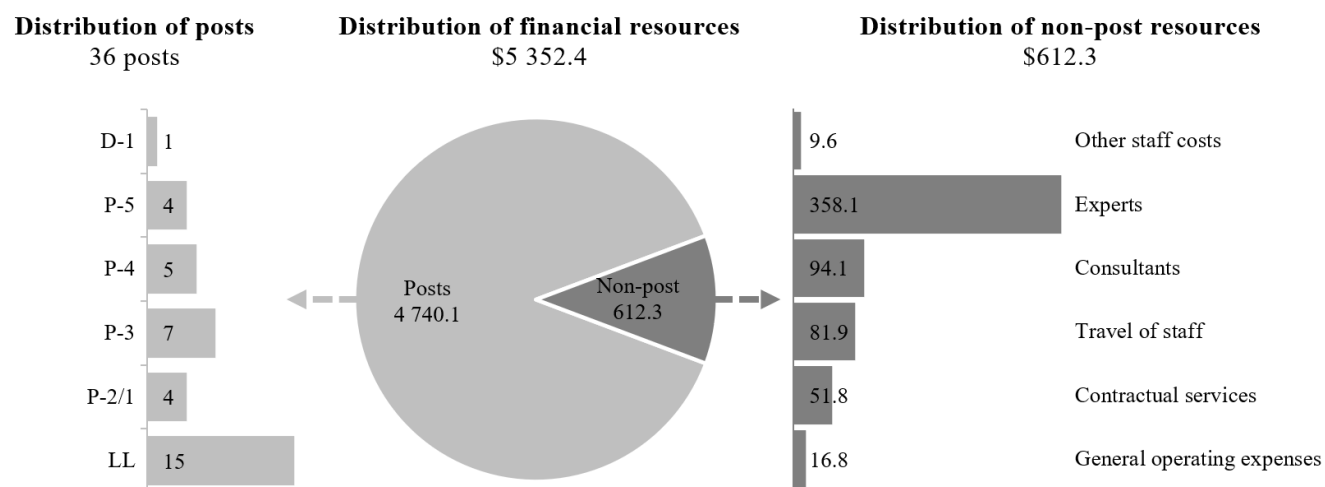
(Thousands of United States dollars/number of posts)

|                                                     | Changes             |                  |                          |                              |       |       |            | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|-------|-------|------------|------------------|
|                                                     | 2024<br>expenditure | 2025<br>approved | Technical<br>adjustments | New/<br>expanded<br>mandates | Other | Total | Percentage |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                              |       |       |            |                  |
| Posts                                               | 4 630.6             | 4 740.1          | —                        | —                            | —     | —     | —          | 4 740.1          |
| Non-post                                            | 1 046.7             | 612.3            | —                        | —                            | —     | —     | —          | 612.3            |
| Total                                               | 5 677.3             | 5 352.4          | —                        | —                            | —     | —     | —          | 5 352.4          |
| Post resources by category                          |                     |                  |                          |                              |       |       |            |                  |
| Professional and higher                             |                     | 21               | —                        | —                            | —     | —     | —          | 21               |
| General Service and related                         |                     | 15               | —                        | —                            | —     | —     | —          | 15               |
| Total                                               |                     | 36               | —                        | —                            | —     | —     | —          | 36               |

Figure 18.XXXVI

**Subprogramme 4: distribution of proposed resources for 2026**

(Number of posts/thousands of United States dollars)



### Subprogramme 5

#### Climate change, food security and natural resources

18.208 The proposed regular budget resources for 2026 amount to \$3,424,200 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.50 and figure 18.XXXVII.

Table 18.50

**Subprogramme 5: evolution of financial and post resources**

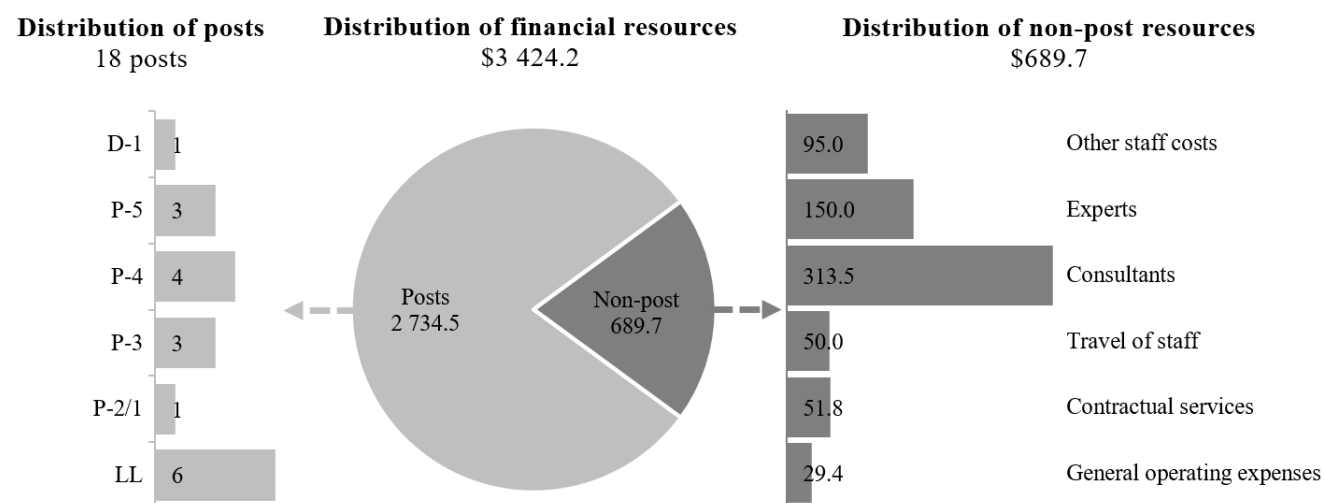
(Thousands of United States dollars/number of posts)

|                                                     | 2024<br>expenditure | 2025<br>approved | Changes                  |                              |       |       |            | 2026<br>estimate |  |
|-----------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|-------|-------|------------|------------------|--|
|                                                     |                     |                  | Technical<br>adjustments | New/<br>expanded<br>mandates | Other | Total | Percentage |                  |  |
| Financial resources by main category of expenditure |                     |                  |                          |                              |       |       |            |                  |  |
| Posts                                               | —                   | 2 734.5          | —                        | —                            | —     | —     | —          | 2 734.5          |  |
| Non-post                                            | —                   | 689.7            | —                        | —                            | —     | —     | —          | 689.7            |  |
| Total                                               | -                   | 3 424.2          | —                        | —                            | —     | —     | —          | 3 424.2          |  |
| Post resources by category                          |                     |                  |                          |                              |       |       |            |                  |  |
| Professional and higher                             |                     | 12               | —                        | —                            | —     | —     | —          | 12               |  |
| General Service and related                         |                     | 6                | —                        | —                            | —     | —     | —          | 6                |  |
| Total                                               |                     | 18               | —                        | —                            | —     | —     | —          | 18               |  |

Figure 18.XXXVII

**Subprogramme 5: distribution of proposed resources for 2026**

(Number of posts/thousands of United States dollars)


**Subprogramme 6**
**Gender equality and women's empowerment**

18.209 The proposed regular budget resources for 2026 amount to \$1,164,200 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.51 and figure 18.XXXVIII.

Table 18.51

**Subprogramme 6: evolution of financial and post resources**

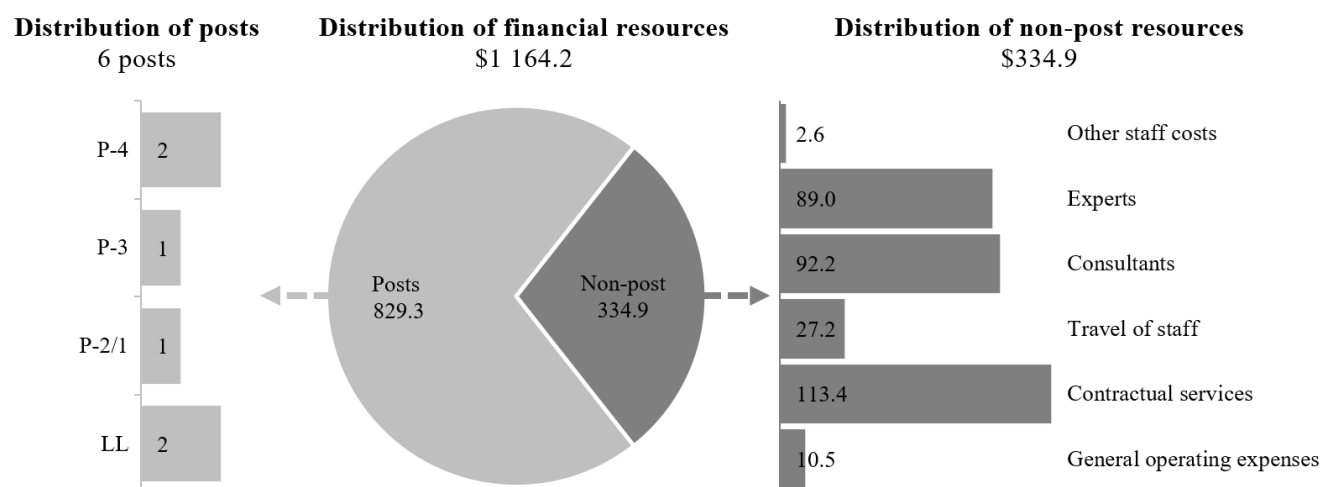
(Thousands of United States dollars/number of posts)

|                                                     | Changes             |                  |                          |                              |       |       |            | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|-------|-------|------------|------------------|
|                                                     | 2024<br>expenditure | 2025<br>approved | Technical<br>adjustments | New/<br>expanded<br>mandates | Other | Total | Percentage |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                              |       |       |            |                  |
| Posts                                               | 851.4               | 829.3            | —                        | —                            | —     | —     | —          | 829.3            |
| Non-post                                            | 218.1               | 334.9            | —                        | —                            | —     | —     | —          | 334.9            |
| Total                                               | 1 069.5             | 1 164.2          | —                        | —                            | —     | —     | —          | 1 164.2          |
| Post resources by category                          |                     |                  |                          |                              |       |       |            |                  |
| Professional and higher                             |                     | 4                | —                        | —                            | —     | —     | —          | 4                |
| General Service and related                         |                     | 2                | —                        | —                            | —     | —     | —          | 2                |
| Total                                               |                     | 6                | —                        | —                            | —     | —     | —          | 6                |

Figure 18.XXXVIII

**Subprogramme 6: distribution of proposed resources for 2026**

(Number of posts/thousands of United States dollars)



### Subprogramme 7

#### Subregional activities for development

### Component 1

#### Subregional activities in North Africa

18.210 The proposed regular budget resources for 2026 amount to \$3,542,300 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.52 and figure 18.XXXIX.

Table 18.52

**Subprogramme 7, component 1: evolution of financial and post resources**

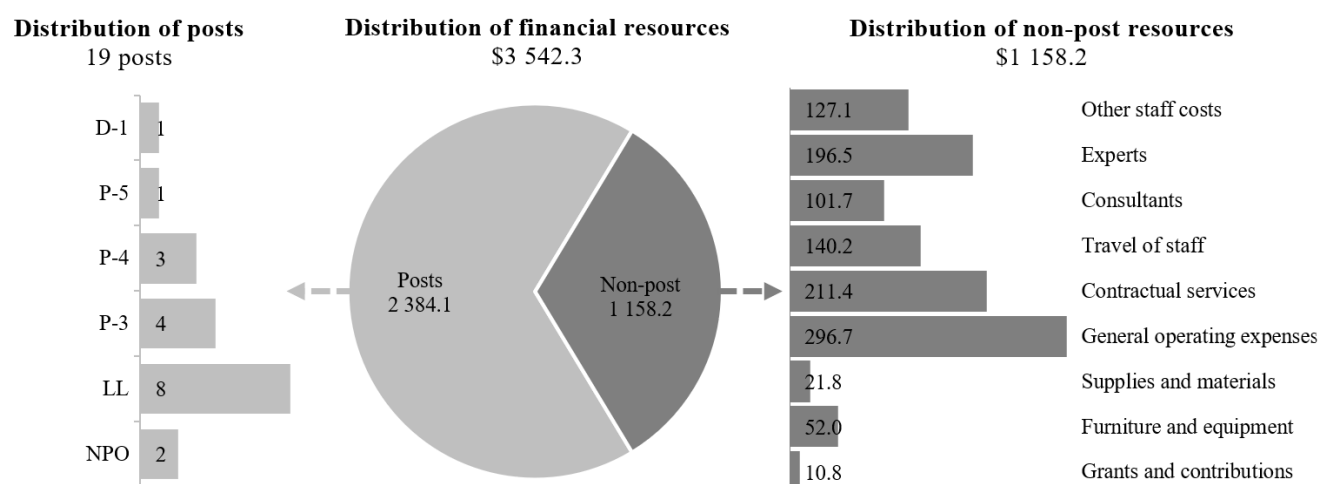
(Thousands of United States dollars/number of posts)

|                                                     | 2024<br>expenditure | 2025<br>approved | Changes                  |                              |       |       |            | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|-------|-------|------------|------------------|
|                                                     |                     |                  | Technical<br>adjustments | New/<br>expanded<br>mandates | Other | Total | Percentage |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                              |       |       |            |                  |
| Posts                                               | 2 659.6             | 2 384.1          | —                        | —                            | —     | —     | —          | 2 384.1          |
| Non-post                                            | 732.7               | 1 158.2          | —                        | —                            | —     | —     | —          | 1 158.2          |
| Total                                               | 3 392.3             | 3 542.3          | —                        | —                            | —     | —     | —          | 3 542.3          |
| Post resources by category                          |                     |                  |                          |                              |       |       |            |                  |
| Professional and higher                             |                     | 9                | —                        | —                            | —     | —     | —          | 9                |
| General Service and related                         |                     | 10               | —                        | —                            | —     | —     | —          | 10               |
| Total                                               |                     | 19               | —                        | —                            | —     | —     | —          | 19               |

Figure 18.XXXIX

**Subprogramme 7, component 1: distribution of proposed resources for 2026**

(Number of posts/thousands of United States dollars)



## Component 2

### Subregional activities in West Africa

18.211 The proposed regular budget resources for 2026 amount to \$3,532,300 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.53 and figure 18.XL.

Table 18.53

**Subprogramme 7, component 2: evolution of financial and post resources**

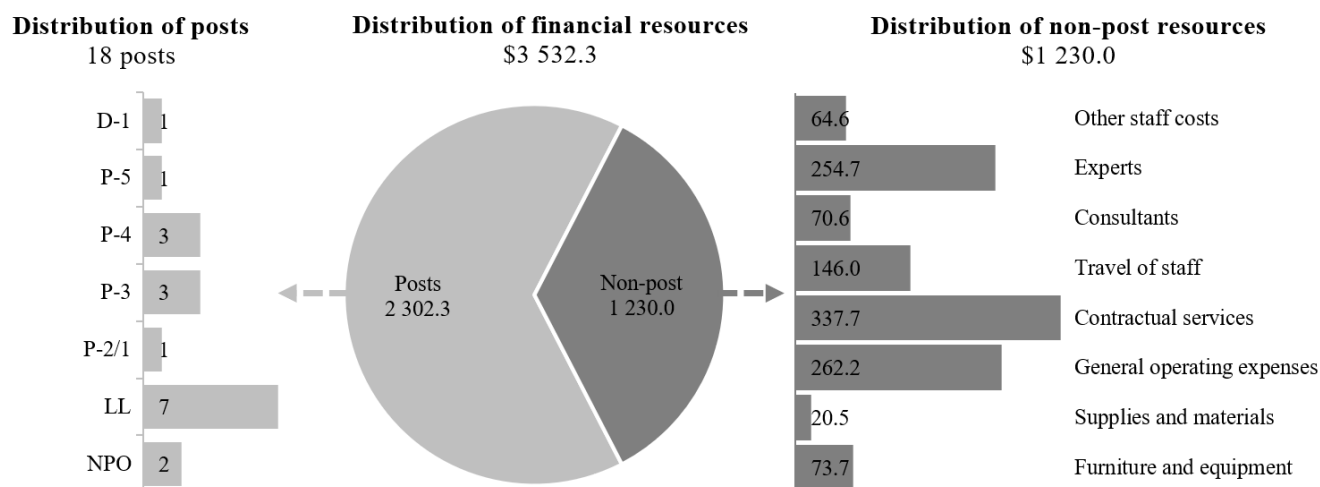
(Thousands of United States dollars/number of posts)

|                                                     | 2024<br>expenditure | 2025<br>approved | Changes                  |                              |       |       |            | 2026<br>estimate |  |
|-----------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|-------|-------|------------|------------------|--|
|                                                     |                     |                  | Technical<br>adjustments | New/<br>expanded<br>mandates | Other | Total | Percentage |                  |  |
| Financial resources by main category of expenditure |                     |                  |                          |                              |       |       |            |                  |  |
| Posts                                               | 1 959.2             | 2 302.3          | —                        | —                            | —     | —     | —          | 2 302.3          |  |
| Non-post                                            | 905.0               | 1 230.0          | —                        | —                            | —     | —     | —          | 1 230.0          |  |
| Total                                               | 2 864.2             | 3 532.3          | —                        | —                            | —     | —     | —          | 3 532.3          |  |
| Post resources by category                          |                     |                  |                          |                              |       |       |            |                  |  |
| Professional and higher                             |                     | 9                | —                        | —                            | —     | —     | —          | 9                |  |
| General Service and related                         |                     | 9                | —                        | —                            | —     | —     | —          | 9                |  |
| Total                                               |                     | 18               | —                        | —                            | —     | —     | —          | 18               |  |

Figure 18.XL

**Subprogramme 7, component 2: distribution of proposed resources for 2026**

(Number of posts/thousands of United States dollars)



### Component 3

#### Subregional activities in Central Africa

18.212 The proposed regular budget resources for 2026 amount to \$4,504,000 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.54 and figure 18.XLI.

Table 18.54

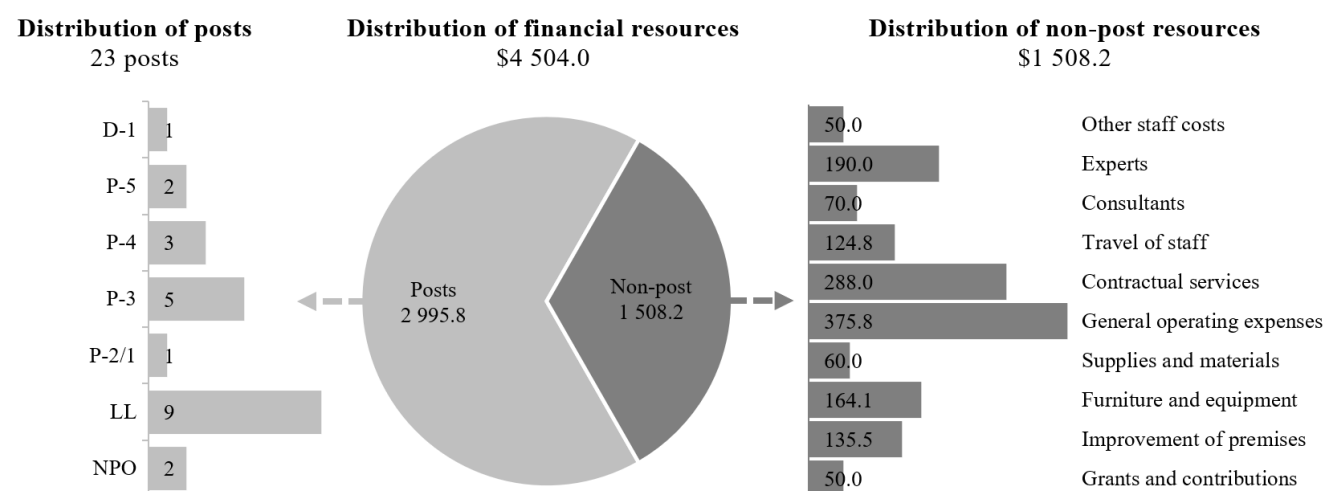
**Subprogramme 7, component 3: evolution of financial and post resources**

(Thousands of United States dollars/number of posts)

|                                                     | Changes             |                  |                          |                              |       |       |            | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|-------|-------|------------|------------------|
|                                                     | 2024<br>expenditure | 2025<br>approved | Technical<br>adjustments | New/<br>expanded<br>mandates | Other | Total | Percentage |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                              |       |       |            |                  |
| Posts                                               | 2 527.7             | 2 995.8          | —                        | —                            | —     | —     | —          | 2 995.8          |
| Non-post                                            | 1 063.3             | 1508.2           | —                        | —                            | —     | —     | —          | 1508.2           |
| Total                                               | 3 591.0             | 4 504.0          | —                        | —                            | —     | —     | —          | 4 504.0          |
| Post resources by category                          |                     |                  |                          |                              |       |       |            |                  |
| Professional and higher                             |                     | 12               | —                        | —                            | —     | —     | —          | 12               |
| General Service and related                         |                     | 11               | —                        | —                            | —     | —     | —          | 11               |
| Total                                               |                     | 23               | —                        | —                            | —     | —     | —          | 23               |

Figure 18.XLI  
**Subprogramme 7, component 3: distribution of proposed resources for 2026**

(Number of posts/thousands of United States dollars)



## Component 4 Subregional activities in East Africa

18.213 The proposed regular budget resources for 2026 amount to \$3,666,900 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.55 and figure 18.XLII.

Table 18.55  
**Subprogramme 7, component 4: evolution of financial and post resources**

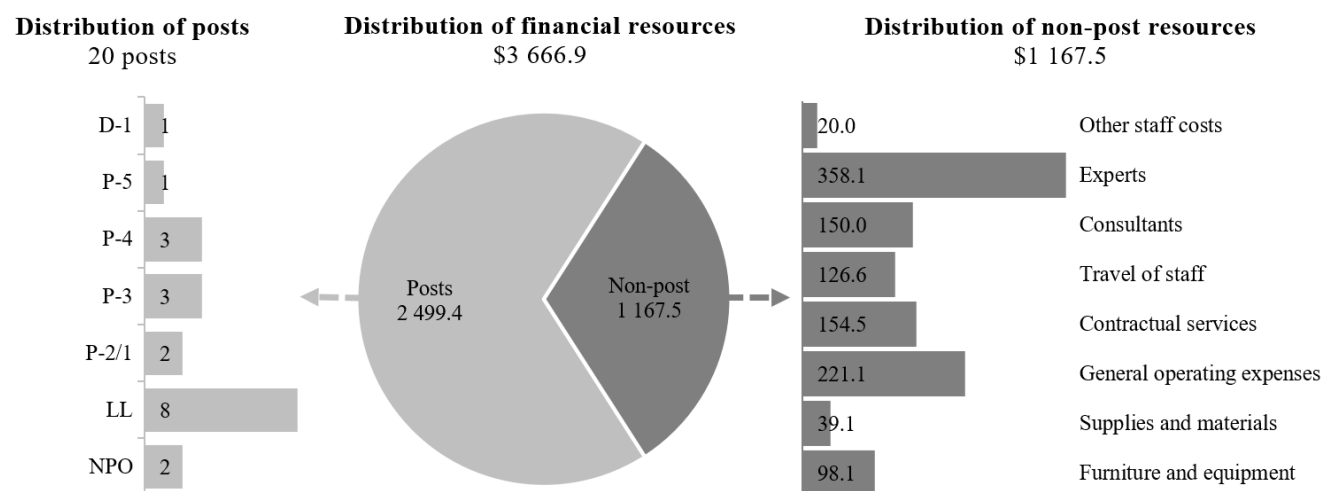
(Thousands of United States dollars/number of posts)

|                                                     | Changes             |                  |                          |                              |       |       |            | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|-------|-------|------------|------------------|
|                                                     | 2024<br>expenditure | 2025<br>approved | Technical<br>adjustments | New/<br>expanded<br>mandates | Other | Total | Percentage |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                              |       |       |            |                  |
| Posts                                               | 2 041.4             | 2 499.4          | —                        | —                            | —     | —     | —          | 2 499.4          |
| Non-post                                            | 831.0               | 1 167.5          | —                        | —                            | —     | —     | —          | 1 167.5          |
| Total                                               | 2 872.4             | 3 666.9          | —                        | —                            | —     | —     | —          | 3 666.9          |
| Post resources by category                          |                     |                  |                          |                              |       |       |            |                  |
| Professional and higher                             |                     | 10               | —                        | —                            | —     | —     | —          | 10               |
| General Service and related                         |                     | 10               | —                        | —                            | —     | —     | —          | 10               |
| Total                                               |                     | 20               | —                        | —                            | —     | —     | —          | 20               |

Figure 18.XLII

**Subprogramme 7, component 4: distribution of proposed resources for 2026**

(Number of posts/thousands of United States dollars)



### Component 5

#### Subregional activities in Southern Africa

18.214 The proposed regular budget resources for 2026 amount to \$3,660,900 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.56 and figure 18.XLIII.

Table 18.56

**Subprogramme 7, component 5: evolution of financial and post resources**

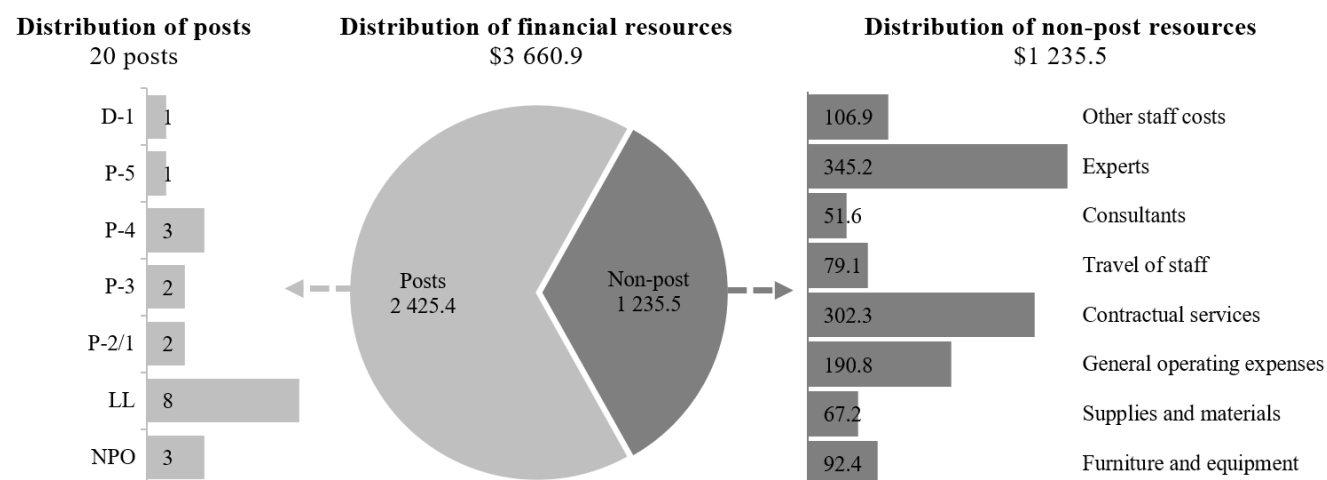
(Thousands of United States dollars/number of posts)

|                                                     | Changes             |                  |                          |                              |       |       |            | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|-------|-------|------------|------------------|
|                                                     | 2024<br>expenditure | 2025<br>approved | Technical<br>adjustments | New/<br>expanded<br>mandates | Other | Total | Percentage |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                              |       |       |            |                  |
| Posts                                               | 2 077.6             | 2 425.4          | —                        | —                            | —     | —     | —          | 2 425.4          |
| Non-post                                            | 1 091.0             | 1 235.5          | —                        | —                            | —     | —     | —          | 1 235.5          |
| Total                                               | 3 168.6             | 3 660.9          | —                        | —                            | —     | —     | —          | 3 660.9          |
| Post resources by category                          |                     |                  |                          |                              |       |       |            |                  |
| Professional and higher                             |                     | 9                | —                        | —                            | —     | —     | —          | 9                |
| General Service and related                         |                     | 11               | —                        | —                            | —     | —     | —          | 11               |
| Total                                               |                     | 20               | —                        | —                            | —     | —     | —          | 20               |

Figure 18.XXLI

**Subprogramme 7, component 5: distribution of proposed resources for 2026**

(Number of posts/thousands of United States dollars)



## Subprogramme 8 Economic development and planning

18.215 The proposed regular budget resources for 2026 amount to \$2,942,300 and reflect an increase of \$46,600 compared with the approved budget for 2025. The proposed change is explained in paragraph 18.194. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.57 and figure 18.XLIV.

Table 18.57

**Subprogramme 8: evolution of financial resources**

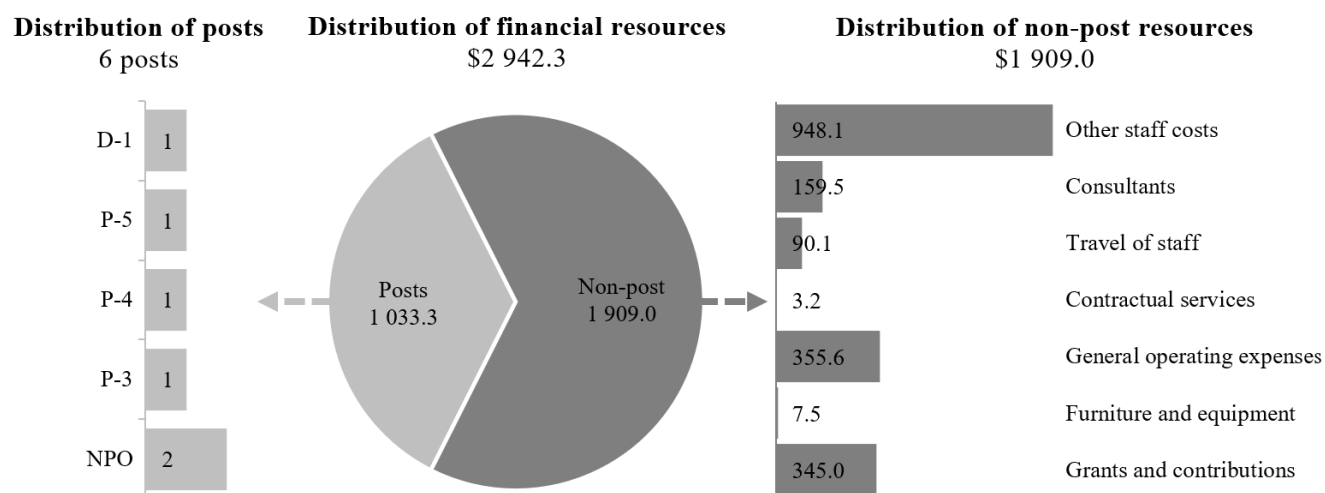
(Thousands of United States dollars/number of posts)

|                                                     | Changes             |                  |                          |                              |         |         |            | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|---------|---------|------------|------------------|
|                                                     | 2024<br>expenditure | 2025<br>approved | Technical<br>adjustments | New/<br>expanded<br>mandates | Other   | Total   | Percentage |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                              |         |         |            |                  |
| Posts                                               | 1 121.2             | —                | —                        | —                            | 1 033.3 | 1 033.3 | 100.0      | 1 033.3          |
| Non-post                                            | 868.9               | 2 895.7          | —                        | —                            | (986.7) | (986.7) | (34.1)     | 1 909.0          |
| Total                                               | 1 990.1             | 2 895.7          | —                        | —                            | 46.6    | 46.6    | 1.6        | 2 942.3          |
| Post resources by category                          |                     |                  |                          |                              |         |         |            |                  |
| Professional and higher                             |                     | —                | —                        | —                            | 4       | 4       | 100        | 4                |
| General Service and related                         |                     | —                | —                        | —                            | 2       | 2       | 100        | 2                |
| Total                                               |                     | —                | —                        | —                            | 6       | 6       | 100        | 6                |

Figure 18.XLIV

**Subprogramme 8: distribution of proposed resources for 2026**

(Thousands of United States dollars)



### Subprogramme 9

#### Poverty, inequality and social policy

18.216 The proposed regular budget resources for 2026 amount to \$3,863,700 and reflect no change compared with the approved budget for 2025. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.58 and figure 18.XLV.

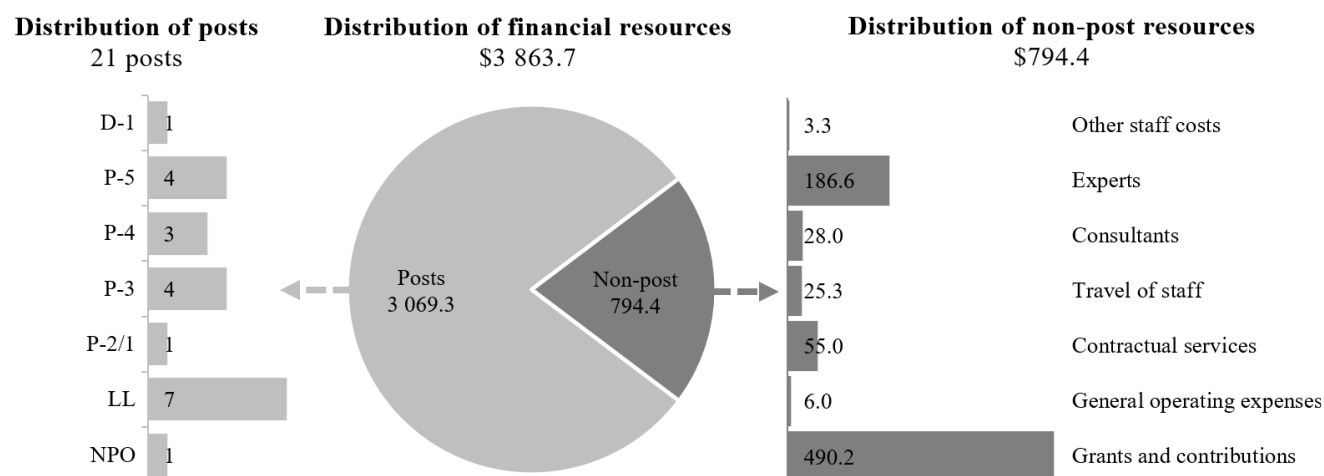
Table 18.58

**Subprogramme 9: evolution of financial and post resources**

(Thousands of United States dollars/number of posts)

|                                                     | Changes             |                  |                          |                              |       |       |            | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|-------|-------|------------|------------------|
|                                                     | 2024<br>expenditure | 2025<br>approved | Technical<br>adjustments | New/<br>expanded<br>mandates | Other | Total | Percentage |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                              |       |       |            |                  |
| Posts                                               | 3 121.8             | 3 069.3          | —                        | —                            | —     | —     | —          | 3 069.3          |
| Non-post                                            | 396.2               | 794.4            | —                        | —                            | —     | —     | —          | 794.4            |
| Total                                               | 3 518.0             | 3 863.7          | —                        | —                            | —     | —     | —          | 3 863.7          |
| Post resources by category                          |                     |                  |                          |                              |       |       |            |                  |
| Professional and higher                             |                     | 13               | —                        | —                            | —     | —     | —          | 13               |
| General Service and related                         |                     | 8                | —                        | —                            | —     | —     | —          | 8                |
| Total                                               |                     | 21               | —                        | —                            | —     | —     | —          | 21               |

Figure 18.XLV  
**Subprogramme 9: distribution of proposed resources for 2026**  
 (Number of posts/thousands of United States dollars)



### Programme support

- 18.217 The programme support component comprises the Division of Administration and the Publications, Conference and Knowledge Management Division.
- 18.218 The Division of Administration contributes to the effective implementation of the Commission's mandate by providing administrative and financial support, and promotes compliance with United Nations regulations and rules, policies and procedures. It encompasses the Office of the Director of Administration, the Human Resources Management Section, the United Nations Health Care Centre, the Supply Chain Management Section, the Facilities Management Section and the Finance and Budget Section.
- 18.219 The Publications, Conference and Knowledge Management Division promotes the visibility and impact of the Commission's work through its Conference Management Unit, Publications and Documentation Section, Knowledge Management Services Section and Information and Communications Technology Services Section. The Division promotes the visibility of ECA and its knowledge products through the communications and media relations activities and through the rendering of professional conference services to United Nations and non-United Nations entities.
- 18.220 The proposed regular budget resources for 2026 amount to \$36,348,400 and reflect a net decrease of \$412,800 compared with the approved budget for 2025. The proposed change is explained in paragraphs 18.193 and 18.194. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.59 and figure 18.XLVI.

Table 18.59

**Programme support: evolution of financial and post resources**

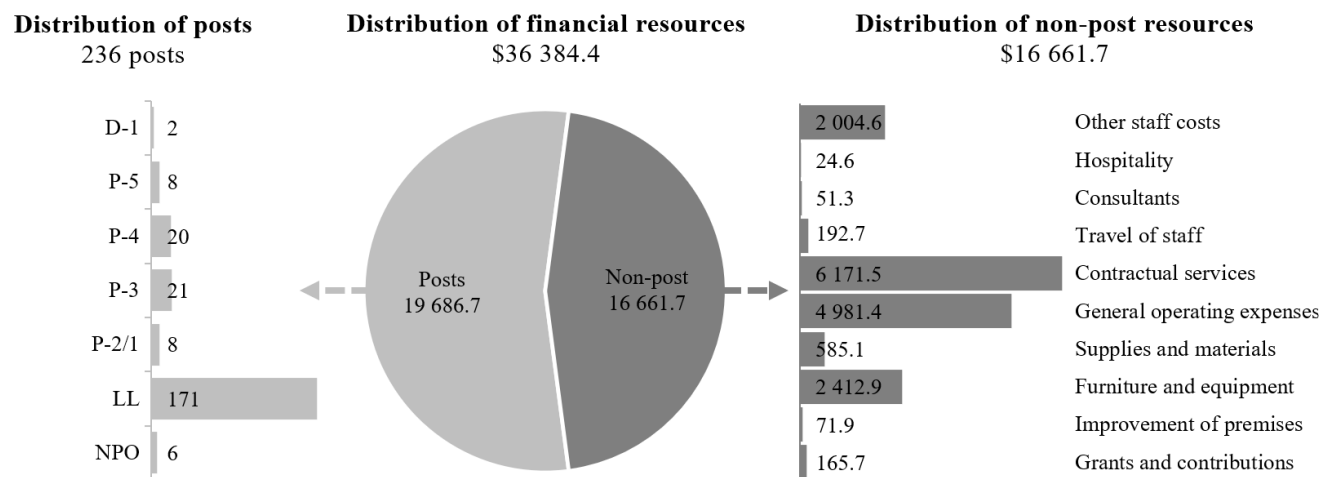
(Thousands of United States dollars/number of posts)

|                                                     | Changes             |                  |                          |                              |         |         |            | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|---------|---------|------------|------------------|
|                                                     | 2024<br>expenditure | 2025<br>approved | Technical<br>adjustments | New/<br>expanded<br>mandates | Other   | Total   | Percentage |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                              |         |         |            |                  |
| Posts                                               | 17 802.0            | 19 351.1         | —                        | —                            | 335.6   | 335.6   | 1.7        | 19 686.7         |
| Non-post                                            | 16 631.6            | 17 410.1         | (311.6)                  | —                            | (436.8) | (748.4) | (3.8)      | 16 661.7         |
| Total                                               | 34 433.6            | 36 761.2         | (311.6)                  | —                            | (101.2) | (412.8) | (1.1)      | 36 348.4         |
| Post resources by category                          |                     |                  |                          |                              |         |         |            |                  |
| Professional and higher                             |                     | 58               | —                        | —                            | 1       | 1       | 1.7        | 59               |
| General Service and related                         |                     | 175              | —                        | —                            | 2       | 2       | 1.1        | 177              |
| Total                                               |                     | 233              | —                        | —                            | 3       | 3       | 1.3        | 236              |

Figure 18.XLVI

**Programme support: distribution of proposed resources for 2026**

(Number of posts/thousands of United States dollars)



## II. Regional Commissions New York Office

### Proposed post and non-post resource requirements for 2026

#### Overview

- 18.221 The Regional Commissions New York Office is a joint office for coordination, representation, communication and policy advice at the global level for the five regional commissions: the Economic Commission for Africa, the Economic and Social Commission for Asia and the Pacific, the Economic Commission for Europe, the Economic Commission for Latin America and the Caribbean, and the Economic and Social Commission for Western Asia. The Office supports the regional commissions in the effective implementation of relevant legislative mandates while strengthening regional-global linkages.
- 18.222 In pursuing its objectives, the Office carries out four interlinked functions: (a) providing strategic policy advice and coordination support to the regional commissions to navigate United Nations deliberations and global policy frameworks that have a bearing on their positioning and the implementation of their programmes; (b) fostering cross-regional learning and interregional cooperation among the regional commissions to enhance shared policy solutions and strengthen collaboration; (c) representing the regional commissions in relevant intergovernmental and inter-agency mechanisms to inform decision-making from a regional perspective and provide a link between global and regional perspectives; and (d) communicating the work of the regional commissions with key stakeholders.
- 18.223 In 2024, the Office played a pivotal role in strengthening the alignment of the work of the regional commissions with global policy frameworks and United Nations priorities. The Office leveraged over 270 engagement opportunities involving intergovernmental and inter-agency platforms to communicate the work of the regional commissions to key stakeholders, foster interregional cooperation, reinforce partnerships and link regional work with global initiatives.

#### Strategic coordination and policy advice

- 18.224 The Office provided targeted policy advice and coordination support to the regional commissions on global policy frameworks and processes. By strategically engaging in key global events, such as the Summit of the Future, the General Assembly Sustainability Week, the coordination segment of the Economic and Social Council, the Economic and Social Council forum on financing for development follow-up and the session of the Commission for Social Development, the Office enhanced coordination of the joint work of the regional commissions for improved coherence and policy impact. The joint work included such areas as financing for development, sustainable transport, climate action, biodiversity, critical energy transition minerals and intergenerational solidarity. The Office also provided advice on tailoring global commitments to regional needs and priorities, while leveraging the commissions' knowledge products and intergovernmental platforms to enhance policy alignment. It supported and continued to advocate for the role of the regional commissions in the follow-up and review of the 2030 Agenda. This included supporting collaboration among the regional commissions on the joint publication entitled "Key messages from the 2024 regional forums on sustainable development", consolidating and conveying the outcomes of the regional forums to the 2024 high-level political forum on sustainable development, supporting the development of harmonized Sustainable Development Goal progress dashboards and profiling innovative Sustainable Development Goal partnerships.
- 18.225 Working with the Coordinator of the regional commissions, the Office continued to identify and leverage opportunities in the overall follow-up and review architecture of the 2030 Agenda. In the context of the 2024 high-level political forum on sustainable development, the Office facilitated the contributions of the regional commissions to the thematic discussions on the Sustainable Development Goals, as well as the organization of the reporting session of the five Chairs of the Regional Forums. The Office supported the interventions by the Executive Secretaries during the

forum's main programme and the organization of 11 side events and five voluntary national review labs on the margins of the forum, including a voluntary national review lab on strengthening coherence between the 2030 Agenda and nationally determined contributions.

- 18.226 Working closely with the Coordinator, the Office also facilitated dialogue among the regional commissions aimed at the preparation of two joint policy briefs, entitled "Road to Seville: reform proposals for FfD4 from the United Nations regional commissions" and "On the road to the Second World Summit for Social Development: contributions from the regional commissions", as contributions to the preparatory processes for the Fourth International Conference on Financing for Development and the Second World Social Summit for Social Development, respectively. The Office also supported the work of the regional commissions that culminated in the launch of a joint policy brief entitled "Intergenerational relations: creating a world for all ages so that no one is left behind" during the Summit of the Future Action Days. The policy brief contains recommendations aimed at addressing the social and economic challenges of and opportunities presented by demographic shifts towards multigenerational societies across the regions and contributes to the implementation of the Pact for the Future.
- 18.227 With a view to informing global policy debates, the Office provided strategic advice to the regional commissions in support of their participation in global platforms for joint policy formulation and decision-making, notably the United Nations System Chief Executives Board for Coordination (CEB), the United Nations Sustainable Development Group and the steering committee for the Summit of the Future. The Office also provided substantive support and serviced the biannual meetings of the Executive Secretaries with the Deputy Secretary-General, which ensured that the regional commissions effectively and coherently supported system-wide initiatives, including through tailored support to United Nations country teams on the six transitions and the exchange of good practices. In addition to supporting the Coordinator with regard to participation in the steering committee for implementation of the Pact for the Future, the Office coordinated inputs to the working groups on the implementation of the Pact in such areas as Sustainable Development Goal delivery, reform of the international financial architecture, youth and digital technologies.

### **Representation and communication**

- 18.228 During the reporting period, the Office organized the annual dialogue of the Executive Secretaries with the Second Committee of the General Assembly on the theme "Building an inclusive and sustainable digital future for accelerated implementation of the Sustainable Development Goals, with a focus on poverty eradication and advancement of gender equality: experiences from the regions". The dialogue allowed meaningful engagement with the Second Committee on regional perspectives on digital transformation and featured scalable policy interventions and opportunities to maximize its positive contribution to the advancement of the Sustainable Development Goals in the regions.
- 18.229 The Office coordinated the preparation of the 2024 report of the Secretary-General on regional cooperation and introduced it during the management segment of the Economic and Social Council in July, along with the outcomes of the regional commissions' intergovernmental sessions. It also facilitated the preparation of the regional session during the Council's 2024 coordination segment, providing a preview of the 2025 regional forums on sustainable development and highlighting innovative regional solutions to deliver the Sustainable Development Goals at scale and speed. The Office also supported the participation of the regional commissions in the dialogue held during the Council's 2024 operational activities for development segment, showcasing impactful efforts to address cross-border priorities and strengthen operational alignment across the United Nations development system.
- 18.230 In pursuit of relevant mandates and in support of the priorities of the Economic and Social Council, the Office coordinated the effective contribution of the regional commissions to special meetings in such areas as financing, taxation, youth, science, technology and innovation, as well as the harnessing of artificial intelligence for the Sustainable Development Goals.

- 18.231 During 2024, the Office actively contributed to the work of the CEB High-level Committee on Programmes on the use and governance of artificial intelligence and related frontier technologies and the contribution of the United Nations system to the twenty-ninth and thirtieth sessions of the Conference of the Parties to the United Nations Framework Convention on Climate Change. In addition, the Office provided advisory support to the Coordinator and supported harmonization of the positions of the regional commissions in the United Nations Sustainable Development Group, including their support for the Group's 2024 priorities. It also supported the Coordinator's participation in the meetings of the Management Committee to advance internal reform and management-related initiatives. The Office also played a role in inter-agency mechanisms established to support preparations for high-level events, such as the Summit of the Future, and the engagement of the United Nations with the Group of 20. The Office circulated weekly reports to the regional commissions highlighting relevant developments and opportunities in the intergovernmental and inter-agency mechanisms, including partnerships.

#### **Partnerships, outreach and advocacy**

- 18.232 During 2024, the Office undertook sustained outreach to member States and United Nations system entities based in New York focused on reinforcing the partnerships with the regional commissions and better linking contributions to system-wide initiatives. Key activities in that regard included the organization of interactive dialogues with the Executive Secretaries and permanent missions in New York, including the Group of African States, the Group of Asia-Pacific States, the Group of Asia and the Pacific Small Island Developing States and the Alliance of Small Island States, and the periodic dissemination of information products highlighting the initiatives, events and publications of the regional commissions. The Office also facilitated rounds of exchanges on regional inputs and policy recommendations with the co-facilitators for the intergovernmental preparatory process leading up to the Fourth International Conference on Financing for Development and the Second World Summit for Social Development. With the aim of amplifying the reform proposals of the regional commissions during the first and second sessions of the Preparatory Committee for the Fourth International Conference on Financing for Development, the Office supported communication efforts related to the dissemination of the policy briefs.
- 18.233 The Office also contributed to the strengthening of collaboration between the regional commissions and various Secretariat departments in several areas, such as financing for development, migration, population and ageing, transport and social development. In the context of status reporting for the quadrennial comprehensive policy review of operational activities for development of the United Nations system, the Office participated in a series of briefings for member States, demonstrating the progress made in leveraging regional assets to scale up country-level impact. In terms of the ongoing reform efforts, the Office continued to facilitate the inputs of regional commissions to the General Assembly review of the modalities of the Economic and Social Council and the high-level political forum on sustainable development.

#### **Plans for 2026**

- 18.234 The overarching goal of the Office will continue to be supporting the efforts of the regional commissions to accelerate the achievement of the Sustainable Development Goals in the last mile to 2030. The programme of work of the Office in 2026 will be informed by the outcomes of the Fourth International Conference on Financing for Development, the Second World Summit for Social Development, the 2025 United Nations Ocean Conference, the 30-year review of the implementation of the Beijing Declaration and Platform for Action, the thirtieth session of the Conference of the Parties to the United Nations Framework Convention on Climate Change, the United Nations Food Systems Summit +2 Stocktaking Moment and other global conferences scheduled for 2025. The financing for development agenda, including advancing alternative and complementary metrics for measuring progress beyond gross domestic product, reform of the international financial architecture, debt sustainability and international tax cooperation and follow-up to the Fourth International Conference on Financing for Development, as well as driving climate action in the

regions, will remain the joint work of the regional commissions and will therefore be key elements of the work of the Office.

- 18.235 The Office will place an emphasis on elevating the profile and awareness of the work of the regional commissions, ensuring that Member States are well informed about regional policy guidance and briefs to support their decision-making through systematic communication and advocacy efforts targeting key stakeholders. It will also make concerted efforts to strengthen links with work at the global and country levels, notably in recalibrating existing coordination and collaboration arrangements. The Office will also continue to support the follow-up and review of the 2030 Agenda, bringing regional innovations and best practices to global discussions, ensuring that outcomes of the regional forums feed into the high-level political forum on sustainable development, and contributing to the intergovernmental review of the modalities of the Economic and Social Council and the high-level political forum.
- 18.236 The Office will continue to provide support to the regional commissions on implementing and leveraging the work of the Pact for the Future implementation working groups for Sustainable Development Goal acceleration, as well as the United Nations 2.0 initiative of the Secretary-General. The Office will also continue to serve as secretariat for the joint work of the regional commissions, supporting the identification of avenues for joint work and the promotion of cross-regional learning, strengthening links with work at the global level and advising on enhancing impacts at the regional and national levels. The Office will also contribute to efforts towards the achievement of the Goals across the five regions through the provision of advisory and coordination support and the reinforcement of impactful partnerships.
- 18.237 The Office will continue to systematically convene and service regular dialogues among the regional commissions at all levels, including by servicing the annual retreat and biannual meetings with the Deputy Secretary-General, with a view to enhancing strategic alignment, internal coordination and collaboration with the United Nations system aimed at operationalizing regional frameworks at the country level through tailored and integrated support to United Nations country teams. The Office will also promote interregional cooperation through joint projects and the exchange of good practices.
- 18.238 The Office will identify opportunities for engagement and advocacy, including with external stakeholders, coordinate the effective participation of the regional commissions in inter-agency mechanisms and leverage key 2026 moments such as the United Nations Water Conference and the thirty-first session of the Conference of the Parties to the United Nations Framework Convention on Climate Change for strategic visibility and uptake of solutions and perspectives that foster sustainable development at the regional and national levels.
- 18.239 In accordance with the 2030 Agenda, in particular target 12.6 of the Sustainable Development Goals, and in compliance with the cross-cutting mandate set out in paragraph 19 of General Assembly resolution [72/219](#), the Office continues to integrate environmental management practices in its operations, such as by using online meetings, digital document management systems and communication materials instead of undertaking air travels and utilizing paper-based communication. Other measures include adhering to the ban on single-use plastics, optimizing the use of natural light, turning off office equipment at the end of the workday and reducing paper use.
- 18.240 Information on the timely submission of documentation and advance booking for air travel is reflected in table 18.60. The Office will step up its monitoring of travel and logistics with a view towards achieving earlier planning and improvement in the compliance rates in 2025 and 2026.

Table 18.60  
**Compliance rate**  
(Percentage)

|                                                                          | 2022<br>actual | 2023<br>actual | 2024<br>actual | 2025<br>planned | 2026<br>planned |
|--------------------------------------------------------------------------|----------------|----------------|----------------|-----------------|-----------------|
| Timely submission of documentation                                       | 100            | 67             | 50             | 100             | 100             |
| Air tickets purchased at least 2 weeks before the commencement of travel | –              | 67             | 50             | 100             | 100             |

18.241 The proposed regular budget resources for 2026 for the Office amount to \$1,061,400 and reflect no change compared with the approved budget for 2025. The proposed level of resources provides for the full, efficient and effective implementation of mandates. Additional details on the distribution of the proposed resources for 2026 are reflected in table 18.61.

Table 18.61  
**Overall: evolution of financial resources by object of expenditure**  
(Thousands of United States dollars)

| Object of expenditure      | 2024<br>expenditure | 2025<br>approved | Changes                  |                              |          |          | 2026<br>estimate |
|----------------------------|---------------------|------------------|--------------------------|------------------------------|----------|----------|------------------|
|                            |                     |                  | Technical<br>adjustments | New/<br>expanded<br>mandates | Other    | Total    | Percentage       |
| Posts                      | 1 114.9             | 993.5            | –                        | –                            | –        | –        | 993.5            |
| Other staff costs          | 1.8                 | 12.6             | –                        | –                            | –        | –        | 12.6             |
| Hospitality                | 1.1                 | 2.4              | –                        | –                            | –        | –        | 2.4              |
| Travel of staff            | 5.0                 | 14.2             | –                        | –                            | –        | –        | 14.2             |
| Contractual services       | 16.1                | 18.4             | –                        | –                            | –        | –        | 18.4             |
| General operating expenses | 4.3                 | 9.3              | –                        | –                            | –        | –        | 9.3              |
| Supplies and materials     | 2.9                 | 4.0              | –                        | –                            | –        | –        | 4.0              |
| Furniture and equipment    | 4.6                 | 7.0              | –                        | –                            | –        | –        | 7.0              |
| <b>Total</b>               | <b>1 150.7</b>      | <b>1 061.4</b>   | <b>–</b>                 | <b>–</b>                     | <b>–</b> | <b>–</b> | <b>1 061.4</b>   |

Table 18.62  
**Overall: proposed posts and post changes for 2026**  
(Number of posts)

|                   | Number | Details                               |
|-------------------|--------|---------------------------------------|
| Approved for 2025 | 6      | 1 D-2, 1 P-5, 1 P-4, 1 P-3, 2 GS (OL) |
| Proposed for 2026 | 6      | 1 D-2, 1 P-5, 1 P-4, 1 P-3, 2 GS (OL) |

Table 18.63

**Overall: proposed posts by category and grade**

(Number of posts)

| Category and grade          | 2025 approved | Changes               |                       |       |   | Total | 2026 proposed |
|-----------------------------|---------------|-----------------------|-----------------------|-------|---|-------|---------------|
|                             |               | Technical adjustments | New/expanded mandates | Other |   |       |               |
| Professional and higher     |               |                       |                       |       |   |       |               |
| D-2                         | 1             | —                     | —                     | —     | — | 1     |               |
| P-5                         | 1             | —                     | —                     | —     | — | 1     |               |
| P-4                         | 1             | —                     | —                     | —     | — | 1     |               |
| P-3                         | 1             | —                     | —                     | —     | — | 1     |               |
| Subtotal                    | 4             | —                     | —                     | —     | — | 4     |               |
| General Service and related |               |                       |                       |       |   |       |               |
| GS (OL)                     | 2             | —                     | —                     | —     | — | 2     |               |
| Subtotal                    | 2             | —                     | —                     | —     | — | 2     |               |
| Total                       | 6             | —                     | —                     | —     | — | 6     |               |

Table 18.64

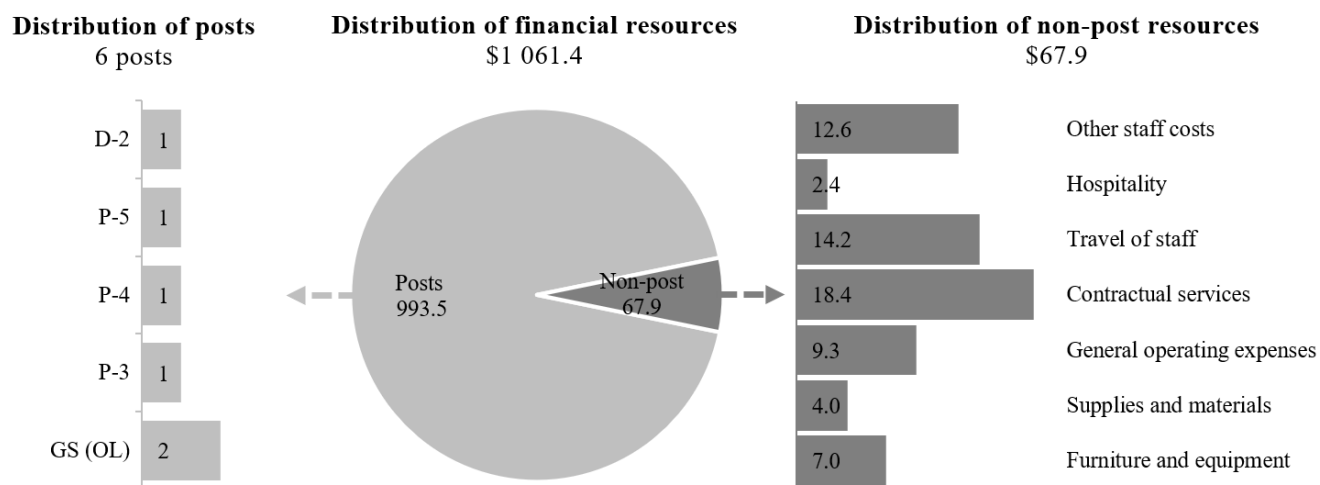
**Overall: evolution of financial and post resources**

(Thousands of United States dollars/number of posts)

|                                                     | Changes             |                  |                          |                              |          |          |            | 2026<br>estimate |
|-----------------------------------------------------|---------------------|------------------|--------------------------|------------------------------|----------|----------|------------|------------------|
|                                                     | 2024<br>expenditure | 2025<br>approved | Technical<br>adjustments | New/<br>expanded<br>mandates | Other    | Total    | Percentage |                  |
| Financial resources by main category of expenditure |                     |                  |                          |                              |          |          |            |                  |
| Posts                                               | 1 114.9             | 993.5            | —                        | —                            | —        | —        | —          | 993.5            |
| Non-post                                            | 35.8                | 67.9             | —                        | —                            | —        | —        | —          | 67.9             |
| <b>Total</b>                                        | <b>1 150.7</b>      | <b>1 061.4</b>   | <b>—</b>                 | <b>—</b>                     | <b>—</b> | <b>—</b> | <b>—</b>   | <b>1 061.4</b>   |
| Post resources by category                          |                     |                  |                          |                              |          |          |            |                  |
| Professional and higher                             |                     | 4                | —                        | —                            | —        | —        | —          | 4                |
| General Service and related                         |                     | 2                | —                        | —                            | —        | —        | —          | 2                |
| <b>Total</b>                                        |                     | <b>6</b>         | <b>—</b>                 | <b>—</b>                     | <b>—</b> | <b>—</b> | <b>—</b>   | <b>6</b>         |

Figure 18.XLVII  
**Distribution of proposed resources for 2026**

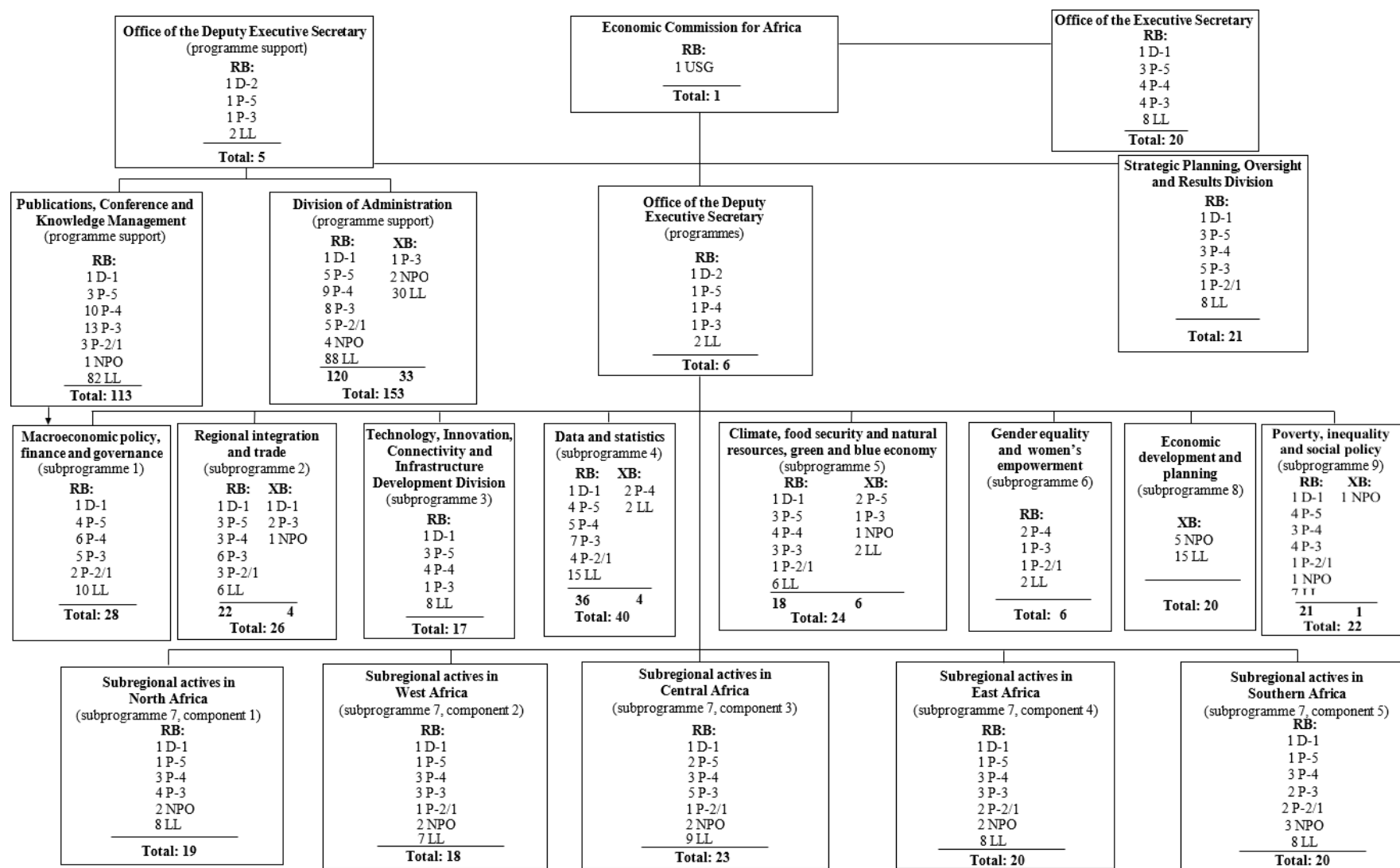
(Number of posts/thousands of United States dollars)



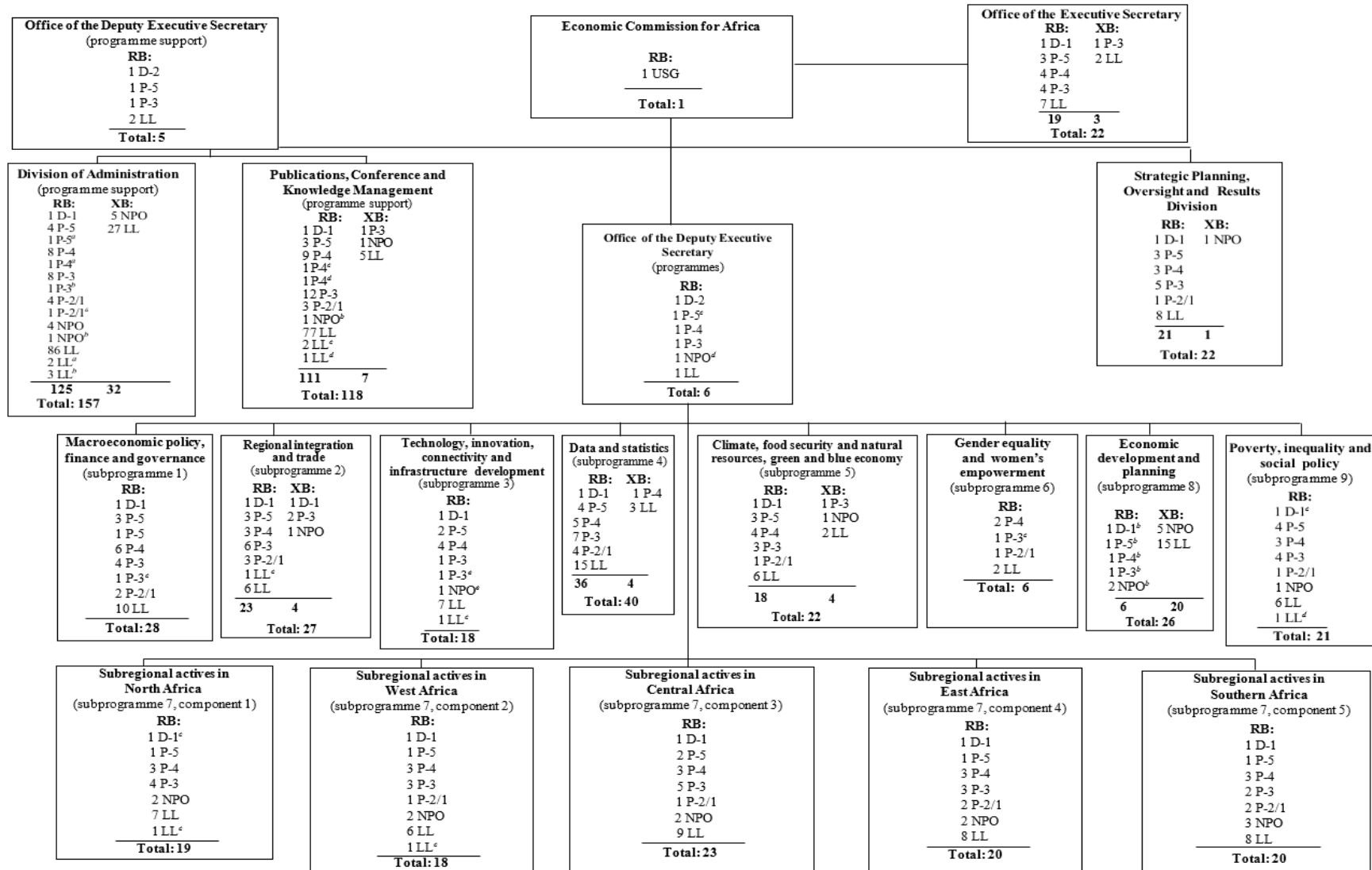
## Annex I

## Organizational structure and post distribution for 2026

## A. Approved organizational structure and post distribution for 2025



## B. Proposed organizational structure and post distribution for 2026



<sup>a</sup> Redeployment.

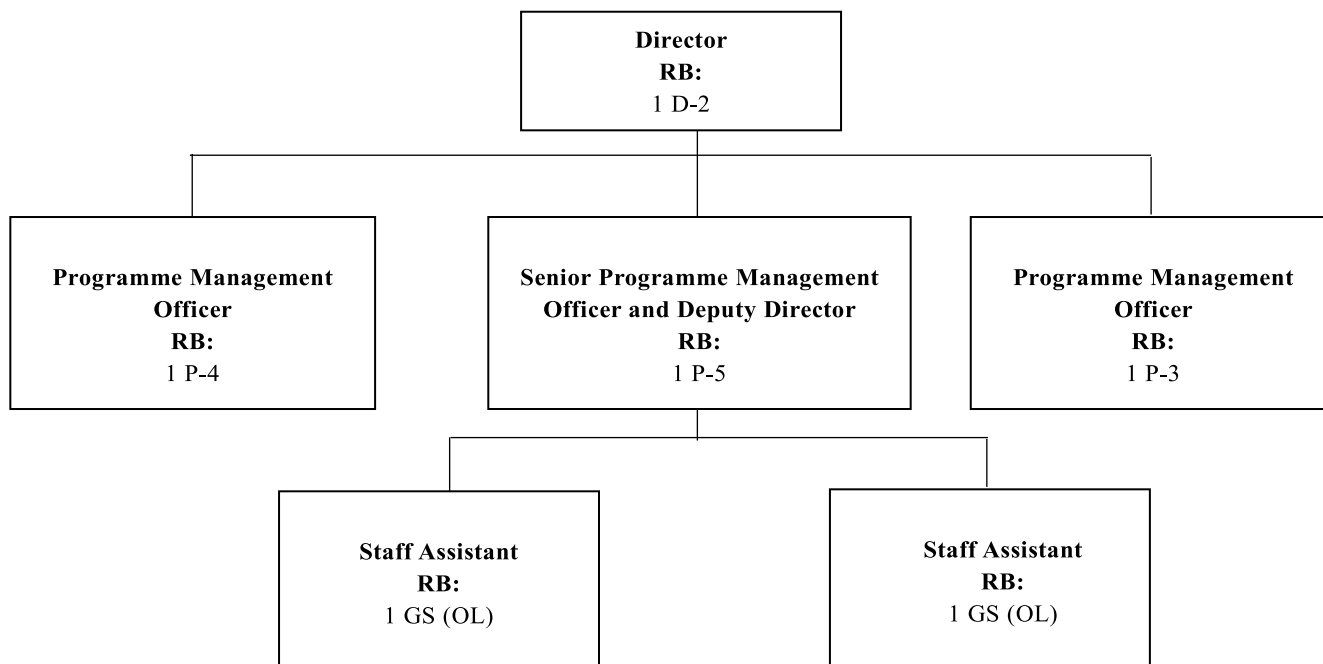
<sup>b</sup> Conversion.

<sup>c</sup> Reassignment.

<sup>d</sup> Reclassification.

<sup>e</sup> Establishment.

### C. Regional Commissions New York Office



*Abbreviations:* GS (OL); General Service (Other level); LL, Local level; NPO, National Professional Officer; RB, regular budget; USG, Under-Secretary-General; XB, extrabudgetary.

## Annex II

## Summary of proposed post changes, by component and subprogramme

| <i>Component/subprogramme</i>                                | <i>Posts</i> | <i>Grade</i> | <i>Description</i>                                                                                                                                             | <i>Reason for change</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|--------------------------------------------------------------|--------------|--------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Executive direction and management                           | (1)          | LL           | <b>Reassignment</b> of one Staff Assistant under executive direction and management as Research Assistant under subprogramme 2, Regional integration and trade | The proposed reassignment of this post from executive direction and management reflects a realignment of post resources with programmatic needs. The incumbent would be responsible for establishing and maintaining databases, independently identifying and monitoring substantive aspects of the subprogramme's work and systematically retrieving, synthesizing and compiling information from a wide range of sources.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|                                                              | —            | P-5          | <b>Reassignment</b> from Chief of Section, Programme Budget, to Chief of Section, Programme Management                                                         | The proposed reassignment reflects an evolution in the scope, complexity and strategic importance of the role. While the current designation focuses primarily on programme formulation and oversight, the responsibilities extend beyond programme budget functions to encompass end-to-end programme management, including integrated planning, resource alignment, risk management and performance monitoring, compliance, strategic reporting and coordination across diverse substantive divisions and external partners. The incumbent plays a central role in ensuring coherence between planning frameworks, efficient delivery of programmatic activities and accountability for results. The shift would also support the broader reforms aimed at strengthening results-based management and improving the delivery of development outcomes. Given the increased leadership demands, interdivisional collaboration and strategic engagement required, the reclassification would more accurately reflect the nature and impact of the post in the current operational context of ECA. |
| Subprogramme 1, Macroeconomic policy, finance and governance | —            | P-3          | <b>Reassignment</b> of one Economic Affairs Officer as Programme Management Officer                                                                            | The proposed reassignment would better align the post with the operational needs of the subprogramme in the critical areas of programme management, reporting and monitoring of results.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Subprogramme 2, Regional integration and trade               | 1            | LL           | <b>Reassignment</b> of one Staff Assistant under executive direction and management as Research Assistant under subprogramme 2, Regional integration and trade | The proposed reassignment of this post from executive direction and management reflects a realignment of post resources with programmatic needs. The incumbent would be responsible for establishing and maintaining databases, independently identifying and monitoring substantive aspects of the subprogramme's work and systematically retrieving, synthesizing and compiling information from a wide range of sources.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

## Section 18 Economic and social development in Africa

| <i>Component/subprogramme</i>                                                       | <i>Posts</i> | <i>Grade</i> | <i>Description</i>                                                                                    | <i>Reason for change</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-------------------------------------------------------------------------------------|--------------|--------------|-------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Subprogramme 3, Technology, innovation, connectivity and infrastructure development | –            | LL           | <b>Reassignment</b> of one Senior Public Information Assistant as Senior Research Assistant           | The proposed reassignment reflects the need for alignment with the mandate and structure of the subprogramme and for increased capacity in areas such as research and coordination of support for ECA members.                                                                                                                                                                                                                                                                                                                                                                                           |
|                                                                                     | (1)          | P-5          | <b>Abolishment</b> of one Chief of Section                                                            | The proposed abolishment of this post, which is no longer needed, would enable two staff members with technical expertise to work on technology, digitalization and innovation-related issues instead of one staff member at the managerial level. The proposal would thus enhance efficiency and effectiveness by rationalizing and optimally using the limited available resources.                                                                                                                                                                                                                    |
|                                                                                     | 1<br>1       | P-3<br>NPO   | <b>Establishment</b> of one Economic Affairs Officer (P-3) and one Programme Management Officer (NPO) | The proposed establishment would be to support key priority areas, such as technology, digitalization and innovation, in the newly formed Energy, Infrastructure and Services Section.                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Subprogramme 6, Gender equality and women's empowerment                             | –            | P-3          | <b>Reassignment</b> of one Gender Affairs Officer as Economic Affairs Officer                         | The proposed reassignment within the subprogramme would coincide with the efficiency-driven approach of ECA operations, aimed at maximizing limited resources through the consolidation of roles. The reassignment would preserve the core functions of the Gender Affairs Officer while supporting member States in advancing gender-responsive economic policies to drive transformation and reduce poverty and inequality.                                                                                                                                                                            |
| Subprogramme 7, component 1, Subregional activities in North Africa                 | –            | D-1          | <b>Reassignment</b> from Principal Coordination Officer to Principal Economic Affairs Officer         | The proposed reassignment within the subprogramme would better reflect the strategic realignment of the subprogramme to increase the focus on economic issues. The incumbent would be responsible for overseeing (a) the formulation of policies and strategies aimed at fostering regional integration, enhancing productivity and creating new jobs in higher-skilled and sustainable sectors; and (b) the adoption of evidence-based macroeconomic policies and structural reforms by members of ECA aimed at improving fiscal space and enhancing productive employment, among other critical tasks. |
|                                                                                     | –            | LL           | <b>Reassignment</b> of one Light Vehicle Driver as Senior Programme Management Assistant              | The proposed reassignment relates to the need to strengthen programme management capacity within the component, and responds to the increased programme management tasks and responsibilities.                                                                                                                                                                                                                                                                                                                                                                                                           |
| Subprogramme 7, component 2, Subregional activities in West Africa                  | –            | LL           | <b>Reassignment</b> of one Staff Assistant as Transport Assistant                                     | The proposed reassignment reflects the realignment of post resources to facilitate mandate implementation. The Transport Assistant would be responsible for the timely delivery and collection of mail, documents and other official items, meeting and assisting official personnel at the airport, and                                                                                                                                                                                                                                                                                                 |

**Part V Regional cooperation for development**

| <i>Component/subprogramme</i>                               | <i>Posts</i> | <i>Grade</i> | <i>Description</i>                                                                                                                                                                                                                                                                                                     | <i>Reason for change</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-------------------------------------------------------------|--------------|--------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Subprogramme 8,<br>Economic development<br>and planning     | 1            | D-1          | <b>Conversion</b> of one Principal<br>Programme Management Officer (D-1),<br>one Senior Training Officer (P-5), one<br>Administrative Officer (P-4), one<br>Librarian (P-3), one Associate Librarian<br>(NPO); and one Associate Coordination<br>Officer (NPO) from general temporary<br>assistance positions to posts | facilitating immigration and customs<br>procedures to ensure smooth and efficient<br>transit in line with protocol requirements.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                                             | 1            | P-5          |                                                                                                                                                                                                                                                                                                                        | The conversion, which is being proposed in<br>the context of the spending review, is related<br>to the need to stabilize the capacity required<br>by the African Institute for Economic<br>Development and Planning. The conversion<br>would ensure continuity, stability and a more<br>effective workforce, while ensuring<br>alignment with organizational goals and<br>long-term strategic planning.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                                                             | 1            | P-4          |                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                                             | 1            | P-3          |                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                                             | 2            | NPO          |                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Subprogramme 9,<br>Poverty, inequality and<br>social policy | –            | D-1          | <b>Reassignment</b> from Principal<br>Programme Management Officer to<br>Principal Economic Affairs Officer                                                                                                                                                                                                            | The proposed reassignment within the<br>subprogramme would be to ensure better<br>alignment with the subprogramme's<br>increased economic focus. The incumbent<br>would be responsible for (a) the provision of<br>enhanced, evidence-based policy guidance to<br>economically vulnerable populations; and<br>(b) the overall improvement of economic and<br>financial resilience in African cities, among<br>other critical tasks.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                             | –            | LL           | <b>Reclassification</b> from Team Assistant<br>to Staff Assistant                                                                                                                                                                                                                                                      | The proposed reclassification is necessary<br>due to the significant increase in the<br>complexity, scope and autonomy of<br>responsibilities. While the original Team<br>Assistant classification primarily involves<br>routine administrative support and task-<br>based assistance and messenger services,<br>the current duties extend to more<br>substantive and proactive functions,<br>including independent coordination of<br>office administration workflows, the<br>preparation of official correspondence,<br>support for programme implementation<br>processes and liaison with both internal and<br>external stakeholders. In line with the<br>ongoing efforts of ECA to enhance<br>operational efficiency and streamline<br>programme delivery under the reform of the<br>United Nations development system, the<br>incumbent would serve as a critical link<br>between Professional staff, senior<br>management and external partners. The<br>incumbent would be regularly required to<br>exercise judgment, prioritize competing<br>demands and ensure the timely and accurate<br>flow of information. These enhanced<br>responsibilities reflect a higher level of<br>initiative, discretion and knowledge of<br>organizational procedures, which are more<br>aligned with the role of Staff Assistant than<br>that of Team Assistant. The reclassification<br>would thus ensure appropriate recognition<br>of the post's current contributions and<br>alignment with established United Nations<br>classification standards. |

## Section 18 Economic and social development in Africa

| Component/subprogramme | Posts    | Grade      | Description                                                                                                                                                         | Reason for change                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|------------------------|----------|------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Programme support      | 1        | P-3        | <b>Conversion</b> of one Information System Officer (P-3) and one Senior Information Technology Assistant (LL) from general temporary assistance positions to posts | <p>The Information System Officer is responsible for integrating all security system components and providing adequate network connectivity for critical applications and devices. The position is crucial for the proper functioning of security systems and the timely coordination with the Safety and Security Section and the Facilities Management Section. The position was established prior to 2015.</p> <p>The Senior Information Technology Assistant provides support in relation to access control system applications, video surveillance, perimeter intrusion detection, the vehicle access barrier system, and badging and visitor management systems. The position was established prior to 2015.</p> <p>The Senior Staff Development Assistants support the learning and development initiatives related to performance management for staff and supervisors, advisory services regarding performance management and development, senior leadership training, career development and mandatory learning for ECA secretariat staff. The positions are vital to the continued focus of ECA on initiatives related to data, digital technologies, strategic foresight and behavioural sciences. Moreover, they play a continued role in process optimization, automation and steps towards the establishment of the common back office. The positions were established prior to 2015.</p> |
|                        | 1        | LL         |                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                        | 2        | LL         | <b>Conversion</b> of two Senior Staff Development Assistants from general temporary assistance positions to posts                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                        | 1        | NPO        | <b>Conversion</b> of one Human Resources Officer from a general temporary assistance position to a post                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                        | 1<br>(1) | P-4<br>P-3 | <b>Reclassification</b> of one Administrative Officer (P-3) to Administrative Officer (P-4)                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                        | –        | LL         | <b>Reclassification</b> of one Procurement Assistant to Senior Procurement Assistant                                                                                | <p>The conversion, which is being proposed in the context of the spending review, is related to the need to stabilize the capacity required under programme support. The incumbent would design, plan, monitor and provide induction orientation programmes and briefings to new staff members and advise management on training needs.</p> <p>The proposed upward reclassification results from an increase in responsibilities. The incumbent would be responsible for facilitating preparations for common back office operations, including the establishment of ECA as a service centre, and for undertaking detailed and leading roles in human resource management and administration, data analytics, programme management, budgeting, monitoring and evaluation of business functions.</p> <p>The proposed upward reclassification reflects the increased demand for scaling up the capacity and capabilities of ECA in its procurement advisory functions, digital</p>                                                                                                                                                                                                                                                                                                                                                                                                                         |

**Part V Regional cooperation for development**

| <i>Component/subprogramme</i> | <i>Posts</i>                    | <i>Grade</i> | <i>Description</i>                                                                                                                                                                                                                                                 | <i>Reason for change</i>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|-------------------------------|---------------------------------|--------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                               |                                 |              |                                                                                                                                                                                                                                                                    | transformation and process improvement implementation, in line with the Secretary-General's supply chain management reform strategy.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                               | – P-4                           |              | <b>Reassignment</b> from Chief of Unit, Public Information, to Conference Services Officer                                                                                                                                                                         | The proposed reassignment would ensure alignment with the existing job titles for the Conference Services Officer at the P-4 level under the conference services job family. The role of Chief of Unit, Public Information, as it currently stands, covers responsibilities similar to those of a Conference Services Officer, especially in areas related to the management and distribution of publications and conference materials.                                                                                                                                                                                                                                                                                                                                     |
|                               | – 2 LL                          |              | <b>Reassignment</b> of two LL Camera Operators to Photographers                                                                                                                                                                                                    | The proposed reassignment would ensure better alignment with current operational needs, as cameras are no longer utilized within the printing facility. With the evolution of printing technology, there has been a significant shift from traditional offset printing methods to digital on-demand printing, rendering some previous functions obsolete. The Photographers would support a wide range of high-level meetings, International Day observances and conferences. The positions require proficiency in diverse photographic techniques and the use of advanced lighting equipment, combined with a keen eye for composition, in order to produce high-quality, impactful imagery that meets the Organization's evolving communications and documentation needs. |
|                               | (1) LL                          |              | <b>Abolishment</b> of one Senior Human Resources Assistant                                                                                                                                                                                                         | The proposed abolishment results from some functions being combined and consolidated under the role of the National Professional Officer post proposed for conversion in the Human Resources Management Section.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                               | (1) LL                          |              | <b>Abolishment</b> of one Heavy Machine Operator                                                                                                                                                                                                                   | The proposed abolishment results from the process and workflow optimization efforts of ECA for more efficient deployment of existing staff capacity.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                               | – P-5<br>– P-4<br>– P-2<br>– LL |              | <b>Redeployment</b> of one Senior Medical Officer (P-5), one Medical Officer (P-4), one Head Nurse (P-2), one Senior Nurse (LL) and one Senior Administrative Assistant (LL), from the Human Resources Management Section to the United Nations Health Care Centre | The proposed redeployment is related to the United Nations Health Care Centre, which was a function of the Human Resources Management Section. The Centre is now a separate and independent section, hence the proposal to redeploy the relevant posts.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |

*Abbreviations:* ECA, Economic Commission for Africa; LL, Local level; NPO, National Professional Officer.

# Annex III

## Overall summary of financial and post resources

(Thousands of United States dollars/number of posts)

|                                         | <i>Regular budget</i>    |                          |                 | <i>Extrabudgetary</i>    |                          |                  | <i>Total</i>         |                          |                  |
|-----------------------------------------|--------------------------|--------------------------|-----------------|--------------------------|--------------------------|------------------|----------------------|--------------------------|------------------|
|                                         | <i>2025<br/>approved</i> | <i>2026<br/>estimate</i> | <i>Variance</i> | <i>2025<br/>estimate</i> | <i>2026<br/>estimate</i> | <i>Variance</i>  | <i>2025 estimate</i> | <i>2026<br/>estimate</i> | <i>Variance</i>  |
| <b>Financial resources</b>              |                          |                          |                 |                          |                          |                  |                      |                          |                  |
| Economic Commission<br>for Africa       | 93 861.5                 | 93 456.3                 | (405.2)         | 26 476.7                 | 17 187.6                 | (9 289.1)        | 120 338.2            | 110 643.9                | (9 694.3)        |
| Regional Commissions<br>New York Office | 1 061.4                  | 1 061.4                  | –               | –                        | –                        | –                | 1 061.4              | 1 061.4                  | –                |
| <b>Total</b>                            | <b>94 922.9</b>          | <b>94 517.7</b>          | <b>(405.2)</b>  | <b>26 476.7</b>          | <b>17 187.6</b>          | <b>(9 289.1)</b> | <b>121 399.6</b>     | <b>111 705.3</b>         | <b>(9 694.3)</b> |
| <b>Post resources</b>                   |                          |                          |                 |                          |                          |                  |                      |                          |                  |
| Economic Commission<br>for Africa       | 534                      | 544                      | 10              | 75                       | 75                       | –                | 609                  | 619                      | 10               |
| Regional Commissions<br>New York Office | 6                        | 6                        | –               | –                        | –                        | –                | 6                    | 6                        | –                |
| <b>Total</b>                            | <b>540</b>               | <b>550</b>               | <b>10</b>       | <b>75</b>                | <b>75</b>                | <b>–</b>         | <b>615</b>           | <b>625</b>               | <b>10</b>        |